



**BOARD OF EDUCATION OF  
SHELBY COUNTY, TENNESSEE**

**(A COMPONENT UNIT OF SHELBY COUNTY, TENNESSEE)**

**COMPREHENSIVE  
ANNUAL FINANCIAL  
REPORT**

**For the Fiscal Year Ended June 30, 2020**

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**Board of Education  
Shelby County, Tennessee**

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**Comprehensive Annual Financial Report  
For the Fiscal Year Ended  
June 30, 2020**

**Prepared by:**

Shelby County Board Of Education  
(A Component Unit of Shelby County, Tennessee)

Department of Finance



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# **Introductory Section**

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Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Shelby County Board of Education  
Tennessee**

For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

June 30, 2019

*Christopher P. Morrill*

Executive Director/CEO



ASSOCIATION OF  
SCHOOL BUSINESS OFFICIALS  
INTERNATIONAL

The Certificate of Excellence in Financial Reporting  
is presented to

## Shelby County Board of Education

for its Comprehensive Annual Financial Report (CAFR)  
for the Fiscal Year Ended June 30, 2019.

The CAFR meets the criteria established for  
ASBO International's Certificate of Excellence.



A handwritten signature in black ink that reads 'Claire Hertz'.

Claire Hertz, SFO  
President

A handwritten signature in black ink that reads 'David J. Lewis'.

David J. Lewis  
Executive Director



160 S. Hollywood Street • Memphis, TN 38112 • (901) 416-5300 • www.SCSK12.org

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December 22, 2020

Citizens and Shelby County Board of Education  
Shelby County, TN

State law requires that every general-purpose local government publish a complete set of audited financial statements within six months of the close of each fiscal year. This report is published to fulfill that requirement for the fiscal year ended June 30, 2020.

Management assumes full responsibility for the completion and accuracy of the information contained in this report based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Watkins Uiberall, PLLC and Banks, Finley, White & Co. have issued an unmodified (“clean”) opinion on the Shelby County Board of Education’s financial statement for the year ended June 30, 2020. Their independent report is located at the front of the financial section of this report.

Management’s discussion and analysis (MD&A) immediately follows the independent auditor’s report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction.

## **PROFILE OF THE SHELBY COUNTY BOARD OF EDUCATION**

The first Shelby County-funded school opened in January 1871, and after five months of operation, the trustee for the school reported spending \$554.20.

Shelby County Schools has grown from this modest beginning to now being the largest school district in the state of Tennessee and one of the largest districts in the nation. Shelby County Schools merged with the former Memphis City Schools in March 8, 2011. The District includes most of the public schools within the City of Memphis – excluding those served by the Achievement School District (ASD) and State Board of Education – and all schools in the un-incorporated areas of Shelby County, TN. SCS educated 111,923 students in grades Pre-Kindergarten through-12, including charter schools as of the last reporting period in fiscal year 2019-20.

During fiscal year 2019-20, the student demographic was 76.1 percent African American, 6.8 percent Caucasian, 15.5 percent Hispanic, 1.4 percent Asian/Pacific Islander, and .2 percent other races and nationalities. The District had a composite ACT score of 17.5 compared to the State's average of 20. The SCS graduation rate was 79.3 percent in fiscal year 2020.

Shelby County Schools is a component unit of Shelby County Government, which is defined as the oversight entity by GASB Codification Section 2100. Reporting for SCS follows the criteria established by the Governmental Accounting Standards Board (GASB). During fiscal year 2020, the District was governed by a nine-member Shelby County Board of Education. The Board members elect a member to serve as Chairman and a member to serve as Vice Chairman of the Board for a one-year term.

## **PROFILE OF SHELBY COUNTY**

Shelby County is located on the southwest corner of Tennessee, at the east bank of the Mississippi River. Shelby is the state's largest county, with the city of Memphis as the county seat. The corporate limits contain 785 square miles and include seven incorporated municipalities: Arlington, Bartlett, Collierville, Germantown, Lakeland, Memphis and Millington. The County's 2019 population was 937,166 according to the U.S. Census Bureau. The County is empowered to levy, without limit, a property tax on both real and personal property located within its boundaries.

Shelby County was incorporated in 1819. It currently operates under the Mayor-Commission style of government, with the Mayor as chief executive officer. The Mayor oversees the operations of the County's six divisions. The 13 members of the Shelby County Board of Commissioners – as the legislative branch of government – reviews and approves county programs and budgets. The Mayor and each Commissioner serve four-year terms. The Assessor, Circuit Court Clerk, County Clerk, Criminal Court Clerk, General Sessions Court Clerk, Juvenile Court Clerk, Probate Court Clerk and Sheriff are also elected to four-year terms.

## **LOCAL ECONOMIC OUTLOOK**

As of June 2020, the Memphis Statistical Area generally outperformed the nation in terms of annual employment growth, the unemployment rate, and the issuance of building permits. Personal income growth and manufacturing forecasts for the Memphis area frequently exceeds the national performance. However, during the nation-wide pandemic of 2020, Memphis Statistical Area lingered behind in majority of these areas. The following points illustrate these assessments:

Based on the data reported by the Bureau of Labor Statistics economic conditions in the Memphis Statistical Area (MSA) at the close of second quarter 2020 showed a decline in employment, coupled with an increase in building permits and housing prices of 148 percent, 71.7 percent, and 6.5 percent, respectively, and 200 percent decline, 11.1 percent, and 4.7 percent, respectively, in the nation. At the same time, the annual growth of personal income was 6.3 percent in Tennessee and 14.3 percent in the nation. Net job losses occurred in Trade, Transportation, and Utilities, Manufacturing, Leisure and Hospitality, Professional Business, Information, Mining, Logging, and Construction. Employment decline in the Memphis surpassed the nation's rates by 1.0 percent in the second quarter of 2020. Due to national pandemic, COVID-19, the local unemployment rate increased significantly from 4.8 percent in the second quarter of 2019 to 11.9 percent in the same period in 2020. The Memphis unemployment rate of 11.9 percent is .8 percent higher than the national rate.

#### *Changes in Employment and Unemployment Rate*

Measured against the previous year (June 2019), total non-farm employment decline by 5 percent in the Memphis zone. In the Memphis Statistical Area, employment in Trade, Transportation, and Utilities dropped 3.3 percent. This sector represents approximately 28.0 percent of the labor force. The highest areas with a reduction in employment were Manufacturing (13.4 percent), Leisure and Hospitality (12.9 percent); Professional and Business Service (10.7 percent), and Financial Activities (10.7 percent); which account for 6.5 percent, 9.9 percent, 13.9 percent, and 4.4 percent of the labor force, respectively. The remaining declining areas were Mining, Logging, and Construction (6.0 percent), Education and Health Services (2.5 percent), Information (3.6 percent), and Other Services (9.7 percent). The Government sector demonstrated employment growth that partially offset the losses in the above-mentioned sectors. Overall, the employment picture declined 148 percent from June 2019 to June 2020.

#### *Personal Income Growth*

During the second quarter of 2020, personal income growth was impacted by the spread of the global pandemic, COVID-19. Governments throughout the nation, issued and lifted "stay-at-home" orders and distributed pandemic assistance to households. Although the pandemic impacted the nation, personal income grew 10.8 percent in Tennessee, compared with 28.8 percent in the nation.

#### *Manufacturing Forecasts*

On the manufacturing side, the Memphis area's manufacturing employment decreased 12.3 percent in the second quarter, as compared to a 10.6 percent decrease in the state of Tennessee and a 6.1 percent decrease in the nation. The durable goods sector experienced significant employment decline in the State by 12.5 percent, 12.8 percent in Memphis, and 6.3 percent in the nation. The employment rate of non-durable goods sector declined 7.2 percent in the State of Tennessee, 14.3 percent in Memphis, and 5.2 percent in the U.S.

#### *Building Permits*

Relative to the same period last year, housing activity in Shelby County increased in 2020. The number of new residential building permits issued in Shelby County during 2020 was slightly lower in the same period in 2019. In comparison, national housing activity increased 13.5 percent. Home prices in the Memphis area increased by 6.5 percent from June 2019 to June 2020, while national home prices increased 4.7 percent year over year in the same period.

### *Charter Schools*

In 2002, the State of Tennessee passed the Tennessee Public Charter Schools Act. The Act permits the Board to authorize the establishment of public charter schools with the primary purpose of improving the learning for all students and closing the achievement gap between high- and low-performing students. An agreement must be entered into between the sponsor of the charter school and the Board of Education. The charter is approved for an initial period of 10 years but can be revoked by the Board or the State if the school violates certain requirements of the Act. Each school must be operated by a not-for-profit organization with exemption from Federal taxation under 501(c) (3) of the Internal Revenue Code and is responsible for establishing its own governing body separate from that of the Board of Education. The charter schools are supported by the Board of Education as a pass-through from State and local funding sources.

Shelby County Schools operated 56 charter schools in fiscal year 2019-20. Metropolitan Nashville Public Schools had 21 charter schools, Chattanooga Public Schools had four, and Knox County Public Schools had one charter school in fiscal year 2019-2020, per the Tennessee Charter School Center. Other charter schools in operation in the State of Tennessee are authorized by the ASD and State Board of Education.

Charter schools started in Tennessee in 2003 as an alternative for students assigned to failing urban schools. Charter operators have flexibility to set their own hours and school calendar and hire at their discretion. However, teachers hired must be state-certified. Tax dollars for education follow the student to the charter school. With the amendment of T.C.A. § 49-13-113 in January 2011 (effective FY 2011-12), any child may attend a charter school in Tennessee, regardless of family income or the academic standing, as determined by the state of the child's home school. There is no longer a limit on the number of charter schools permitted in a district.

### *Age of School Buildings*

As of June 30, 2020, the average age of the District's school buildings is 50 years. Shelby County Schools does not issue general obligation debt and relies upon the County of Shelby for financing its capital needs. The County of Shelby conducts its finances so that the amount of general obligation debt does not exceed 12 percent of the County's taxable assessed valuation or 5 percent of the appraised valuation.

## **EDUCATIONAL PROGRAMS**

The District provides the following programs: General education, special education, career and technical education, alternative education, J.R.O.T.C., charter school instruction, CLUE, Optional Schools programming, blended learning, and virtual learning instruction.

### Highlights:

SCS Superintendent Dr. Joris M. Ray & Board Member Kevin Woods Named to the Memphis Business Journal's Power 100 List

Superintendent Dr. Joris M. Ray Named West TN Supervisor of the Year by the Tennessee Principals Association

SCS College, Career & Technical Education (CCTE) Program Named Business Partner of the Year Award at the MPLOY Youth Excellence Awards

SCS Students Earned 1,920 Career Certifications through CCTE Programs

Superintendent Dr. Joris M. Ray Launched Groundbreaking African American Male Initiative

Geeter K-8 School Opened the District's First Trauma-Informed Center

Brownsville Road ES, Dexter ES, Germanshire ES and Grahamwood ES Named to 2019 List of America's Healthiest Schools

Maxine Smith STEAM Academy and Campus School Named 2019 National Blue Ribbon Schools

SCS Honored with Tennessee Association of School Social Workers (TASSW) Friend of Children Award

Whitehaven Teacher Nathan Kirsch Surprised with \$25,000 Milken Educator Award

Adrian Maclin of Cordova HS and Linzie Mullins of Snowden School Selected as CMA Foundation Music Teachers of Excellence

Whitehaven Elementary STEM Academy Principal Tommy Elliot Received the Excellence in STEM Leadership Award

SCS Music Education Program Received the National Best Communities for Music Education Recognition for the 10th Consecutive Year

Southwind HS Teacher Sherman Jones Selected for 2020-21 SCORE Tennessee Educator Fellowship

J.P. Freeman Teacher Dr. Melissa Collins Received National University System-Sanford Teacher Award for Tennessee

SCS Partnered with Amazon to Implement Computer Science Education Programs at 11 Elementary Schools

Without question, the 2019-20 school year marked a time of historic change and unanticipated challenges for Shelby County Schools' (SCS) families and staff. Due to the COVID-19 global pandemic and subsequent school closures, students ultimately missed a full quarter of full-time, in-person instruction in SCS and across the United States. Consequently, the District's priorities have expanded beyond improving traditional academic outcomes to ensuring our families have the resources to learn safely and effectively while navigating the health and economic crises affecting the

whole Shelby County community. While some of our traditional measures of success regarding Destination 2025 are therefore stalled, SCS and its many partners are proud of our collective efforts to adapt quickly to unprecedented challenges and respond to our community's needs. These efforts include:

- Purchase and rapid distribution of over 95,000 devices and 13,500 hotspots to SCS students to prepare for all-virtual/remote digital learning in fall 2020
- Expansion of instructional materials, online learning opportunities and meals to serve thousands of students every week during the spring and summer of 2020 in response to school closures
- Mobilization of community partners to establish “learning pods” for students whose families need childcare support during the all-virtual/remote fall semester
- Expansion of technical support call centers and user resources for families and students on our Access for All website, [www.scsk12.org/accessforall](http://www.scsk12.org/accessforall)
- Achieving the District's highest levels of community confidence since the inception of Destination 2025 with 89 percent of survey respondents agreeing that SCS is on track to improve student achievement

Increasing the percentage of economically disadvantaged AP students eligible to earn college credit on AP exams from 19 percent in 2019 to 24 percent in 2020 and increasing this figure for African American AP students from 20 percent to 26 percent.

## **FINANCIAL INFORMATION**

SCS experienced General Fund revenue increase in fiscal year 2020 due to a higher receipt of local tax revenues from Shelby County and BEP revenues from State of Tennessee. Also, the District implemented cost saving initiatives and pursued grants aggressively to avoid additional cost burden to the General Fund. As a result, SCS ended fiscal year 2020 with a total fund balance of \$156 million.

### **Budgetary Adoption and Controls**

According to Board policy, the Board shall adopt a budget and appropriate funds for each fiscal year prior to the beginning of the fiscal year. The approval of the annual operating budget by the Board provides authorization to the Superintendent and the administrative staff to expend any or all of the amounts appropriated to the limit of each separate fund for the specific budget year. In accordance with state law, regulations and Board policy, the Superintendent and Chairman of the Board of Education will submit a budget to the State.



According to state law and Board policy, the District is required to operate under an annual balanced budget approved by resolution of the Shelby County Board of Education (SCBE) and the Shelby County Commission. The Board defines a “balanced budget” as when the sum of estimated revenues and appropriated fund balance is equal to expenditure appropriations. Revenues and expenditures are defined in accordance with generally accepted accounting principles.

Budgets are developed to support District goals, priorities, and strategic objectives. Budgets are prepared annually on a basis consistent with generally accepted accounting principles for the General Fund, Capital Projects Fund, Categorically-Aided Funds and Food Service Fund. The adopted annual budget serves as the foundation for the District’s financial planning and control. The District begins its budgeting process in November each year by projecting enrollment for the upcoming school year. Enrollment projections drive staffing and expenditure allocations for schools. Enrollment projections are based on the second 20-day attendance count.

#### *Expenditures*

Allocations for each school are based on per-pupil allocations, instructional and administrative staffing allocations and other required operating and maintenance (O&M) service levels. Per-pupil allocation helps determine how much O&M funding each school will receive. The allocations to each school are considered discretionary funds. The discretionary funds for each school are accounted for separately by way of Site-Based Budgets.

Each department is responsible for preparing supporting documentation. Before any budgets are submitted to Budget and Fiscal Planning, a line item justification must be completed, which aligns to District goals and priorities. The support documents enable Budget and Fiscal Planning to determine if all cost allocations are justifiable and accurate. These documents also help the District to determine where cost savings can be maximized.

#### *Revenues*

The estimation of revenues begins in October and is, in part, based upon enrollment projections which are developed by school and grade level. The projections take into account mobility factors, such as birth rates and housing changes.

State revenue estimates are generated through sales tax collections and are calculated using the Basic Education Program (BEP) formula. BEP revenues are a funding plan and not a spending plan. However, certain requirements must be met when using the funds. BEP estimates are not finalized until the State calculates average daily membership (ADM) and finalizes its budget.

SCS must submit its budget for approval each year to the following:

- Shelby County Board of Commissioners
- State of Tennessee – Pursuant to Tennessee Code Annotated (TCA) §49-3-316 the District has 30 days after the beginning of each fiscal year to submit to the Commissioner of Education a complete and certified copy of its entire school budget for the current school year. On or before August 1 of each year, the District must submit to the Commissioner of Education a

correct and accurate financial report of the receipts and expenditures for all public-school purposes of the District during the previous school year ending on June 30.

In the event that the local fiscal body has not adopted a budget for the operation of the public schools by July 1<sup>st</sup> of any year, the District budget for the year just ended shall continue in effect through August 31<sup>st</sup>. A resolution is not required unless a request to extend through September 30<sup>th</sup> due to extraordinary circumstances is approved by the Tennessee Office of State and Local Finance (OSLF).

Expenditures mandated by this part and implemented by rules, regulations and minimum standards of the State Board shall be incorporated into this continuing budget. The District can spend no more than the amount spent in the same month of the prior fiscal year while operating under a continuation budget. Any continuing budget shall not be valid beyond August 31<sup>st</sup> (September 30<sup>th</sup> if approved by OSLF) of the current fiscal year for purposes of the local fiscal body's eligibility to receive school funds from the State.

#### *Budget Administration and Management Process*

When unforeseen circumstances arise during the fiscal year, which require an amendment to the final adopted operating budget, adjustments can be accomplished in the following manner.

The Superintendent or his designee is authorized to transfer budget amounts between line items of the same state functional classification and within the same major object type, i.e. salaries and benefits or discretionary account. A budget transfer shall be effective when the Superintendent or his designee has approved the item by signature. Budget revisions that increase the balance of a fund are taken by resolution before the Board and the Shelby County Board of Commissioners.

The monitoring of expenditures and revenues is a crucial component of the management of the budget. In the event of an unexpected decline in revenue, certain non-essential expenses would be the first to be identified and frozen to ensure a balanced budget at year-end.

#### *Position Control*

An integral part of the District's adopted budget is Position Control, which defines the approved budgeted positions. The purpose of Position Control is to ensure the District's staffing does not exceed its authorized positions. The Position control budget is maintained by Budget and Fiscal Planning.

Any salary increase that is requested for an employee by a department administrator for purposes of reclassification, equity or other circumstances must be approved by the Office of Finance and Human Resources Division of Compensation, and the Superintendent makes the final approval. The department administrator must identify funding for the increase as the department or division's budget must remain budget neutral. Savings realized through vacancies cannot be used to fund salary increase requests.

## **Fund Accounting**

SCS reports its financial activities through the use of fund accounting. This is a system wherein transactions are reported in self-balancing sets of accounts to reflect the results of activities. *(See note 1 of the Notes to the Basic Financial Statements for a summary of significant accounting policies and a description of fund types).*

## **Internal Control**

SCS has established a comprehensive internal control framework designed to protect the District's assets from loss, theft or misuse. In addition, the District manages its accounting system to provide reasonable assurance regarding the reliability of financial records for preparing financial statements and maintaining accountability for assets. "Reasonable assurance" recognizes that the cost of a control should not exceed the benefits likely to be derived; and the evaluation of costs and benefits requires estimates and judgments by management. Our external auditors annually test the District's compliance with its Internal Controls for each major program as required by the Uniform Guidance.

## **LONG-TERM FINANCIAL PLANNING**

The financial position of Shelby County Schools remains relatively stable, despite increased financial pressure from the growth of charter schools and the Achievement School District. The District's conservative budgeting methods and its ability to maintain disciplined spending practices have been the primary drivers behind the stable financial position. To ensure spending remains sound, SCS has implemented and continues to explore new opportunities for cost savings, cost avoidance and revenue generation.

The District has committed to developing and implementing a strategic budget and long-term financial plan to improve academic outcomes while achieving an equitable distribution of resources. To do this, the focus is on implementing student-based budgeting to allocate funding to schools based on the needs of students in the classroom. Academic outcomes will be improved by strengthening early literacy; improving post-secondary readiness; developing teachers, leaders, and central office to drive success; expanding high quality school options; and mobilizing family and community partners. These initiatives will be implemented by 2025 to achieve the District's 80/90/100% Strategic Goals. The goals were established to ensure, by 2025, that 80 percent of seniors will be college- or career-ready, 90 percent of seniors will graduate on time, and 100 percent of college- and career-ready graduates will enroll in a post-secondary opportunity. With the SCBE approval of the District's strategic goals focused around the mission of college- and career-readiness, SCS will make significant strides towards educational leadership. So, by 2025, when this year's sixth graders are graduating, Shelby County Schools expects 80 percent of them will earn diplomas and be immediately ready to succeed in college or in the 21<sup>st</sup> century workforce.

Currently, the District is collaborating with community partners and other stakeholders to create the infrastructure necessary to accomplish these goals.

## **Awards and Acknowledgments**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting (CAFR) to Shelby County Schools for its comprehensive financial report for the fiscal year ended June 30, 2019. This was the sixth year the District received this prestigious award. In order to be awarded a Certificate of Achievement, a school district must publish an easily readable and efficiently organized CAFR. This report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and will be submitted to GFOA to determine its eligibility for another certificate. Our GFOA certificate can be found on page 3 of the CAFR.

In addition, the District received its sixth Association of School Business Officials (ASBO) Certificate of Excellence in Financial Reporting award for its fiscal year 2019 CAFR. This award, valid for one year, is granted only after an intensive review of the CAFR by an expert panel of certified public accountants and practicing school business officials. Shelby County Schools plans to submit the fiscal year 2020 CAFR to ASBO and believes the report continues to meet ASBO's certificate program requirements. The ASBO Certificate of Excellence in Financial Reporting can be found on page 4 of the CAFR.

The preparation of this report was accomplished through the commitment, dedication, and tireless efforts of the entire Office of Finance. We would also like to extend our thanks to other SCS and non-SCS personnel who assisted in the preparation of this report. Due credit is also given to all Board members for their interest in complete transparency and support in conducting the planning and operation of SCS.

Respectfully submitted,



Dr. Joris M. Ray  
Superintendent of Schools

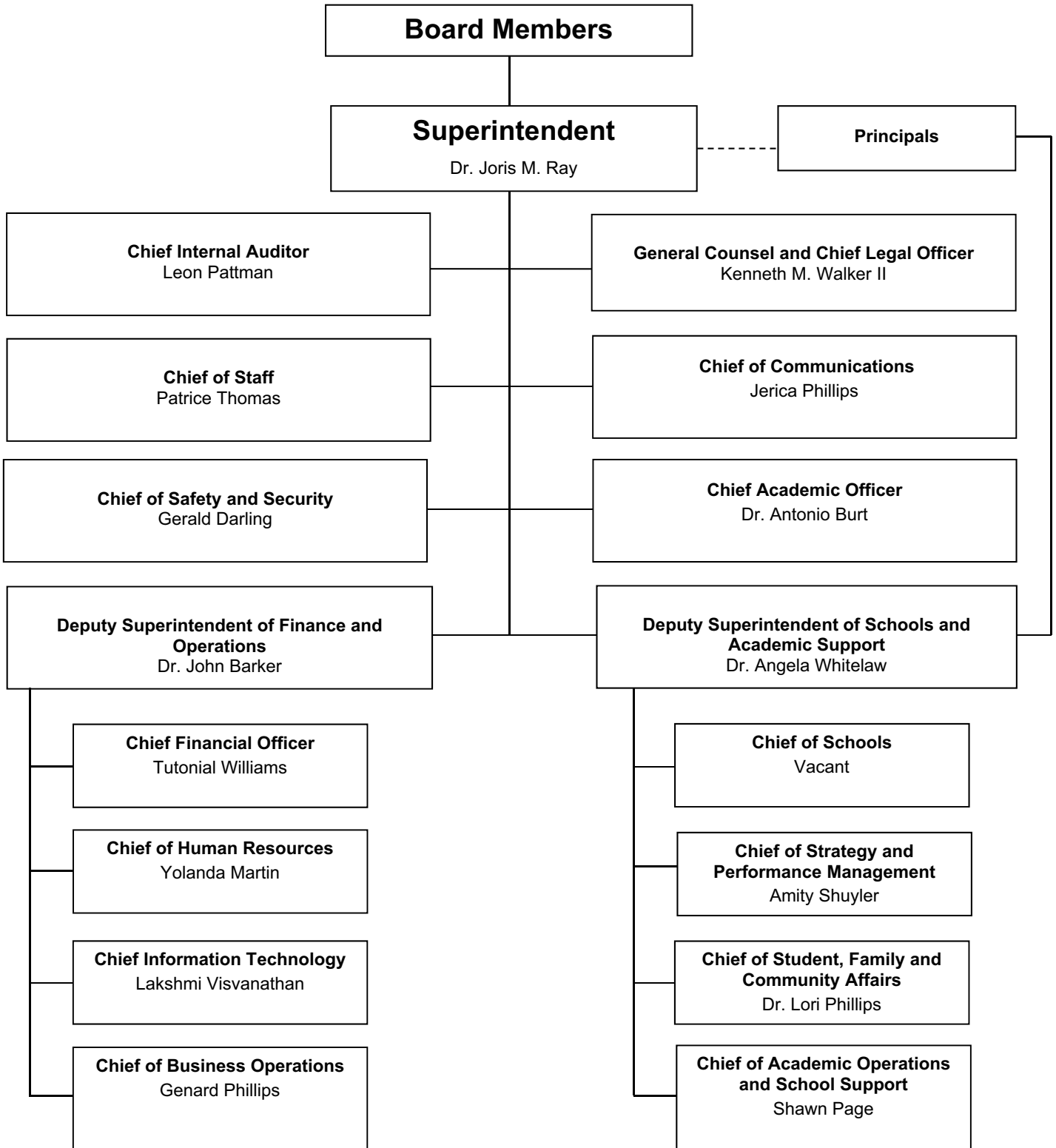


Tutorial Williams  
Chief Financial Officer

**Board of Education  
June 30, 2020**

<b>COMMISSIONER</b>	<b>DISTRICT</b>	<b>TERM EXPIRATION</b>
Miska Clay-Bibbs, Board Chair	District 7 (Elected)	08/31/2020
Scott McCormick, Vice-Chairperson	District 5 (Elected)	08/31/2020
Michelle McKissack	District 1 (Elected)	08/31/2022
Althea Greene	District 2 (Appointed)	08/31/2020
Stephanie P. Love	District 3 (Elected)	08/31/2020
Kevin D. Woods	District 4 (Elected)	08/31/2020
Shante K. Avant	District 6 (Elected)	08/31/2022
William "Billy" Orgel	District 8 (Elected)	08/31/2022
Joyce Dorse-Coleman	District 9 (Elected)	08/31/2022

# SHELBY COUNTY BOARD OF EDUCATION ORGANIZATIONAL CHART June 30, 2020



# Financial Section

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## INDEPENDENT AUDITORS' REPORT

To the Chairperson and Members of the  
Shelby County Board of Education  
Memphis, Tennessee

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, the aggregate remaining fund information, and the budgetary comparisons for the general fund, capital projects fund, food service fund, and special revenue – categorically aided fund of the Shelby County Board of Education (the Board) (a component unit of Shelby County, Tennessee) as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Board's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, the aggregate remaining fund information, and the budgetary comparisons for the general fund, capital projects fund, food service fund, and special revenue – categorically aided fund of the Shelby County Board of Education, as of June 30, 2020, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 25 through 43, and the other required supplementary information on pages 112 through 133 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Board's basic financial statements. The introductory section, combining fund financial statements and schedules, and statistical section, are presented for purposes of additional analysis and are not a required part of the financial statements. The schedule of expenditures of federal and state awards is presented for the purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The combining fund financial statements and schedules and the schedule of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining fund financial statements and schedules and the schedule of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 22, 2020, on our consideration of the Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Board's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Board's internal control over financial reporting and compliance.

*Watkins Nilusall, PLLC     Banks, Jolley, White & Co.*

Memphis, Tennessee  
December 22, 2020

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As management of Shelby County Board of Education (the Board), we offer readers of the school district's financial statements this narrative overview and analysis of the financial activities of the Board for the fiscal year ended June 30, 2020. Comparative financial information is reported for the fiscal year ended June 30, 2019.

The intent of this discussion and analysis is to look at the school district's financial performance as a whole, or as an entire operating entity. We encourage readers to consider the information presented here in conjunction with additional information we have furnished in our transmittal letter, which can be found within the "Introductory Section" at the front of this report, as well as the District's financial statements that follow this section.

### **Financial Highlights**

- Total assets and deferred outflows of the school district exceeded its liabilities and deferred inflows at June 30, 2020, by \$478.5 million (net position).
- Total net position increased by \$174.5 million or 57.40 percent over the prior fiscal year.
- The school district's unrestricted liabilities exceeded its unrestricted assets by \$800.9 million primarily due to the net OPEB liability and pension obligations.
- The school district's pension and local pension deferred outflows of resources of \$120.7 million and \$.1 million, respectively, and net pension asset of \$191.0 million, and exceeded its pension deferred inflows of resources of \$104.6 million and net pension liability of \$0.2 million by \$207.0 million.
- OPEB deferred inflows of resources of \$171.0 million and net OPEB liability of \$879.4 million exceeded OPEB deferred outflow of resources of \$43.6 million by of \$1,006.8 million.
- At June 30, 2020, the school district's total general operating fund balance was \$156.1 million or 14.95 percent of total general fund expenditures.
- Unassigned fund balance for the General fund was \$83.3 million or 8.00 percent of total general fund expenditures, a decrease of \$.3 million from the previous year. The unassigned fund balance is available for unforeseen operational emergencies or investments in the future. The unassigned fund balance policy stipulates the District must maintain a minimum of 8 percent.
- The Food Services fund is categorized as a major fund. The fund balance for the Food Services fund was \$40.5 million or 62.2 percent of total expenditures.
- Fund balance in the Categorically Aided fund was \$6.5 million or 4.53 percent of expenditures, a decrease of \$3.7 million over prior year.
- In fiscal year 2020, the Capital Projects fund was categorized as a major fund. The fund balance was \$.4 million or .40 percent of total expenditures.

**Overview of the Financial Statements**

This discussion and analysis document serves as an introduction to the Board’s basic financial statements. The Board’s basic financial statements are comprised of three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves. The following graphic summarizes the components of the report:



**Government-wide Financial Statements.** The government-wide financial statements are designed to provide readers with a broad overview of the school district’s finances, in a manner similar to a private-sector business. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The *statement of net position* provides information on the assets, deferred outflows of resources, liabilities, and deferred inflows of resources of the entire school district. Net position is the difference between the school district’s total assets and deferred outflows of resources and total liabilities and deferred inflows of resources, using the accrual basis of accounting used by most private sector companies. Over time, increases or decreases in net position may serve as a useful indicator of whether our financial position is improving or diminishing, respectively.

The *statement of activities* presents information showing how the school district’s net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (i.e., uncollected taxes and earned but unused vacation leave).

**Fund Financial Statements.** A fund is a grouping of related accounts. Funds are used to maintain control over resources that have been segregated for specific activities or objectives. The Board, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Board uses many funds to account for a multitude of financial transactions. All of the funds of the Board can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. These fund financial statements focus on the school district’s most significant funds.

**Governmental Funds.** Most of the Board’s activities are reported in governmental fund financial statements. These statements focus on how monies flow into and out of those funds and the balances left at year-end that are available for spending in the future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund

statements provide a detailed short-term view of the school district's general government operations and the basic services it provides. Governmental fund information helps one determine whether there are more or less financial resources that can be spent in the near future to finance educational programs. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term decisions. Both the *governmental funds balance sheet* and the *governmental funds statement of revenues, expenditures, and changes in fund balances* provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Board maintains four governmental funds. Information is presented separately in the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Capital Project Fund, Categorically Aided Fund, and the Food Services Fund. The Categorically Aided Fund is comprised of two categories – federal and non-federal. The Board adopts an annual appropriated budget for all its funds. Budgetary comparison statements have been provided to demonstrate compliance with budget.

**Proprietary Funds.** The Board maintains one type of proprietary fund, the Internal Service Fund. Internal Service Funds are an accounting device used to accumulate and allocate costs internally among the school district's functions for its central services (printing and supply chain management), government services, health self-insurance and unemployment benefits. Because these services predominately benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

**Fiduciary Funds.** Fiduciary funds (or Trust and Agency Funds) are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the school district's own programs. The Board holds the Other Post-Employment Benefits Trust (OPEB) and Local Pensioner's Retirement Trust investment accounts; and the Flexible Spending Account (FSA) and individual schools' Internal School funds in a fiduciary capacity as an agency fund.

**Notes to the Financial Statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Supplemental Information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information regarding pensions and funding progress for retirement and other post-retirement benefits.

**Management Discussion and Analysis****Shelby County  
Board of Education****Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The Board's assets, as a whole, exceeded liabilities at June 30, 2020 and June 30, 2019 by \$478.5 million and \$304.0 million, respectively.

	2020	2019	Percentage Change 2020 - 2019
<b>Assets:</b>			
Current and other assets	\$ 347,358,228	\$ 365,342,122	(4.92%)
Capital assets	1,010,128,914	979,807,598	3.09%
Net pension asset	190,965,425	88,803,984	115.04%
Total assets	<u>1,548,452,567</u>	<u>1,433,953,704</u>	7.98%
Deferred outflows related to pensions	120,804,002	95,661,742	26.28%
Deferred outflows related to local pensions	77,130	-	N/A
Deferred outflows related to OPEB	43,633,043	50,871,409	(14.23%)
Total deferred outflows	<u>164,514,175</u>	<u>146,533,151</u>	12.27%
<b>Liabilities:</b>			
Long-term liabilities	12,116,958	11,996,879	1.00%
Net pension liability	181,063	196,584	(7.90%)
Net OPEB liability	879,359,591	941,087,000	(6.56%)
Other liabilities	67,233,887	92,902,088	(27.63%)
Total liabilities	<u>958,891,499</u>	<u>1,046,182,551</u>	(8.34%)
Deferred inflows related to pensions	104,580,225	102,132,754	2.40%
Deferred inflows related to OPEB	170,924,000	128,170,000	33.36%
Total deferred inflows	<u>275,504,225</u>	<u>230,302,754</u>	19.63%
<b>Net Position:</b>			
Investment in capital assets	1,010,128,914	979,807,598	3.09%
Restricted	269,301,541	180,107,129	49.52%
Unrestricted	(800,936,567)	(855,913,177)	6.42%
Total net position	<u>\$ 478,493,888</u>	<u>\$ 304,001,550</u>	57.40%



## **Management Discussion and Analysis**

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Capital assets (e.g., land, buildings, machinery, equipment, intangibles and construction in progress) are the largest portion 65.23 percent of the total assets. These assets are not available for future spending. The value of the on-going construction of new schools or renovation of existing facilities accounts for \$60.0 million or 5.94 percent of the capital assets.

The net pension asset was less favorable at June 30, 2019, as reflected in the June 30, 2020 financial statements, due to positive investment earnings. The Non-teacher and Teacher Retirement plans combined net assets increased \$31.7 million or 61.1 percent. The Teacher Legacy Plan had an asset of \$36.8 million in fiscal year 2019 and an asset of \$107.3 million in fiscal year 2020. The Local Pension Plan liability decreased \$.02 million or 7.9 percent.

The net OPEB liability declined by 6.56 percent in fiscal year 2020 as compared to fiscal year 2019. The decline was due to recognition of an OPEB expense and changes to the Municipal Bond Index Rate.

Total debt (including compensating absences) owed by the school district is 92.84 percent of total liabilities with 100.00 percent of the debt due after one year. The liabilities decreased 8.34 percent due to the decrease in the OPEB and Pension liabilities in fiscal year 2020 versus fiscal year 2019. Please see Note 6 for additional information.

**Governmental Activities.** Governmental activities during fiscal year 2020 increased the school district's net position by \$174.5 million or 57.40 percent of total net position as compared to an increase of \$12.9 million or 4.41 percent of total net position during fiscal year 2019.

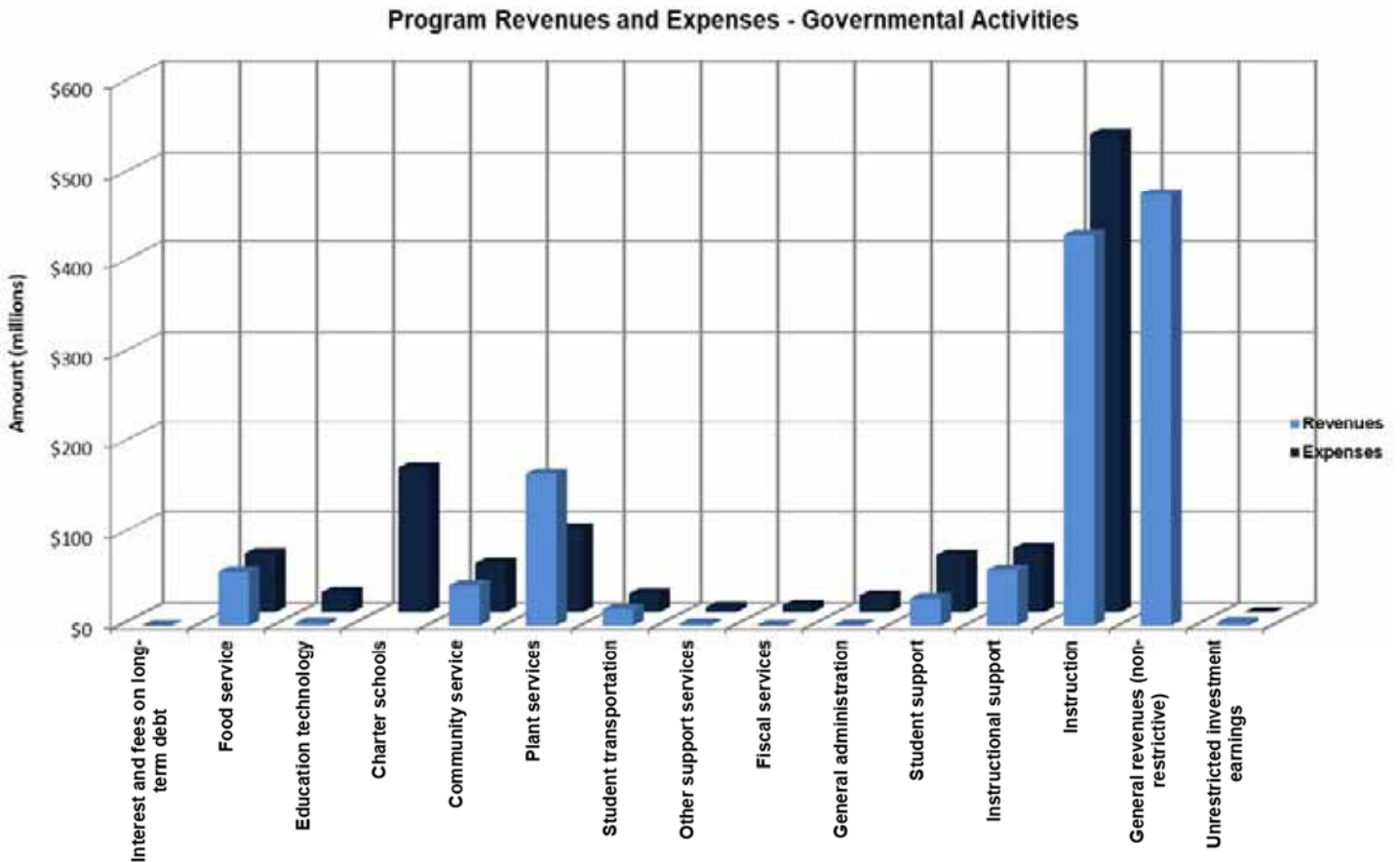
**Condensed Statement of Changes in Net Position**

	2020	2019	Percentage Change 2020 - 2019
Revenues:			
Program revenues:			
Charges for services	\$ 4,126,833	\$ 3,840,278	7.46%
Operating grants and contributions	752,124,451	775,853,857	(3.06%)
Capital grants and contributions	81,882,717	55,710,328	46.98%
General revenues:			
Shelby County	340,510,472	343,764,854	(0.95%)
Local option and state sales taxes	137,370,764	132,748,397	3.48%
Other local sources (uses)	18,875,277	13,701,710	37.76%
Unrestricted investment earnings	3,665,863	5,615,053	(34.71%)
Total revenues	<u>1,338,556,377</u>	<u>1,331,234,477</u>	0.55%
Expenses:			
Instruction	530,066,508	626,097,212	(15.34%)
Instructional support	70,648,495	75,248,386	(6.11%)
Student support	63,028,949	77,172,243	(18.33%)
Office of principal	55,550,665	63,408,399	(12.39%)
General administration	17,843,493	18,558,248	(3.85%)
Fiscal services	7,847,438	7,727,072	1.56%
Other support services	5,837,818	7,980,006	(26.84%)
Student transportation	20,090,395	28,512,265	(29.54%)
Plant services	91,800,011	99,572,136	(7.81%)
Community service	54,112,650	62,299,926	(13.14%)
Charter schools	158,835,991	143,041,477	11.04%
Education technology	21,763,782	27,569,052	(21.06%)
Food service	64,909,485	81,201,659	(20.06%)
Total expenses	<u>1,162,335,680</u>	<u>1,318,388,081</u>	(11.84%)
Increase (decrease) in net position	176,220,697	12,846,396	(1,271.75%)
Special items:			
Capital asset impairment	(1,728,359)	-	-
Total changes in net position	<u>174,492,338</u>	<u>12,846,396</u>	(1,258.30%)
Net position - beginning	<u>304,001,550</u>	<u>291,155,154</u>	4.41%
Net position - ending	<u>\$ 478,493,888</u>	<u>\$ 304,001,550</u>	57.40%

# Management Discussion and Analysis

# Shelby County Board of Education

The *statement of activities* reflects the cost of program services and the charges for those services in addition to grants and contributions offset by those services. The following chart of governmental activities shows the total cost of services with the revenues directly supporting the services.

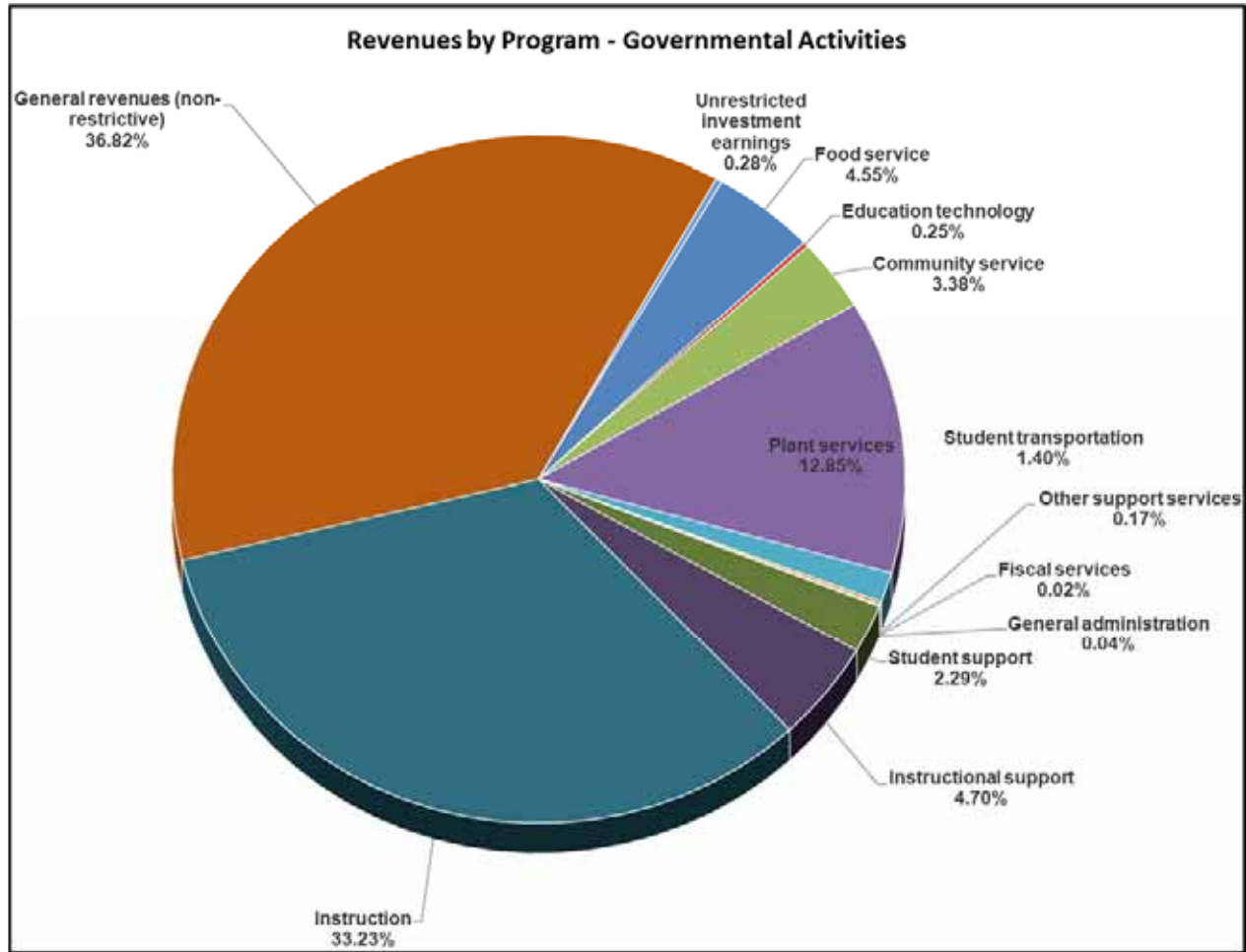


- Instructional expenses include activities directly linked to the teaching of pupils and the interaction between the teacher and pupil. The components include regular, exceptional children, alternative, and vocational instruction.
- Instructional support includes the activities involved in assisting instructional staff with the content and process of teaching to pupils. Support services provide administrative, supervisory support to facilitate and enhance instruction.
- Student support includes the activities assisting students in technical services (such as library, guidance, health, and alternative choices) and providing a safe school environment.
- Office of principal includes activities of directing and managing the operation of a particular school. Such activities include those performed by the principal and assistant principal while they supervise all operations of the school, evaluate staff, assign duties to staff,

maintain the records of the school, and coordinate school instructional activities within the total school system. These activities also include the work of secretarial and clerical staff in support of the teaching and administrative duties.

- General administration includes the Board of Education and Office of the Superintendent. Activities are centered on establishing and administering policy for operating the Local Education Agency (LEA). Other general services include commission fees assessed by the County Trustee for tax collection, external audit, legal services, communications, and administrative supervision of the Board.
- Fiscal services include: budgeting and financial reporting, financial and property accounting, payroll and tax reporting, managing of funds, purchasing, receipts and disbursements, and internal auditing.
- Other support services provide non-instructional services to students and staff by the Human Resources Division.
- Education Technology supports the district's information technology infrastructure for schools and departments.
- Student transportation includes activities involved with the conveyance of students for regular, vocational and special educational instruction to and from school, as well as school activities, as provided by state and federal law.
- Plant services supports maintaining the school grounds, buildings, and equipment in an effective working condition and state of repair.
- Community services include community development programs for Shelby County Schools, which promote the Board and its objectives. It also includes early childhood development, parental involvement, volunteer services, and innovation and planning.
- In accordance with T.C.A. §49-13-106, charter schools are transferred state and local revenues based on an average daily membership of the Board. Fifty-six charter schools were operational during fiscal year 2020.
- Food service includes the preparation, delivery, and servicing of lunches, snacks and other incidental meals to students and school staff in connection with school activities.

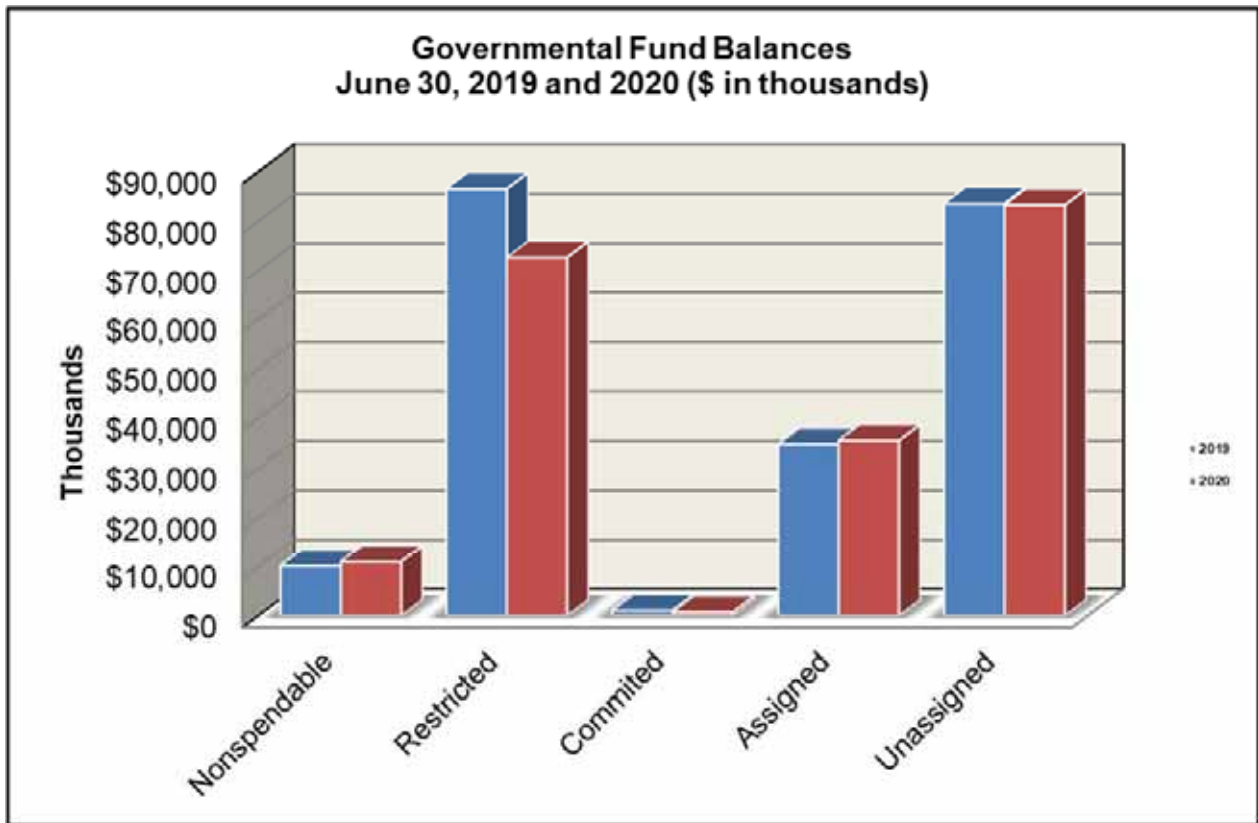
A major portion of the general revenues is not included above because the revenues are not directly identified as supporting a unique or specific activity. Instead, these revenues are general in their support for all activities. General revenues are primarily comprised of local tax revenues provided to support education as a whole. In contrast, State Basic Education Program and federal programs are directly supportive of specific activities. The dependence upon general tax revenues from the community for all governmental activities is clear. General tax revenues support 41.22 percent of the governmental activities. A breakdown of revenues by program is presented below.



**Financial Analysis of the Government’s Funds**

As noted earlier, the Board uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds.** The focus of the Board’s governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the school district’s financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government’s net resources available for spending at the end of the fiscal year.



As of June 30, 2019 and 2020, the school district’s governmental funds reported combined ending fund balances of \$216.4 million and \$203.5 million, respectively; a decrease of \$12.9 million in 2020 when compared with 2019. Approximately 40.94 percent of the total amount of \$83.3 million is comprised of unassigned fund balance, which is available for spending at the Board’s discretion. The remainder of the fund balance is either non-spendable, restricted, committed, or assigned to indicate that it is 1) not in spendable form of \$11.0 million; 2) restricted for specific purposes of \$72.7 million; 3) committed for specific purposes of \$0.8 million; or 4) assigned for specific purposes of \$35.6 million. The components of the balances by funds are shown on the following page:

**Management Discussion and Analysis**

**Shelby County  
Board of Education**

	<u>June 30, 2020</u>	<u>June 30, 2019</u>	<u>Percentage Change 2020 - 2019</u>
General Fund			
Nonspendable	\$ 5,447,435	\$ 5,467,117	(0.36%)
Restricted	31,750,325	34,250,522	(7.30%)
Assigned	35,635,185	34,907,258	2.09%
Unassigned	83,299,275	83,631,900	(0.40%)
Capital Projects Fund			
Restricted	336,240	2,154,042	(84.39%)
Categorically Aided Fund			
Restricted	5,737,662	9,141,396	(37.23%)
Committed	769,670	1,073,244	(28.29%)
Food Services Fund			
Nonspendable	5,597,299	4,718,867	18.62%
Restricted	34,914,590	41,038,318	(14.92%)
Total all government funds	<u>\$ 203,487,681</u>	<u>\$ 216,382,664</u>	(5.96%)

There was approximately a \$12.9 million decrease in total fund balance comprised of a decrease of \$2.1 million in the general fund, \$1.8 million decrease in the Capital Project funds, \$3.7 million decrease in the Categorically Aided Fund, and \$5.2 million decrease in the Food Service Fund. The changes are discussed in the following fund sections.

**Major Funds**

**General Fund**

The General Fund is the general purpose and chief operating fund of the school district used to account for the ordinary operations and financial resources not accounted for in any other fund. Taxes, state equalization funding, and other general revenues finance the operations.

Revenues exceeded expenditures by \$.9 million. In comparison to prior year, the General Fund revenues increased by \$22.3 million and expenditures decreased by \$26.5 million (GAAP basis).

The increase in revenues is primarily due to funding sources from the State of Tennessee and Federal government. The State of Tennessee's allocation increase of \$16.1 million resulted from an overall marginal enrollment change, shifts in enrollment estimates for ASD, State Charter school, and teacher raises. Revenues of \$6.0 million from the federal government increase is due to the E-rate lawsuit settlement received towards the latter part of the year. The \$.2 million is primarily due to various sources, such as Shelby County and City of Memphis delinquent taxes, and other local sources.

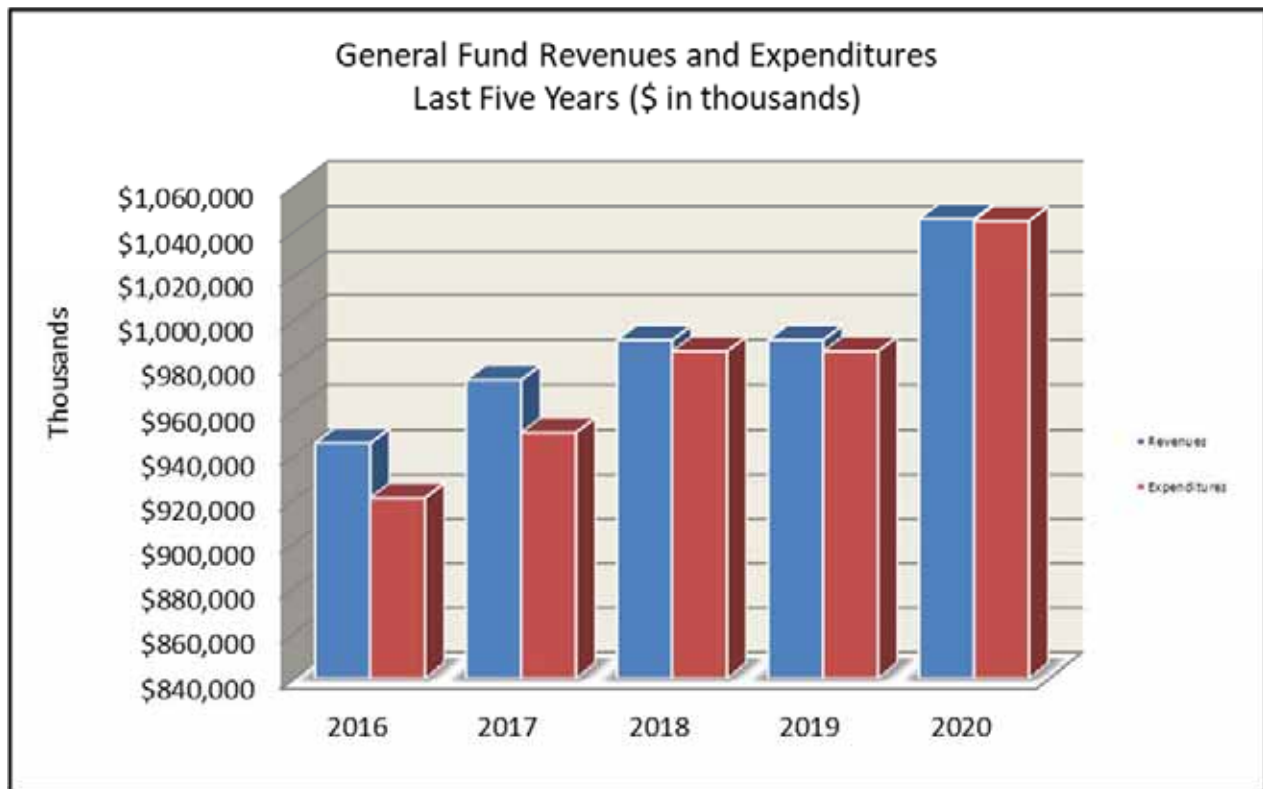
The year-over-year (YOY) expenditure decrease of \$26.5 million is directly related to the global pandemic, COVID-19. SCS closed operations in mid-March to ensure student and staff safety. However, operations continued virtually. The favorable variance associated with the closure includes: \$6.0 million for student transportation, \$6.0 million for education technology which

## Management Discussion and Analysis

## Shelby County Board of Education

encompasses a reduction in computers, equipment purchases, and implementation of ERP. Lastly, the remaining expenditure changes are \$2.0 million for substitutes, \$10.3 million for textbooks and support, \$1.7 million for travel related to professional development, and \$.5 million for instructional supplies and materials.

Other financing sources (uses) include contributions to the OPEB Trust of \$3.0 million and \$.06 million to the Pension Trust fund, which is offset by sale of capital assets for \$.07 million, which resulted in an overall general fund balance decrease of \$2.1 million. As a measure of liquidity, the General Fund unassigned fund balance was approximately \$83.3 million or 8.00 percent of total fund expenditures, while total fund balance represents 14.95 percent of that same amount. The unassigned fund balance is available for contingencies for unforeseen operational emergencies or investments in the future.





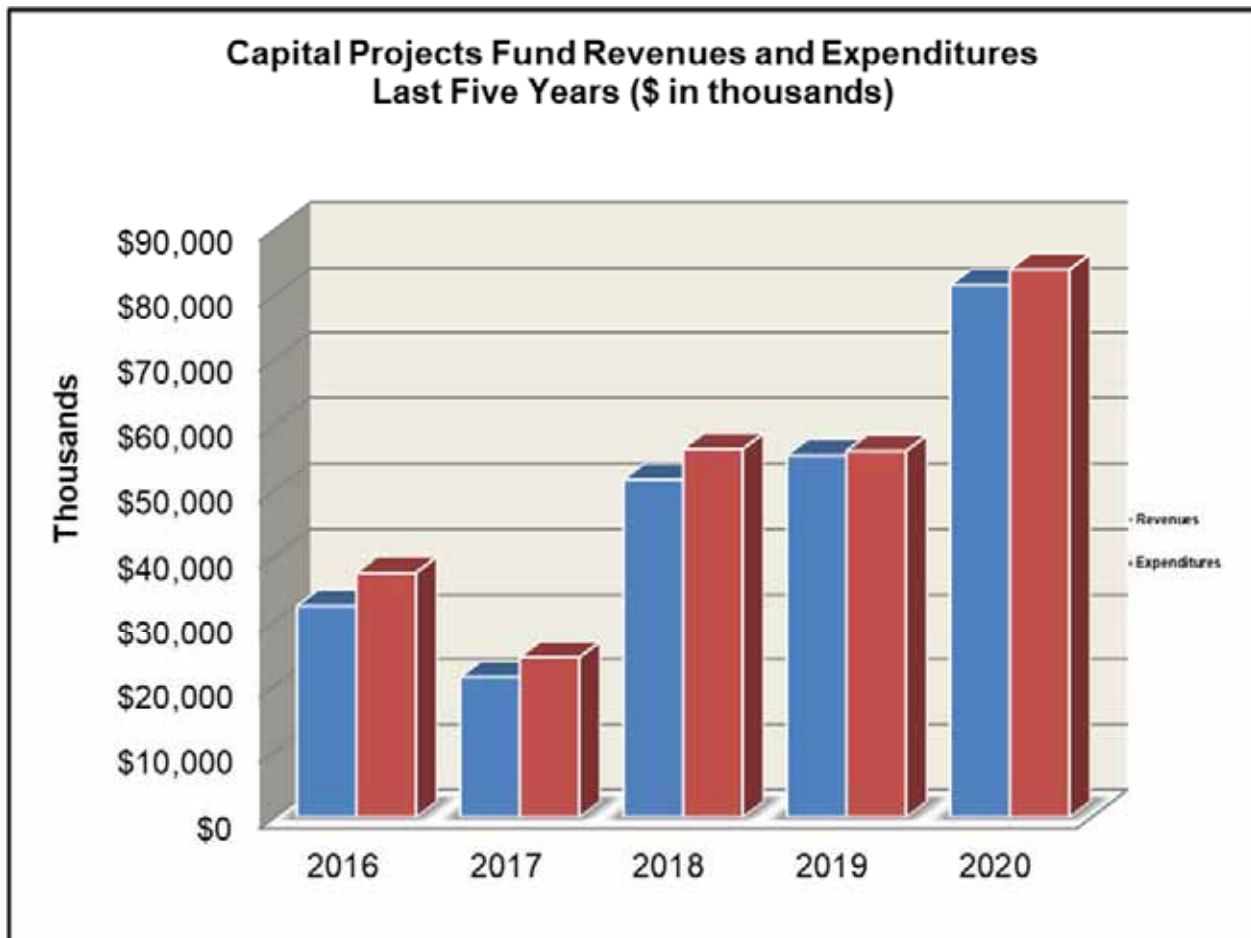
**Capital Projects Fund**

The Capital Projects Fund accounts for assets and transactions related to resources obtained and used for the acquisition, construction or improvement of capital facilities financed primarily through the County of Shelby bond issues. The available fund balance decreased by \$1.8 million compared to fiscal year 2019.

The fund balance of the Capital Projects Fund is typically used for unforeseen emergencies.

In fiscal year 2018, Shelby County Government provided the District an allocation of \$54.0 million to address capital needs. These funds are restricted for specific projects and may not be used for other purposes. The balance fluctuates year-to-year according to the type of funding agreements in place at the time.

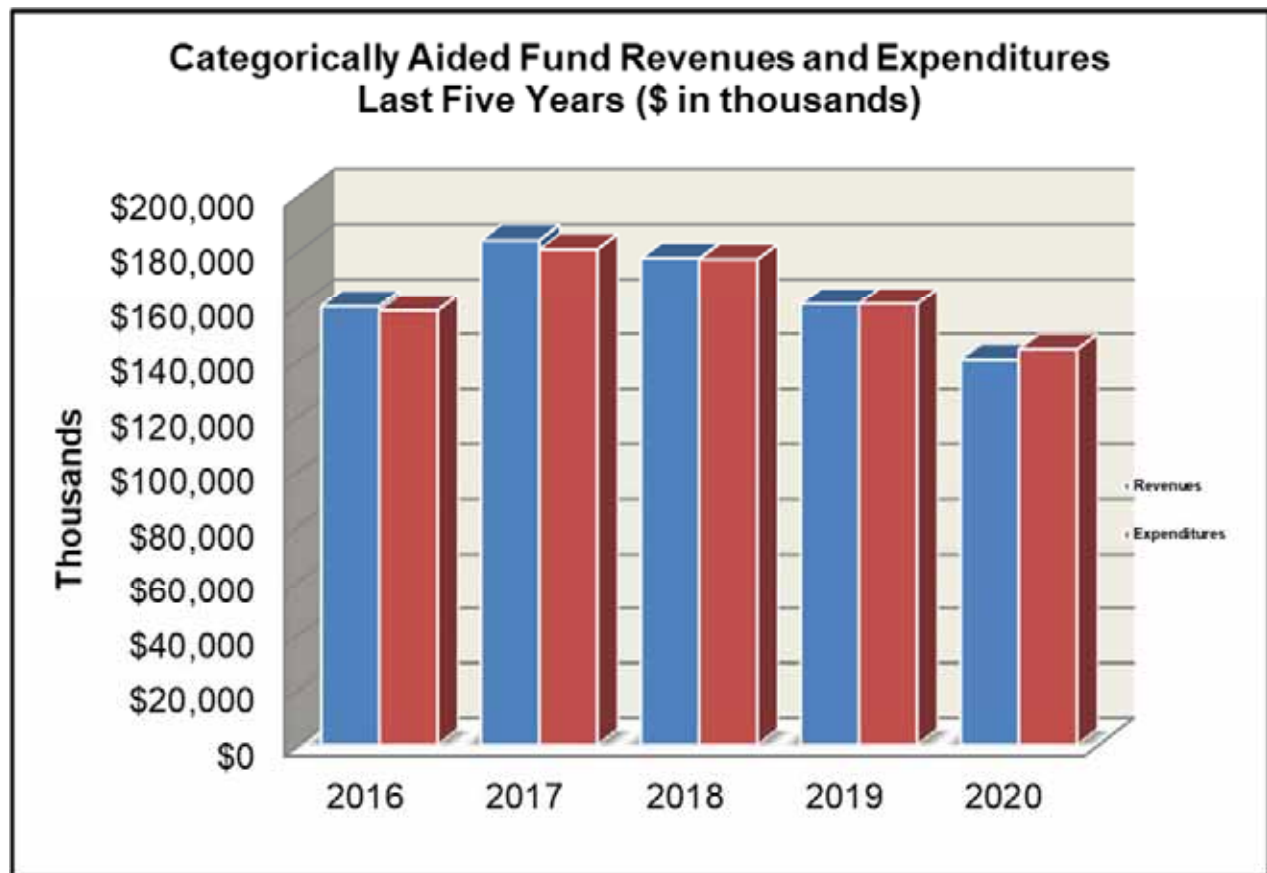
In fiscal years 2019 and 2020, Shelby County Government approved allocations of \$90.2 million and \$40.0 million, respectively, for critical capital needs. Additional revenues include other local sources, such as insurance recovery and interest earnings. Thirty-four projects were completed during the fiscal year.



**Categorically Aided Fund**

The Categorically Aided Fund accounts for restricted funds received from various agencies, state and federal governments that are to be spent for specific purposes based on contractual agreements or grant applications. Revenues decreased by \$20.4 million and expenditures decreased by \$16.7 million primarily due to temporary closure of school operations in mid-March related to the global pandemic. Majority of the categorically aided funds will carry forward to fiscal year 2021 as the District submitted and received approval for waivers.

The Categorically Aided fund balances are mainly restricted or committed. The funds are either reserved for future program needs or encumbered commitments. The available fund balance decrease \$3.7 million from the previous year due to Special Revenue grants (non-federal programs). This decrease is due to schools spending down available fund balance to further enhance the tuition-based Extended Learning Opportunity Program (ELOP) prior to the pandemic.

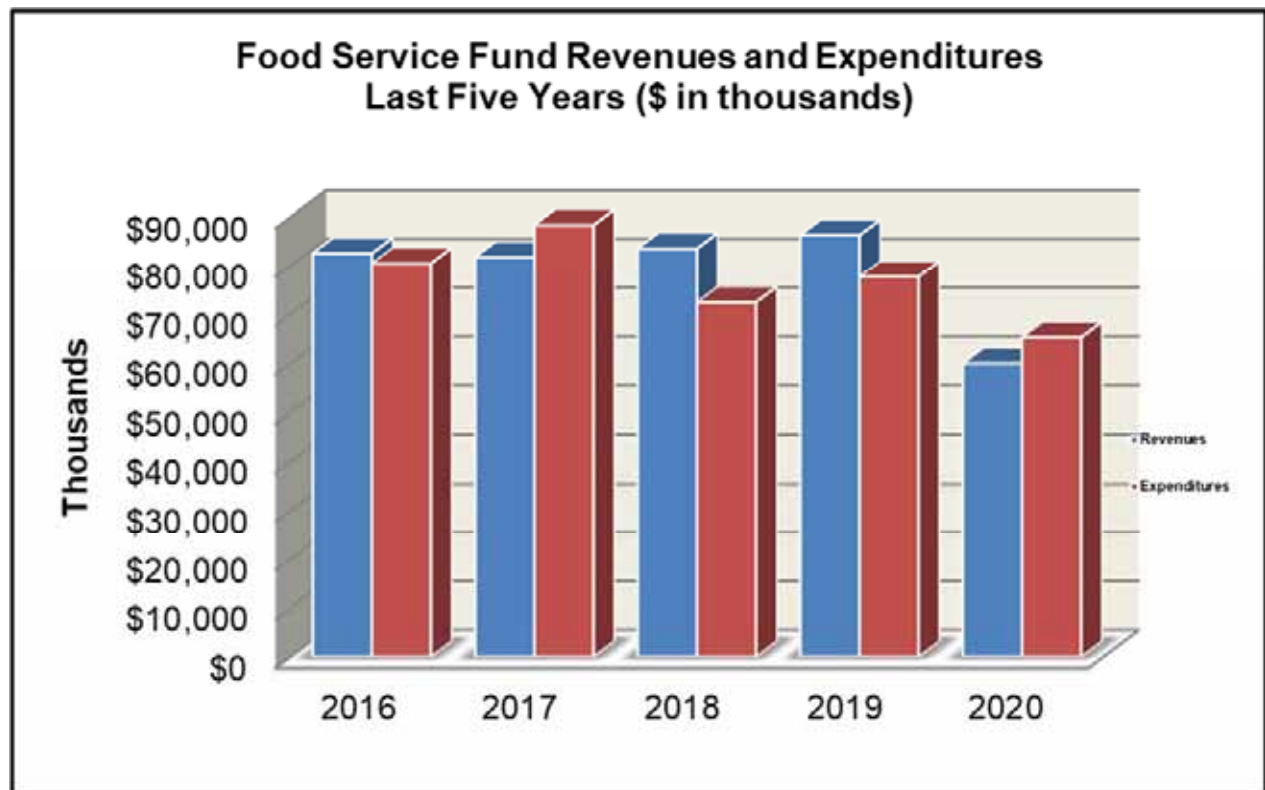


**Food Service Fund**

The Food Service Fund is used to designate cafeteria transactions for preparing and serving school breakfasts and lunches; school day snacks; afterschool suppers and snacks; and summer meals. Revenue is provided from governmental agencies (primarily the U.S. Department of Agriculture), which is restricted for food services. These revenues are generally based on per meal rates and the number of meals served. The District is operating under the Community Eligibility Provision, where all students, regardless of income, can receive breakfast and lunch daily at no charge. Under Community Eligibility, the USDA reimbursement rate per meal is based upon the percentage of students who would be eligible for free meals without submitting a meal application. This formula resulted in all eligible breakfasts and lunches being reimbursed at 100 percent of the free meal rate, which is the highest reimbursement rate.

In comparing revenues from prior year, revenues decreased by \$26.3 million as breakfast and lunch participation declined from 24,460,027 to 12,798,727 in fiscal years 2019 and 2020, respectively.

Year-over-year expenditures decreased by \$12.5 million as operations closed in mid-March due to the pandemic. As a result, food service expenditures were reduced for the purchase of food, food supplies, and kitchen equipment. Special projects were also completed in fiscal year 2019 which reduced cost in fiscal year 2020, such as kitchen renovations and serving lines. The fund experienced a decrease of \$5.2 million in fund balance. The overall fund balance is \$40.5 million.



***Proprietary Funds*****Internal Service Funds**

The school district's internal service funds account for the Board's central services, government services, health self-insurance, and unemployment benefits. They provide the same type of information found in the government-wide financial statements (full accrual accounting based on economic substance of transactions), but in more detail. The net position increased by \$9.7 million primarily due to lower claims and offset by a transfer to the OPEB fund to supplement the cost of retiree insurance as the overall plan cost is developed on blended rates.

**General Fund Budgetary Highlights**

General operating revenues exceeded budget estimates by \$14.3 million. Additional key factors contributing to the revenue variance include:

- Shelby County revenues increased by \$6.1 million due to higher than expected local sales tax collections. Sales tax collections trended higher for the first half of the year due to legislation passed in July of 2019 for internet sales taxes. The last half of the year, sales taxes trended lower due to the economic impact of the pandemic.
- Revenues from the State of Tennessee increased by \$2.2 million relative to forecast due to \$3.5 million increase for Basic Education Program (BEP), offset by \$1.3 million decrease in Career Ladder Program and State Priority Grant funding.
- Higher than expected indirect cost revenues from grants and E-rate settlement account for \$4.3 million of the variance in the Federal Programs category.
- Revenue from other local sources increased by \$1.7 million due to the sale of donated stock received during fiscal year 2020.

The District experienced cost savings of \$31.0 million in expenditures compared to the budget due the global pandemic, delayed projects, attrition, lower encumbrances than prior year, and charter school enrollment. Other key factors contributing to the expenditure variance include:

- Encumbrances changed from prior year in the amount of \$12 million. Financial audits of purchases orders were completed to ensure compliance with policy 2006, ultimately ensuring congruence with all purchase order carryforwards.
- Employee benefit expenditures were under budget by \$3.1 million. The overall budget variance was largely due to attrition savings.
- Charter Schools allocates were lower than projected by \$3.9 million.
- Due to temporary school operations closing, there were savings related to electricity of \$2 million, substitute expenditures of \$.8 million, instructional supplies and materials of \$2.8 million, property maintenance \$.6 million, travel related to professional development of \$3 million, overtime of \$1.4 million, and contracts services of \$1.4 million.

# Management Discussion and Analysis

# Shelby County Board of Education

The District initially planned to use \$32.5 million of fund balance. However, the overall change in fund balance was only \$2.1 million resulting in excess fund balance of \$30.4 million. In preparation for fiscal year 2021, the District made fund balance assignments of \$30.6 million in fiscal year 2020 to prepare for remote learning resulting from the global pandemic. The comprehensive list of fund balance assignments includes the following:

- \$12.8 million for 1:1 device initiative;
- \$2.2 million non-reimbursable capital equipment;
- \$2.0 million for academic enrichment supports;
- \$1.0 million legal liability;
- \$.9 million for early start compensation;
- \$.5 million for property insurance;
- \$.4 million aspiring teachers;
- \$.4 million board allocations;
- \$7.6 million for carry forward purchase orders; and
- \$2.8 million inventory encumbrance

## Capital Asset and Debt Administration

### Capital Assets

The school district’s investment in capital assets for its governmental activities as of June 30, 2020, amounts to \$1,010.1 million (net of accumulated depreciation). This investment in capital assets includes land, buildings, improvements, intangibles, machinery, and equipment. Overall capital assets increased by 3.1 percent from fiscal year 2020 to fiscal year 2019. The increase is attributed to the completion of the new school construction, Parkway Village and deferred maintenance projects.

### Condensed Statement of Capital Assets

	Governmental Activities		Percentage
	2020	2019	Change 2020 - 2019
Land	\$ 44,394,924	\$ 44,707,445	(0.7%)
Buildings and improvements	883,782,447	875,792,016	0.91%
Machinery and equipment	20,242,426	21,012,972	(3.67%)
Intangible assets	1,701,410	2,268,548	(25%)
Construction in progress	60,007,707	36,026,616	66.56%
Total	<u>\$ 1,010,128,914</u>	<u>\$ 979,807,597</u>	3.09%

Additional information on the school district’s capital assets can be found in Note 8.

**Economic Factors and Next Year's Budgets**

Despite the unique and unprecedented challenges with the current COVID-19 pandemic, the District remains committed to supporting our schools now and in the future. This includes presenting a balanced general fund budget with significant investments in four key areas to strengthen outcomes for students: school and classroom supports, social and emotional support, early learning, and academic transformation and innovation. To allow for the instructional and student support investments, we've made efficiencies including eliminating non-mission-critical spending, reducing the amount of contracted services and eliminating vacant positions.

Student enrollment is the primary driver of instruction and school expenditure budgets. Shelby County Schools' (SCS) combined 20th day end-of-month enrollment, excluding ASD, is expected to decrease from 104,770 to 104,185 students. In fiscal year 2020-21, the SCS combined all funds budget is \$1.45 billion dedicated to the education of our students, which reflects an approximately \$19 million or 1 percent decrease in our total operations relative to the previous year's budget.

Our General Fund budget totals \$1,052.1 million, which represents an \$11.5 million or 1.1 percent decrease from the prior year amended budget of \$1,063.5 million. The General Fund budget includes \$5 million in planned use of fund balance. State statute requires the District to set aside three percent of next year's General Fund Expenditure Budget of \$1,052.1 million, which equates to \$26.1 million.

The General Fund budget includes almost \$47 million of high impact investments in support of student learning and academic achievement including \$2 million for the Summer Learning Academy, \$7.3 million in textbook adoptions, \$1.7 million in senior reading advisors, \$.75 millions in ACT Prep, \$1.1 million for national board stipends, \$14.5 million for schools' allocations, \$6.8 million in social workers and behavioral specialists, \$3.8 million in reset room and behavioral support in middle and high schools and \$8.9 million in academic transformations. These strategic investments are possible because the District continues to identify operational efficiencies, spend smarter with a focus on the highest academic return on investment, and use its General Fund balance in a strategic way.

In fiscal year 2020-21, Shelby County Schools continued to experience a shift in enrollment to charter schools. The State of Tennessee provides a share of Shelby County Schools' local and state funds to ASD and the State Board of Education charter school as a direct allocation from the Basic Education Program (BEP). In school year 2020-21, the ASD revenue allocation is projected to \$99.2 million.

The number of SCS authorized charter schools will remain flat at 56 schools for the school year 2020-21. SCS has experienced mounting financial pressures from the increase of charter schools. With a 6.5 percent increase in annual charter school enrollment, the charter school payment will climb by \$10.6 million in fiscal year 2020-21 additional classes and grades for existing charter schools, and two charter school closures. The charter schools will have an aggregate budget of \$173.3 million. Charter school payments will be the second largest expense behind instruction, therefore, it is prudent to evaluate investments in SCS authorized charter schools.

The financials of the District will be monitored throughout the fiscal year monthly, to evaluate risks and opportunities due to the impact of the pandemic and economy. Students are continuing to learn virtually as the District continued to invest in the on-going success of our students.

**Requests for Information**

This financial report is designed to provide a general overview of the school district's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the:

The Office of Finance  
Shelby County Schools  
160 South Hollywood Street, Room 226  
Memphis, Tennessee 38112

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# **Basic Financial Statements**

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**STATEMENT OF NET POSITION**  
**June 30, 2020**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

	Governmental Activities
<b>Assets:</b>	
Cash and cash equivalents	\$ 167,926,678
Investments	48,182,584
Restricted investments	5,662,090
Due from County of Shelby	24,295,794
Due from other governments	85,954,183
Other receivables	4,292,165
Inventories	11,044,734
Capital assets, not being depreciated	104,402,631
Capital assets, being depreciated, net	905,726,283
Net pension asset	190,965,425
<b>Total assets</b>	<b><u>1,548,452,567</u></b>
<b>Deferred outflows of resources:</b>	
Pension differences between expected and actual experience	14,159,948
Pension differences between investments projected and actual earnings, net	39,901,599
Pension changes in proportion of net pension liability (asset)	39,832
Pension changes in assumptions	20,091,445
Pension employer contributions during fiscal year 2020	46,534,048
Local pension differences between investments projected and actual earnings, net	19,136
Local pension contributions during fiscal year 2020	57,994
OPEB differences between expected and actual experience	8,061,472
OPEB employer contributions during fiscal year 2020	35,571,571
<b>Total deferred outflows of resources</b>	<b><u>164,437,045</u></b>
<b>Liabilities:</b>	
Accounts payable and other accrued liabilities	59,958,468
Insurance claims payable	6,878,169
Unearned revenue	397,250
Long-term liabilities, due within one year: Non-capital related liabilities	1,438,869
Long-term liabilities, due beyond one year:	
Non-capital related liabilities	10,678,089
Net pension liability	181,063
Net OPEB liability	879,359,591
<b>Total liabilities</b>	<b><u>958,891,499</u></b>
<b>Deferred inflows of resources:</b>	
Pension differences between expected and actual experience	88,156,955
Pension changes in proportion of net pension liability (asset)	16,423,270
OPEB differences between expected and actual experience	105,812,000
OPEB changes of assumptions or other inputs	63,745,000
OPEB differences between investments projected and actual earnings, net	1,367,000
<b>Total deferred inflows of resources</b>	<b><u>275,504,225</u></b>
<b>Net position:</b>	
Investment in capital assets	1,010,128,914
Restricted for:	
Capital projects	336,240
Contracted grant programs	5,737,662
Food service	40,511,889
Pension benefits	196,627,515
Education	26,088,235
Unrestricted	(800,936,567)
<b>Total net position</b>	<b><u>\$ 478,493,888</u></b>

The notes to the basic financial statements are an integral part of this statement.

**STATEMENT OF ACTIVITIES**  
**For the year ended June 30, 2020**

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Functions/Programs	Expenses	Charges for Services
Governmental activities:		
Instruction	\$ 530,066,508	\$ 2,757,138
Instructional support	70,648,495	-
Student support	63,028,949	-
Office of principal	55,550,665	-
General administration	17,843,493	-
Fiscal services	7,847,438	-
Other support services	5,837,818	-
Student transportation	20,090,395	-
Plant services	91,800,011	-
Community service	54,112,650	-
Charter schools	158,835,991	-
Education Technology	21,763,782	-
Food service	64,909,485	1,369,695
Total governmental activities	\$ 1,162,335,680	\$ 4,126,833

The notes to the basic financial statements are an integral part of this statement.

**SHELBY COUNTY  
BOARD OF EDUCATION**

Program Revenues		Net (Expense) Revenue and Changes in Net Position
Operating Grants and Contributions	Capital Grants and Contributions	Total
\$ 428,629,362	\$ -	\$ (98,680,008)
61,019,161	-	(9,629,334)
29,715,534	-	(33,313,415)
21,680,931	-	(33,869,734)
536,219	-	(17,307,274)
252,113	-	(7,595,325)
2,216,216	-	(3,621,602)
18,206,494	-	(1,883,901)
84,966,993	81,882,717	75,049,699
43,936,218	-	(10,176,432)
-	-	(158,835,991)
3,239,041	-	(18,524,741)
57,726,169	-	(5,813,621)
\$ 752,124,451	\$ 81,882,717	(324,201,679)

General revenues:

Shelby County	340,510,472
Local option and state sales taxes	137,370,764
Unrestricted investment earnings	3,665,863
City of Memphis settlement	1,452,256
Earned deferred revenue	12,111,571
Facility rental	1,515,677
Vendor rebates	411,819
Miscellaneous income	1,874,274
Special item:	
Capital asset impairment	(1,728,359)
Donated stock	1,432,553
Sale of capital assets	77,127
Total general revenues and special item	498,694,017
<b>Changes in net position</b>	<b>174,492,338</b>
<b>Net position - June 30, 2019</b>	<b>304,001,550</b>
<b>Net position - June 30, 2020</b>	<b>\$ 478,493,888</b>

**GOVERNMENTAL FUNDS  
BALANCE SHEET  
June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	General Fund	Capital Projects	Special Revenue		Total Governmental Funds
			Categorically Aided Fund	Food Service Fund	
<b>Assets:</b>					
Cash and cash equivalents	\$ 100,648,360	\$ 10,408,209	\$ 3,391,280	\$ 27,127,260	\$ 141,575,109
Investments	30,536,996	-	1,028,926	8,230,494	39,796,416
Restricted investments	5,662,090	-	-	-	5,662,090
Due from Shelby County	1,027,906	14,091,064	-	-	15,118,970
Due from other governments	48,161,104	-	25,705,435	-	73,866,539
Other receivables	169,111	-	3,717,806	74,434	3,961,351
Inventories	5,447,435	-	-	5,597,299	11,044,734
Due from other funds	24,862,477	-	-	-	24,862,477
<b>Total assets</b>	<b>216,515,479</b>	<b>24,499,273</b>	<b>33,843,447</b>	<b>41,029,487</b>	<b>315,887,686</b>
<b>Liabilities:</b>					
Accounts payable and other accrued liabilities	48,176,514	4,925,182	6,266,025	461,960	59,829,681
Due to other funds	-	4,016,683	20,728,478	-	24,745,161
Unearned revenues	-	-	341,612	55,638	397,250
<b>Total liabilities</b>	<b>48,176,514</b>	<b>8,941,865</b>	<b>27,336,115</b>	<b>517,598</b>	<b>84,972,092</b>
<b>Deferred inflows of resources:</b>					
Unavailable revenues	12,206,745	15,221,168	-	-	27,427,913
<b>Total deferred inflows of resources</b>	<b>12,206,745</b>	<b>15,221,168</b>	<b>-</b>	<b>-</b>	<b>27,427,913</b>
<b>Fund balances:</b>					
Nonspendable	5,447,435	-	-	5,597,299	11,044,734
Restricted	31,750,325	336,240	5,737,662	34,914,590	72,738,817
Committed	-	-	769,670	-	769,670
Assigned	35,635,185	-	-	-	35,635,185
Unassigned	83,299,275	-	-	-	83,299,275
<b>Total fund balances</b>	<b>156,132,220</b>	<b>336,240</b>	<b>6,507,332</b>	<b>40,511,889</b>	<b>203,487,681</b>
<b>Total liabilities, deferred inflows of resources, and fund balances</b>	<b>\$ 216,515,479</b>	<b>\$ 24,499,273</b>	<b>\$ 33,843,447</b>	<b>\$ 41,029,487</b>	<b>\$ 315,887,686</b>

The notes to the basic financial statements are an integral part of this statement.

**RECONCILIATION OF THE GOVERNMENTAL FUNDS  
BALANCE SHEET TO THE STATEMENT OF NET POSITION  
June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

Amounts reported for governmental activities in the statement of net position are different because:

Total fund balances - total governmental funds (page 50)		\$	203,487,681
Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds.			
Cost	\$	1,886,333,305	
Less accumulated depreciation		<u>(876,204,391)</u>	1,010,128,914
Net pension assets are not financial resources and therefore are not reported as assets in governmental funds			190,965,425
Internal service funds account for central and other government services, health insurance, life insurance, and unemployment services. The assets and liabilities of the internal service fund are included with governmental activities.			29,253,389
Short-term compensated absences (for active employees) not booked to governmental funds			(1,227,651)
Long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds.			
Long-term liabilities not included in governmental or proprietary funds at year-end consist of:			
Pension liability		(181,063)	
Net OPEB liability		(879,359,591)	
Long-term compensated absences (for active employees) not booked to governmental funds		<u>(10,567,543)</u>	(890,108,197)
Liabilities for earned revenues considered deferred inflows of resources in fund statements			
City of Memphis settlement		12,206,745	
County of Shelby (Capital Improvement Program)		<u>15,221,168</u>	27,427,913
Accrued property taxes and other receivables in the Statement of Activities that do not provide current financial resources are not reported in the funds.			
County of Shelby		9,176,824	
Municipality agreements		<u>10,456,770</u>	19,633,594
Deferred outflows and inflows or resources related to pensions and OPEB are applicable to future periods and, therefore, are not reported in the funds			
Pension differences between expected and actual experience deferred outflow		14,159,948	
Pension differences between expected and actual experience deferred inflow		(88,156,955)	
Pension net investment earnings deferred inflow		39,901,599	
Pension changes in assumptions		20,091,445	
Pension changes in proportionate share of NPL deferred outflow		39,832	
Pension changes in proportionate share of NPL deferred inflows		(16,423,270)	
Pension current fiscal year contributions deferred outflow		46,534,048	
Local pension differences between investments projected and actual earnings, net		19,136	
Local pension contributions during fiscal year 2020		57,994	
OPEB differences between expected and actual experience deferred outflow		8,061,472	
OPEB current fiscal year contributions deferred outflow		35,571,571	
OPEB differences between expected and actual experience deferred inflow		(105,812,000)	
OPEB changes in assumptions deferred inflow		(63,745,000)	
OPEB net investment earnings deferred inflow		<u>(1,367,000)</u>	(111,067,180)
Total net position - governmental activities			<u>\$</u> <u>478,493,888</u>

The notes to the basic financial statements are an integral part of this statement.

**GOVERNMENTAL FUNDS  
STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
For the year ended June 30, 2020**

**BOARD OF EDUCATION OF THE  
SHELBY COUNTY SCHOOLS**

	General Fund	Capital Projects	Special Revenue	Food Service Fund	Total Governmental Funds
			Categorically Aided Fund		
<b>Revenues:</b>					
City of Memphis	\$ 1,452,256	\$ -	\$ -	\$ -	\$ 1,452,256
Shelby County	479,015,603	81,327,937	-	-	560,343,540
State of Tennessee	538,524,350	-	11,173,191	655,047	550,352,588
Federal government	16,650,234	-	119,286,785	57,064,452	193,001,471
Other local sources	9,816,740	181,702	9,584,150	2,209,780	21,792,372
<b>Total revenues</b>	<b>1,045,459,183</b>	<b>81,509,639</b>	<b>140,044,126</b>	<b>59,929,279</b>	<b>1,326,942,227</b>
<b>Expenditures:</b>					
<b>Current:</b>					
Instruction	512,348,742	-	44,608,455	-	556,957,197
Instructional support	37,257,539	-	43,060,804	-	80,318,343
Student support	63,924,512	-	8,101,764	-	72,026,276
Office of principal	63,502,084	-	20,506	-	63,522,590
General administration	17,100,303	-	-	-	17,100,303
Fiscal services	8,961,162	-	-	-	8,961,162
Other support services	8,126,380	-	-	-	8,126,380
Student transportation	20,021,220	-	28,271	-	20,049,491
Plant services	94,929,821	-	555,919	-	95,485,740
Community service	10,408,639	-	47,374,085	-	57,782,724
Charter school	158,835,991	-	-	-	158,835,991
Education technology	21,101,941	-	-	-	21,101,941
Retiree benefits	28,084,559	-	-	-	28,084,559
Food service	-	-	1,630	65,179,615	65,181,245
Capital outlay	-	83,882,221	-	-	83,882,221
<b>Total expenditures</b>	<b>1,044,602,893</b>	<b>83,882,221</b>	<b>143,751,434</b>	<b>65,179,615</b>	<b>1,337,416,163</b>
<b>Excess (deficiency) of revenues over expenditures</b>	<b>856,290</b>	<b>(2,372,582)</b>	<b>(3,707,308)</b>	<b>(5,250,336)</b>	<b>(10,473,936)</b>
<b>Other financing sources (uses):</b>					
Transfer to fiduciary fund	(57,994)	-	-	-	(57,994)
Transfer to OPEB fund	(3,000,000)	-	-	-	(3,000,000)
Insurance recovery	-	554,780	-	-	554,780
Sale of capital assets	77,127	-	-	5,040	82,167
<b>Net change in fund balance</b>	<b>(2,124,577)</b>	<b>(1,817,802)</b>	<b>(3,707,308)</b>	<b>(5,245,296)</b>	<b>(12,894,983)</b>
Fund balance - July 1, 2019	158,256,797	2,154,042	10,214,640	45,757,185	216,382,664
Fund balance - June 30, 2020	\$ 156,132,220	\$ 336,240	\$ 6,507,332	\$ 40,511,889	\$ 203,487,681

The notes to the basic financial statements are an integral part of this statement.



**RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT  
OF REVENUES, EXPENDITURES, AND CHANGES IN FUND  
BALANCES TO THE STATEMENT OF ACTIVITIES  
For the year ended June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

Amounts reported for governmental activities in the statement of activities are different because:

Total net change in fund balances - total governmental funds (page 52) \$ (12,894,983)

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. (Does not include cash proceeds)

Capital outlay	\$ 90,078,870	
Depreciation expense	<u>(48,761,128)</u>	41,317,742

Capital assets used in governmental activities are not reported as assets. The gain or loss on the disposal of the assets are also not reported.

Disposal of capital assets	(9,268,066)	
Impairment expense	<u>(1,728,359)</u>	(10,996,425)

On the statement of activities the actual and projected long term expenditures for post employment benefits are reported, whereas on the governmental funds only the actual expenditures are recorded for post employment benefits. (23,836,528)

On the statement of activities the actual and projected long term expenditures for local pension benefits are reported, whereas on the governmental funds only the actual expenditures are recorded for local pension benefits. 19,136

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. The change in compensated absences totaled: (180,760)

An internal service fund is used by the Board's management to charge the costs of central services, government services, self-insurance health and unemployment claims to the individual funds. The net revenue of the internal service fund is reported with governmental activities. 9,662,763

Recognition of unavailable revenue from Shelby County, City of Memphis, and the Municipalities increased the Board's receivable from these entities. This amount is the net change during the period. 10,977,204

Governmental funds report district pension contributions as expenditures. However, in the Statement of Activities, the cost of pension benefits earned net of employee contributions is reported as pension expense. 124,794,624

Governmental funds report local pension contributions as expenditures. However, in the Statement of Activities, the contributions made during the fiscal year are shown as contributions after the measurement date of June 30, 2019 and not reflected as expenses on the Statement of Activities. 57,994

Governmental funds report district OPEB contributions as expenditures. However, in the Statement of Activities, the contributions made during the fiscal year are shown as contributions after the measurement date of June 30, 2019 and not reflected as expenses on the Statement of Activities. 35,571,571

Change in net position of governmental activities \$ 174,492,338

The notes to the basic financial statements are an integral part of this statement.

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND  
BALANCE - BUDGET AND ACTUAL  
GENERAL FUND  
For the year ended June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	Budgeted Amounts		Actual (Budgetary Basis)	Variance with
	Original	Final		Final Budget - Positive (Negative)
<b>Revenues:</b>				
City of Memphis	\$ 1,333,333	\$ 1,333,333	\$ 1,452,256	\$ 118,923
Shelby County	472,918,229	472,918,229	479,015,603	6,097,374
State of Tennessee	535,809,901	536,314,499	538,524,350	2,209,851
Federal government	12,358,499	12,358,499	16,650,234	4,291,735
Other local sources	8,152,615	8,152,615	9,816,740	1,664,125
Total revenues	<u>1,030,572,577</u>	<u>1,031,077,175</u>	<u>1,045,459,183</u>	<u>14,382,008</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	496,261,448	518,146,912	511,351,398	6,795,514
Instructional support	39,817,170	40,047,293	37,602,394	2,444,899
Student support	69,515,985	65,270,534	62,257,661	3,012,873
Office of principal	64,703,868	63,775,150	63,068,436	706,714
General administration	16,814,695	16,258,850	16,590,761	(331,911)
Fiscal services	9,731,249	9,124,932	8,880,079	244,853
Other support services	13,069,210	8,192,578	7,045,850	1,146,728
Student transportation	26,000,663	20,039,792	19,980,798	58,994
Plant services	87,632,142	96,596,716	88,088,787	8,507,929
Community service	8,730,686	10,532,215	10,357,580	174,635
Charter schools	161,170,764	162,714,699	158,835,991	3,878,708
Education technology	14,235,606	24,448,713	20,472,225	3,976,488
Retiree benefits	32,889,091	28,407,076	28,084,559	322,517
Total expenditures	<u>1,040,572,577</u>	<u>1,063,555,460</u>	<u>1,032,616,519</u>	<u>30,938,941</u>
Excess (deficiency) of revenues over expenditures	<u>(10,000,000)</u>	<u>(32,478,285)</u>	<u>12,842,664</u>	<u>45,320,949</u>
<b>Other financing sources (uses):</b>				
Transfer to fiduciary fund	-	-	(57,994)	(57,994)
Transfer to OPEB fund	-	-	(3,000,000)	(3,000,000)
Sale of capital assets	-	-	77,127	77,127
Net change in fund balance	<u>\$ (10,000,000)</u>	<u>\$ (32,478,285)</u>	<u>9,861,797</u>	<u>\$ 42,340,082</u>
Change in reserve for encumbrances			<u>(11,986,374)</u>	
Net change in fund balances (GAAP basis)			<u>(2,124,577)</u>	
Fund balance - July 1, 2019			<u>158,256,797</u>	
Fund balance - June 30, 2020			<u>\$ 156,132,220</u>	

The notes to the basic financial statements are an integral part of this statement.

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND  
BALANCE - BUDGET AND ACTUAL  
CAPITAL PROJECTS FUND  
For the Year Ended June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	Budgeted Amounts		Actual (Budgetary Basis)	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
Shelby County	\$ 105,053,935	\$ 105,888,532	\$ 81,327,937	\$ (24,560,595)
Other local sources	-	157,342	181,702	24,360
Total revenues	<u>105,053,935</u>	<u>106,045,874</u>	<u>81,509,639</u>	<u>(24,536,235)</u>
Expenditures:				
Capital outlay	<u>105,053,935</u>	<u>108,600,654</u>	<u>65,858,978</u>	<u>42,741,676</u>
Total expenditures	<u>105,053,935</u>	<u>108,600,654</u>	<u>65,858,978</u>	<u>42,741,676</u>
Excess (deficiency) of revenues over expenditures	<u>-</u>	<u>(2,554,780)</u>	<u>15,650,661</u>	<u>18,205,441</u>
Other financing sources (uses):				
Insurance recovery	<u>-</u>	<u>554,780</u>	<u>554,780</u>	<u>-</u>
Net change in fund balance	<u>\$ -</u>	<u>\$ (2,000,000)</u>	<u>16,205,441</u>	<u>\$ 18,205,441</u>
Change in reserve for encumbrances			<u>(18,023,243)</u>	
Net change in fund balances (GAAP basis)			<u>(1,817,802)</u>	
Fund balance - July 1, 2019			<u>2,154,042</u>	
Fund balance - June 30, 2020			<u>\$ 336,240</u>	

See independent auditor's report

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND  
BALANCE - BUDGET AND ACTUAL  
SPECIAL REVENUE - CATEGORICALLY AIDED FUND  
For the Year Ended June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	Budgeted Amounts		Actual (Budgetary Basis)	Variance with Final Budget - Positive (Negative)
	Original	Final		
Revenues:				
State of Tennessee	\$ 13,525,561	\$ 14,008,746	\$ 11,173,191	\$ (2,835,555)
Federal government	162,658,623	160,181,836	119,286,785	(40,895,051)
Other local sources	16,430,477	14,019,778	9,584,150	(4,435,628)
Total revenues	<u>192,614,661</u>	<u>188,210,360</u>	<u>140,044,126</u>	<u>(48,166,234)</u>
Expenditures:				
Current:				
Instruction	68,585,427	68,991,353	48,534,488	20,456,865
Instructional support	54,766,877	53,439,237	43,145,372	10,293,865
Student support	10,427,477	11,181,700	8,191,286	2,990,414
Office of principal	52,814	52,814	20,506	32,308
Student transportation	4,151,287	2,336,386	16,181	2,320,205
Plant services	1,350,995	1,350,995	753,764	597,231
Community service	59,147,428	56,723,172	47,711,531	9,011,641
Food service	-	2,347	1,630	717
Total expenditures	<u>198,482,305</u>	<u>194,078,004</u>	<u>148,374,758</u>	<u>45,703,246</u>
Excess (deficiency) of revenues over expenditures	<u>(5,867,644)</u>	<u>(5,867,644)</u>	<u>(8,330,632)</u>	<u>(2,462,988)</u>
Net change in fund balances	<u>\$ (5,867,644)</u>	<u>\$ (5,867,644)</u>	<u>(8,330,632)</u>	<u>\$ (2,462,988)</u>
Change in reserve for encumbrances			<u>4,623,324</u>	
Net change in fund balances (GAAP basis)			<u>(3,707,308)</u>	
Fund balance - July 1, 2019			<u>10,214,640</u>	
Fund balance - June 30, 2020			<u>\$ 6,507,332</u>	

The notes to the basic financial statements are an integral part of this statement.

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND  
BALANCE - BUDGET AND ACTUAL  
FOOD SERVICE FUND  
For the year ended June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	Budgeted Amounts		Actual (Budgetary Basis)	Variance with Final Budget - Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
State of Tennessee	\$ 630,000	\$ 655,100	\$ 655,047	\$ (53)
Federal government	83,506,966	56,863,566	57,064,452	200,886
Other local sources	<u>2,340,542</u>	<u>1,857,942</u>	<u>2,209,780</u>	<u>351,838</u>
Total revenues	<u>86,477,508</u>	<u>59,376,608</u>	<u>59,929,279</u>	<u>552,671</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Labor	41,530,842	40,992,642	30,103,192	10,889,450
Food	34,298,097	31,298,097	28,055,797	3,242,300
Supplies	2,469,661	2,469,661	998,317	1,471,344
Equipment	6,505,000	4,405,329	3,214,431	1,190,898
Other	<u>11,287,040</u>	<u>8,142,811</u>	<u>4,885,611</u>	<u>3,257,200</u>
Total expenditures	<u>96,090,640</u>	<u>87,308,540</u>	<u>67,257,348</u>	<u>20,051,192</u>
Excess (deficiency) of revenues over expenditures	<u>(9,613,132)</u>	<u>(27,931,932)</u>	<u>(7,328,069)</u>	<u>20,603,863</u>
<b>Other financing sources (uses):</b>				
Sale of capital assets	<u>-</u>	<u>-</u>	<u>5,040</u>	<u>5,040</u>
Net change in fund balance	<u>\$ (9,613,132)</u>	<u>\$ (27,931,932)</u>	<u>(7,323,029)</u>	<u>\$ 20,608,903</u>
Change in reserve for encumbrances			<u>2,077,733</u>	
Net change in fund balances (GAAP basis)			<u>(5,245,296)</u>	
Fund balance - July 1, 2019			<u>45,757,185</u>	
Fund balance - June 30, 2020			<u>\$ 40,511,889</u>	

The notes to the basic financial statements are an integral part of this statement.

**PROPRIETARY FUNDS  
STATEMENT OF NET POSITION  
June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	<u>Governmental Activities - Internal Service Funds</u>
<b>Assets:</b>	
Current assets:	
Cash and cash equivalents	\$ 26,351,569
Investments	8,386,168
Receivable from state	1,630,874
Other receivables	330,814
Total current assets	<u>36,699,425</u>
<b>Liabilities:</b>	
Current liabilities:	
Accounts payable	320,697
Insurance claims and premiums payable	6,878,169
Due to general fund	117,316
Accrued vacation	19,308
Total current liabilities	<u>7,335,490</u>
Noncurrent liabilities:	
Accrued vacation	110,546
Total noncurrent liabilities	<u>110,546</u>
Total liabilities	<u>7,446,036</u>
<b>Net Position:</b>	
Unrestricted	<u><u>\$ 29,253,389</u></u>

The notes to the basic financial statements are an integral part of this statement.

**PROPRIETARY FUNDS  
STATEMENT OF REVENUES, EXPENSES AND  
CHANGES IN NET POSITION  
For the year ended June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	Governmental Activities - Internal Service Funds
Operating revenues:	
Charges for services	\$ 1,993,003
Employee contributions	37,567,721
Board contributions	<u>65,253,308</u>
Total operating revenues	<u>104,814,032</u>
Operating expenses:	
Personnel services	2,743,559
Material and supplies	381,240
Claims incurred	81,396,875
Life insurance premiums	1,944,758
Health insurance premiums	863,202
Administrative expenses	<u>3,049,117</u>
Total operating expenses	<u>90,378,751</u>
Operating income	14,435,281
Nonoperating revenues (expenses):	
Interest income	<u>239,492</u>
Total nonoperating revenues (expenses)	239,492
Income (loss) before transfer	14,674,773
Transfer to OPEB	<u>(5,012,010)</u>
Change in net position	9,662,763
Total net position - July 1, 2019	<u>19,590,626</u>
Total net position - June 30, 2020	<u>\$ 29,253,389</u>

The notes to the basic financial statements are an integral part of this statement.





**STATEMENT OF FIDUCIARY NET POSITION**  
**FIDUCIARY FUNDS**  
**June 30, 2020**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

	Trust Funds	Agency Funds
<b>Assets:</b>		
Cash and cash equivalents	\$ 76,025	\$ 10,629,233
Other receivables	365,041	167,230
Investments, at fair value:		
Short-term securities	21,713,823	56,670
Common stocks	20,181,431	-
Corporate bonds	47,547,500	-
Other investments	23,065	-
Total investments	<u>89,465,819</u>	<u>56,670</u>
Inventories	-	54,162
Total assets	<u><u>89,906,885</u></u>	<u><u>10,907,295</u></u>
<b>Liabilities:</b>		
Accounts payable	5,116	249,448
Insurance claims and premiums payable	1,600,000	-
Due to external parties	-	6,050,714
Due to student groups	-	4,607,133
Total liabilities	<u>1,605,116</u>	<u>10,907,295</u>
<b>Net Position:</b>		
Net position restricted for post employment benefits	87,465,450	-
Net position restricted for pension benefits	836,319	-
	<u><u>\$ 88,301,769</u></u>	<u><u>\$ -</u></u>

The notes to the basic financial statements are an integral part of this statement.

**STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
For the year ended June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	<u>Trust Funds</u>
Additions:	
Contributions	
State reimbursements for benefit payments and insurance premiums	\$ 48,435
State reimbursements for superior plan	2,337,325
Employer contributions	28,084,559
Retiree contributions	26,661,780
Transfer from external parties	8,070,004
Drug subsidy	71,616
Total contributions	<u>65,273,719</u>
Investment earnings:	
Interest income	2,977,659
Net appreciation (depreciation) in fair value of investments	<u>312,656</u>
Total investment earnings	3,290,315
Less investment expense	<u>290,219</u>
Net investment earnings	<u>3,000,096</u>
Net additions	68,273,815
Deductions:	
Benefit payments	59,392,160
Administrative expenses	<u>320,217</u>
Total deductions	<u>59,712,377</u>
Change in net position	8,561,438
Net position restricted for benefits	
July 1, 2019	79,740,331
June 30, 2020	<u><u>\$ 88,301,769</u></u>

The notes to the basic financial statements are an integral part of this statement.

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Determination of the Reporting Entity

The Shelby County Board of Education (the Board) is a component unit of Shelby County Government (the County), which is defined as the Primary Government when defining the Reporting Entity. In determining the reporting entity, the Board was determined to be a component unit based upon its financial accountability as a result of fiscal dependency on the County of Shelby and a financial benefit or burden relationship. The County levies taxes for the Board, approves its operating budget, is legally obligated to provide financial support, and issues debt for its capital projects. Therefore, the financial statements of the Board are included in the financial statements of the County of Shelby, TN, as a discretely presented governmental component unit.

Financial activities of the Board are recorded in the individual funds described below, each of which is deemed to be a separate accounting entity. The financial affairs and operations of each fund are accounted for in separate self-balancing entity accounts, which represent the funds' assets, liabilities, equity, revenue and expenditures.

Governmental Accounting Standards

The financial statements of the Board have been prepared in accordance with generally accepted accounting principles (GAAP) followed in the United States of America. In the United States, the Governmental Accounting Standards Board (GASB) is the established and recognized standard-setting body for governmental accounting and financial reporting. The GASB periodically issues new or revised standards that are implemented by the Board.

Government-Wide Financial Statements

The statement of net position and statement of activities display information about the reporting entity as a whole. They include all funds of the reporting entity except for fiduciary funds. Activities are generally financed through a share of tax revenue collected by Shelby County, grants, and other non-exchange revenues. For the most part, the effect of internal activity has been removed from these statements in the process of consolidation, with the exception of interfund services provided and used.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. General revenues include internally dedicated resources, non-specific grants and contributions, and investment earnings.

Fund Financial Statements

Funds are organized into three major categories: governmental, proprietary, and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Board or meets the following criteria:

- a. The total of assets and deferred outflows of resources, the total of liabilities and deferred inflows of resources, revenues, or expenditures/expenses of that individual fund are at least 10 percent of the corresponding total for all funds of that category or type; and

- b. The same element(s) that met the 10 percent criterion in (a) is at least 5 percent of the corresponding element total for all governmental and enterprise funds combined.

The funds of the financial reporting entity are described below:

Governmental Funds

*General Fund*

The General Fund is the general purpose and Chief Operating Fund of the school district used to account for the ordinary operations and financial resources not accounted for in any other fund. Taxes, state equalization funding, and other general revenues finance the operations.

*Special Revenue Funds*

Transactions related to resources obtained and used under certain federal and state programs and from other sources, upon which legal restrictions are imposed, are accounted for in Special Revenue Funds. The Special Revenue Funds are:

**Categorically Aided Fund:** The Board receives funds from various agencies, state and federal governments that are to be spent for specified purposes based upon contractual agreements or grant applications. Thus, the funds are restricted, and the Categorically Aided Fund is used to keep these funds segregated from other funds.

**Food Service Fund:** This fund is used to account for the operations of the cafeterias in preparing and serving regular and incidental meals, breakfast, lunches, and snacks in connection with non-instructional services. Revenue is provided primarily from governmental agencies, which is to be spent specifically for the cafeterias. Thus, the funds are restricted, and the Food Service Fund is used to keep these funds segregated from other funds.

*Capital Projects Fund*

Transactions for intangibles and resources obtained and used for the acquisition, construction or improvement of capital facilities are accounted for in the Capital Projects Fund.

Proprietary Funds

*Internal Service Funds*

Internal Service Funds account for central and other government services, health insurance, life insurance, and unemployment services provided to other funds of the Board or the Achievement School District that are funded through charges for services, and employee and Board contributions.

**Achievement School District – Services** to support the Achievement School District including transportation, facilities, and special education services.

**Central Services – Central Service Operations** include printing and supply chain management services to the district.

Insurance – Insurance Fund accounts for the school district’s self-insurance for health and premiums for life insurance benefits for school district employees, and their dependents.

Unemployment Compensation – Unemployment Compensation accounts for the school district’s self-insurance for unemployment benefits which may be due for employment benefits for school district employees.

Fiduciary Funds (Not included in government-wide statements)

Trust and Agency Funds consist of the following:

Pension Trust Fund – Retirement Fund: Transactions related to resources held in a fiduciary capacity as agent for participants in the Retirement System of the Shelby County Board of Education are accounted for in the Retirement Fund. See Note 7 for additional information regarding this retirement plan.

OPEB Trust Fund – Transactions related to resources held in a fiduciary capacity as agent for insurance benefits for retirees and their dependents.

Agency Fund

- a. *Internal School Fund* – Transactions related to resources held in a fiduciary capacity as agent for the general school population, or in some cases, for a specific segment of the school population, are recorded in the Internal School Fund.
- b. *Flexible Spending Account* – Transactions related to resources held in a fiduciary capacity as agent for participants in the flexible spending and dependent care programs are recorded in this fund.

Agency funds are purely custodial and thus do not involve measurement of results of operations.

Major and Non-Major Funds

The General Fund, Capital Project Fund, Categorically Aided Fund, and Food Service Fund are classified as major funds. See above for descriptions.

Measurement Focus

Measurement Focus is a term used to describe which transactions are recorded within the various financial statements.

The government-wide financial statements are presented using the economic resources measurement focus as defined in item (b) below.

In the fund financial statements, the “Current Financial Resources” measurement focus or the “Economic Resources” measurement focus is used as appropriate:

- a. All governmental funds utilize a “Current Financial Resources” measurement focus. Only current financial assets and liabilities are generally included on their balance sheets. Their operating statements present sources and uses of available spendable financial resources at the end of the period.

- b. The proprietary and fiduciary funds utilize an “Economic Resources” measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows (only for proprietary fund). All assets and liabilities (whether current or noncurrent) associated with their activities are reported. Proprietary and fiduciary fund equities are classified as net position.
- c. Agency funds are not involved in the measurement of results of operations; therefore, measurement focus is not applicable to them.

#### Budgeting and Budgetary Control

Revenue and expenditures accounted for in all funds, with the exception of the health insurance and unemployment funds, are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements that govern the Board’s operations. The budgetary basis of accounting differs from generally accepted accounting principles because encumbrances have been recorded as expenditures. The District’s operating budget is subject to approval by the Board of Education and the Shelby County Board of Commissioners.

The District cannot exceed the total budgeted expenditures. The District can amend its operating budget between line items if the amendment does not increase the total budget. However, line item transfers from salaries and benefits to operations and maintenance accounts and from other restricted budgets/allocations as provided in policy are not permitted. The Superintendent or his designee is authorized to transfer budget amounts between line items of the same state functional classification and within the same major object type, i.e., salaries and benefits or discretionary accounts. Budget revisions that increase the balance of a fund are taken by resolution before the Board and the Shelby County Board of Commissioners for approval.

#### Basis of Accounting

The government-wide financial statements are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred, or economic asset used. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

The fund financial statements, General, Special Revenue and Capital Projects Funds, are prepared on the modified accrual basis of accounting. Under this basis of accounting, revenues are recognized in the accounting period in which they become susceptible to accrual, which is defined as being both measurable and available to finance expenditures of the fiscal period. Expenditures are recognized on the modified accrual basis which is defined as measurable and when the related liability is incurred. When both restricted and unrestricted resources are available for use, it is the Board’s policy to use restricted resources first, then unrestricted resources as they are needed. Revenue susceptible to accrual under the modified accrual basis:

- a. In determining availability, the Board considers property taxes associated with the current fiscal year to be available if they are collected within 30 days of the current fiscal year and sales taxes to be available if collected within two months of the end of the current fiscal year. The Board considers wheel taxes from the County associated with the current fiscal year to be available within one year of the end of the current fiscal year.

- b. Grants and subsidies from other governments, to the extent measurable and available are recognized as revenue as soon as all the eligibility requirements by the provider have been met.
- c. Interest earned on investments as of year-end.

The proprietary funds, pension and OPEB trust funds utilize the accrual basis of accounting. Under the accrual basis of accounting, revenue is recorded as earned and expenses are recorded when the liability is incurred, or economic asset used. Operating revenues and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. All other revenue is considered non-operating revenue. The agency funds utilize the accrual basis of accounting for reporting of assets and liabilities only. For budgetary reporting purposes, the encumbrance method of accounting for expenditures is used for the General, Special Revenue and Capital Projects Funds. Under this method, commitments represented by purchase orders, contracts and repair authorizations, except for those related to inventory purchases, are recorded as expenditures in addition to actual expenditures incurred.

Outstanding encumbrances are classified as "Fund Balance – Assigned or Restricted" in the various funds. These amounts have been excluded from expenditures in all accompanying financial statements except for the statement which shows comparisons between actual expenditures (including encumbrances) and related budgeted amounts.

#### Receivables

Receivables consist primarily of grant funds receivable from the Federal Government and the State of Tennessee, and property taxes receivable from the City of Memphis and Shelby County. Outstanding balances between funds are reported as "due to/from other funds." Transfers between funds are used to ensure current operations and programs are not interrupted.

#### Inventories

General Fund inventories consist of textbooks, maintenance and school supplies. Food Service Fund inventories consist of food and cafeteria supplies. Inventories are considered expenditures when issued from the central warehouse to the schools except food items, which are considered expenditures when issued (used) by the individual schools (Consumption Method). Inventories are reported in the balance sheet at average cost and are offset by a Fund Balance reserve of a like amount. Inventories in the Agency Fund are stated at cost determined by the first-in, first-out method.

#### Realty and Personal Property Taxes

The Board recognizes as revenue its net share of realty and personal property taxes collected by Shelby County (see Basis of Accounting above). The Board does not have any taxing authority. Consequently, it relies on a share of realty and personal property taxes collected by Shelby County. The Shelby County tax levy of \$4.05 per \$100 of assessed value included \$1.96 for county schools. Property taxes attach an enforceable lien on property on January 1 of each year. The levy is made July 1. Taxes are due October 1 and delinquent March 1 of the following year.

### Cash Equivalents

Shelby County maintains a cash pool, of which the County Trustee is custodian. This pool is generally available for use by all Shelby County funds and related entities. At fiscal year-end, cash and cash equivalents include amounts in the pool and demand deposits at various financial institutions. The Board considers all highly liquid investments with maturities of three-months or less when purchased to be cash equivalents.

### Investments

State statutes authorize the County Trustee to invest in obligations of the U.S. Treasury, obligations issued or guaranteed by the U.S. Government agency, certificates of deposits at Tennessee and federal chartered banks and savings and loan associations, repurchase agreements utilizing obligations of the United States or its agencies as underlying securities, prime banker's acceptances and prime commercial paper. The maximum maturity is two-years. The District's investments are stated at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The District uses valuation technique(s) that best represents fair value in the circumstances using one of the three approaches: Market, Cost, or Income.

### Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

### Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of financial position will sometimes report a section for deferred inflow of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) will not be recognized as an inflow of resources (revenue) until that time. The Board has two types of items which arises under the modified accrual basis of accounting that qualifies for reporting in this category. Accordingly, the item unavailable revenue is reported only in the governmental fund balance sheet. The Board reports unavailable revenue from a settlement with the City of Memphis and advanced funding for capital improvement programs. The amount is deferred and recognized as an inflow of resources in the period that the amount becomes available. Under the accrual basis of accounting, deferred amounts related to pensions are reported only on the Statement of Net Position and represent benefits that apply to future periods and so will not be recognized until that time.



### Pensions

Net Pension Liability (Assets) are reported in the government-wide financial statement.

For purposes of measuring the Net Pension Liability (Assets) the following have been determined on the same basis as they are reported by the TCRS: deferred outflows of resources, deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position of Teacher Legacy Pension Plan for teachers, Public Employee Retirement Plan for non-teachers and the Teacher Retirement Plan in the Tennessee Consolidated Retirement System (TCRS) and additions to/deductions from plan's fiduciary net position. For this purpose, benefits (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms of the Teacher Legacy Pension Plan for teachers, the Public Employee Retirement Plan for non-teachers and the Teacher Retirement Plan of TCRS. Investments are reported at fair value.

### Capital Assets

Capital Assets, which include land, buildings and improvements, machinery and equipment, intangibles and construction in progress, are reported in the government-wide financial statements.

Capital Assets are valued at historical cost or estimated historical cost if actual is unavailable. Estimated historical cost was used to value the majority of the assets acquired prior to June 30, 2001. Donated Capital Assets are reported at fair value and on a go-forward basis newly acquired donated Capital Assets will be reported at acquisition value. The District capitalizes assets with an initial cost of \$5,000 or more. As a result of the merger, the District is carrying some items that do not meet the criteria because the former Memphis City Schools also capitalized sensitive items regardless of cost.

Depreciation of all exhaustible Capital Assets is recorded as an allocated expense in the Statement of Activities, with accumulated depreciation reflected in the Statement of Net Position. Depreciation is provided over the assets' estimated useful lives using the straight-line method. The range of estimated useful lives by type of asset is as follows:

- Buildings and Improvements 10-50 years
- Intangibles 5-10 years
- Machinery and Equipment 5-20 years

### Long-Term Obligations

All long-term obligations to be repaid from governmental resources are reported as liabilities in the government-wide financial statements. Long-term obligations consist primarily of accrued compensated absences, pension, and other post-employment benefits.

### Compensated Absences

The liability for accrued vacation is recorded as incurred in the government-wide and proprietary fund financial statements. The current portion of this obligation is estimated based on historical trends. In the fund financial statements, governmental funds report only the compensated absence liability payable from expendable available financial resources and only the absences which have matured and are probable to be paid (i.e., unused reimbursable leave still outstanding following an employee's resignation

or retirement). In governmental funds no expenditure would be recognized for unpaid balances of compensated absences for an employee still in active service at the end of the reporting period.

### Equity Classifications

In the government-wide financial statements, equity is classified as net position and displayed in three components:

- a. Net Investment in capital assets – Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any borrowings that are attributable to the acquisition, construction or improvement of those assets.
- b. Restricted net position – Consists of net positions with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, laws or regulations of other governments or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position – All other net positions that do not meet the definition of “restricted” or “net investment in capital assets”.

Governmental Fund Balances are reported, in accordance with Governmental Accounting Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, as either Non-spendable, Restricted, Committed, Assigned and/or Unassigned.

- Non-spendable Fund Balance includes amounts that are not in a spendable form such as inventory, prepaid amounts and the long-term amounts of loans and notes receivable, or are legally or contractually required to be maintained intact.
- Restricted Fund Balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers such as grantors or enabling legislations. Restrictions may be changed or lifted only with the consent of the resource providers.
- Committed Fund Balance includes amounts that can be used only for the specific purposes determined by formal action (adoption of a resolution) of the Shelby County Schools Board members, the Board’s highest level of decision making authority. Commitments may be changed or lifted only by the Shelby County Schools Board members taking the same formal action (adoption of a resolution) that imposed the constraint.
- Assigned Fund Balance includes amounts that the Board intends to use for a specific purpose, but are not restricted or committed. The intent shall be expressed by resolution of the Shelby County Board of Education or official to which the Board has delegated the authority, such as the Superintendent or his designee (e.g. legal contingencies).
- Unassigned Fund Balance is the residual classification for the General Fund and General Purpose School Fund. It includes amounts that are not contained in the other classifications. Unassigned amounts are the portion of fund balance that is not obligated or specifically designated and is available for any purpose. The General Fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, it is not appropriate to report a positive unassigned fund balance amount. However, in governmental funds other than the general fund, if expenditures incurred for specific purposes exceed the amounts that are restricted, committed

or assigned to those purposes, it may be necessary to report a negative unassigned fund balance in that fund.

#### Minimum Fund Balance Policy

Shelby County Board of Education believes sound financial management principles require sufficient funds be retained by the District to provide a stable financial base at all times. To retain this stable financial base, the District needs to maintain a general fund balance sufficient to fund all cash flows of the District, to provide financial reserves for unanticipated expenditures and/or revenue shortfalls of an emergency nature, and to provide funds for all existing encumbrances.

The total fund balance restricted for education in the General Fund will be maintained at a level not less than required by Tennessee Code Annotated (TCA) 49-3-352. Should the Restricted Fund Balance amount fall below the required level, the Board must approve and adopt a plan to restore this balance to the required level within 24 months. If restoration of the Restricted Fund Balance cannot be accomplished within such period without severe hardship to the District, the Board will establish a different time period.

To maintain and protect the long term financial capacity of SCS, the fund balance and reserves in the General Fund should be at a level that supports the attainment of District long-range goals. To that end, the District will maintain a target unassigned general fund balance of approximately 8 percent -15 percent of General Fund expenditures.

- **Use of General Fund Balance in Excess of Minimum:** An unassigned general fund balance in excess of the target 15 percent may be retained in the unassigned general fund and/or utilized for (1) one-time expenditures without any reoccurring operating costs; and/or (2) planned small use of fund balance to avoid the requirement of a significant budget adjustment once fund balance is below target percentage.
- **Restoring General Fund Balance Level:** Should the actual amount of the unassigned general fund balance fall below the targeted range; the Board shall act to restore the balance to the appropriate levels within 24 months. Actions to restore such balance shall be based on a plan provided by the Superintendent for reductions in expenditures and/or increases in revenue.

#### Order of Expenditure of Funds

In accordance with Governmental Accounting Standards Board Statement No. 54, when multiple categories of fund balances are available, such as restricted and unrestricted resources in the General Fund, Capital Projects Fund, and Special Revenue Funds, the District will start spending from the most restricted category first. The District will spend unrestricted fund balance in the following order, committed funds first, followed by assigned fund balance, and then unassigned fund balance.

#### Other Post-Employment Benefits

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Board's OPEB Plan and additions to/deductions from the OPEB Plan fiduciary' net position have been determined on the same basis as they are reported by the Board's OPEB Plan. For this purpose, the Board recognizes benefit payments when due and payable in accordance with the benefit terms.

Investments are reported at fair value, except for money market investments and participating interest-earning investment contracts that have a maturity at the time of purchase of one year or less, which are reported at cost.

Reclassifications

For comparability, certain prior year amounts have been reclassified where appropriate to conform to the presentation in the current year.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and net position or fund balances. Estimates also affect the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**NOTE 2 – CASH AND CASH EQUIVALENTS**

Cash and cash equivalents (excluding fiduciary funds) totaled \$168,226,678 at June 30, 2020 and consist of demand deposits and deposits in the State Treasurer's investment pool.

Cash and Cash Equivalents include cash on hand, demand deposits, savings accounts and short-term investments with maturities of three months or less at the time of purchase. The County pools substantially all of its cash and cash equivalents. The Board owns a pro rata share in the pool. Investment earnings of the pool are allocated monthly to each fund based upon the average balance.

Deposits with the State Treasurer's Local Government Investment Pool (LGIP) may be withdrawn with a maximum of one day's notice, are classified as cash equivalents and are valued at cost. The LGIP is not registered with the SEC as an investment company. However, the LGIP has a policy that it will – and does – operate in a manner consistent with the SEC's Rule 2a-7 of the Investment Company Act of 1940. Rule 2a-7 allows SEC-registered mutual funds to use amortized cost rather than fair value to report net assets to compute share prices if certain conditions are met. State statutes require the State Treasurer to administer the LGIP under the same terms and conditions, including collateral requirements, as required for other funds invested by the Treasurer. The reported value of the pool is the same as the fair value of the pool shares.

At June 30, 2020, the deposits held were \$184,364,202. The cash of the Fiduciary funds are not included here because the amounts are held in a trust or an agency capacity.

	<b>Shelby County Trustee</b>	<b>Total Cash and Cash Equivalents</b>
LGIP	\$ 176,676,051	\$ 176,676,051
Liquid CDARs-Landmark	5,278,142	5,278,142
Cash-Regions	2,410,009	2,410,009
	<u>\$ 184,364,202</u>	<u>\$ 184,364,202</u>

**NOTE 3 – INVESTMENTS AND FAIR VALUE MEASUREMENT**

Investments as of June 30, 2020, are recorded at fair value and consist of the following:

<b>Investment Type</b>	<b>General Fund</b>	<b>Proprietary Funds</b>	<b>Food Service Fund</b>	<b>Categorically Aided Fund</b>	<b>Fiduciary Funds</b>	<b>Internal School Fund</b>	<b>Total</b>
CDARS	\$ 9,643,739	\$ 2,553,652	\$ 2,599,232	\$ 324,940	\$ 7,284	\$ -	\$ 15,128,847
CDs	12,250,459	3,543,910	3,301,809	412,772	9,253	-	19,518,203
Commercial Paper	8,642,797	2,288,606	2,329,453	291,214	6,528	-	13,558,598
Common stocks	-	-	-	-	431,737	-	431,737
Alternative Investments	-	-	-	-	5,092,549	-	5,092,549
Mutual Funds	2,774,423	-	-	-	42,163,977	-	44,938,400
Exchange-traded and closed-end funds	-	-	-	-	19,749,694	-	19,749,694
Short term investments	56,621	-	-	-	21,713,823	56,669	21,827,113
U.S. Fixed Income	1,132,418	-	-	-	290,974	-	1,423,392
Real Estate	566,209	-	-	-	-	-	566,209
	<u>\$ 35,066,666</u>	<u>\$ 8,386,168</u>	<u>\$ 8,230,494</u>	<u>\$ 1,028,926</u>	<u>\$ 89,465,819</u>	<u>\$ 56,669</u>	<u>\$ 142,234,742</u>
Strategic Lending	1,132,418	-	-	-	-	-	1,132,418
	<u>\$ 36,199,084</u>	<u>\$ 8,386,168</u>	<u>\$ 8,230,494</u>	<u>\$ 1,028,926</u>	<u>\$ 89,465,819</u>	<u>\$ 56,669</u>	<u>\$ 143,367,160</u>

**Custodial Credit Risk:**

Custodial credit risk for investments is the risk that, in the event of a failure of the counterparty to a transaction, the county will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Pursuant to the trust agreement, investments are held in the name of the trust for the benefit of the Board to pay retirement benefits for the teachers of Shelby County Board of Education.

Bank deposits and certificates of deposit (cash and investments) of the County, consistent with State statutes, are covered by federal depository insurance (FDIC) or are collateralized by a multiple financial institution collateral pool administered by the Treasurer of the State of Tennessee. On limited occasions the County may have deposits with financial institutions that do not participate in the State collateral pool; in these instances, separate collateral equal to at least 105 percent of the uninsured deposit is collateralized and held in the County’s name by a third party.

Interest Rate Risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Both State statutes and County’s investment policy limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Both State statutes and the County’s investment policy limit investment permissible investments or impose collateral and custody provisions as specified above.

Concentration of Credit Risk is the risk of loss attributed to the magnitude of the county’s investment in a single issuer. The Board places no limit on the amount the county may invest in one issuer.

The County Trustee invests monies on behalf of the Board. Investments are stated at fair value. Fair value is based on quoted market prices, if available, or estimated using quoted market prices for similar securities. State statutes authorize the County Trustee to invest in obligations of the U.S. Treasury, obligations issued or guaranteed by any U.S. Government agency, certificates of deposits at Tennessee and federal chartered banks and savings and loan associations, repurchase agreements utilizing obligations of the United States or its agencies as underlying securities, prime banker’s acceptances and prime commercial paper. The maximum maturity is two years.

GAAP establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements).

The three levels of the fair value hierarchy under GAAP are described below:

- Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities the Shelby County Board of Education has the ability to access.
- Level 2 – Inputs (other than quoted prices within Level 1) such as quoted prices for similar assets or liabilities; quoted prices in inactive markets; or other inputs that can be corroborated by observable market data.
- Level 3 – Inputs which are unobservable for the asset or liability and rely on management’s own assumptions that market participants would use in pricing the asset or liability.

The asset’s or liability’s fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. In determining fair value, the Shelby County Board of Education utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2020.

For the Shelby County Board of Education, Level 1 investments are valued using prices quoted in active markets for those investments. Level 2 investments are valued based on the investments relationship to benchmark quoted prices. Level 3 investments are valued using either a discounted cash flow or market comparable techniques.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Shelby County Board of Education believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at reporting date.

Shelby County Board of Education has the following recurring fair value measurements as of June 30, 2020:

Investments Measured at Fair Value (\$ in millions)	Fair Value Measurements			Total 6/30/2020
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Other Unobservable Inputs (Level 3)	
<b>Investments by Fair Value Level</b>				
CDARS	\$ 15.13	\$ -	\$ -	\$ 15.13
CDs	19.52	-	-	19.52
Commercial paper	-	-	13.56	13.56
Alternative Investments	-	-	5.09	5.09
Mutual Funds	44.94	-	-	44.94
Exchange-traded and closed-end funds	19.75	-	-	19.75
Short term investments	0.06	21.77	-	21.83
Common stocks	0.43	-	-	0.43
U.S. Fixed Income	-	1.42	-	1.42
Real Estate	-	-	0.57	0.57
Total investments measured at fair value	\$ 99.83	\$ 23.19	\$ 19.22	\$ 142.24
Strategic Lending	-	-	1.13	1.13
	\$ 99.83	\$ 23.19	\$ 20.35	\$ 143.37

The Board invests in various fixed income debt securities such as agency securities and corporate bonds. Credit quality distributions for investments in fixed income debt securities, with credit risk as a percentage of total investment for the Retirement Fund (Moody's) are as follows as of June 30, 2020:

		Retirement Fund
Aaa	62.69%	\$ 182,402
A1	8.70%	25,305
A2	7.03%	20,462
A3	7.25%	21,103
Baa1	7.25%	21,092
Baa2	7.08%	20,610
		\$ 290,974

The Board limits its exposure to Interest Rate Risk by diversifying its investments by security type and institution.

TCRS Stabilization Trust

*Legal Provisions.* The Shelby County Board of Education is a member of the Tennessee Consolidated Retirement System (TCRS) Stabilization Reserve Trust. Shelby County Board of Education has placed funds into the irrevocable trust as authorized by statute under *Tennessee Code Annotated (TCA)*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the trust. Funds of trust members are held and invested in the name of the trust for

the benefit of each member. Each member's funds are restricted for the payment of retirement benefits of that member's employees. Trust funds are not subject to the claims of general creditors of the Board.

The trust is authorized to make investments as directed by the TCRS Board of Trustees. The Board may not impose any restrictions on investments placed by the trust on their behalf.

*Investment Balances.* Assets of the TCRS, including the Stabilization Reserve Trust, are invested in the Tennessee Retiree Group Trust (TRGT). The TRGT is not registered with the Securities and Exchange Commission (SEC) as an investment company. The State of Tennessee has not obtained a credit quality rating for the TRGT from a nationally recognized credit ratings agency. The fair value of investment positions in the TRGT is determined daily based on the fair value of the pool's underlying portfolio. Furthermore, TCRS had not obtained or provided any legally binding guarantees to support the value of participant shares during the fiscal year. There are no restrictions on the sale or redemption of shares.

Investments are reported at fair value or amortized which approximates fair value. Securities traded on a national exchange are valued at the last reported sales price. Investment income consists of realized and unrealized appreciation (depreciation) in the fair value securities and securities transactions are recorded in the financial statements on a trade-date basis. The fair value of assets of the TRGT held at June 30, 2020, represents the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants.

Where inputs used in the measurement of fair value fall into different levels of the hierarchy, fair value of the instrument in its entirety is categorized based on the lowest level input that is significant to the valuation. This assessment requires professional judgement and as such management of the TRGT developed a fair value committee that worked in conjunction with the plan's custodian and investment professionals to make these valuations. All assets held were valued individually and aggregated into classes so to be represented in the table below.

Short-term securities generally include investments in money market-type securities reported at cost plus accrued interest.

Equity and equity derivative securities classified in Level 1 are valued using last reported sales prices quoted in active markets that can be accessed at the measurement date. Equity and equity derivative securities classified in Level 2 are securities whose values are derived daily from associated traded securities. Equity securities classified in Level 3 are valued with last trade data having limited trading volume.

US Treasury Bills, Bonds, Notes and Futures classified in Level 1 are valued using last reported sales prices quoted in active markets that can be accessed at the measurement date. Debt and debt derivative securities classified in Level 2 are valued using a bid-ask spread price from multiple independent brokers, dealers, or market principals, which are known to be actively involved in the market. Level 3 debt securities are valued using proprietary information, a single pricing source, or other unobservable inputs related to similar assets or liabilities.

Real estate investments classified in Level 3 are valued using the last valuations provided by external investment advisors or independent external appraisers. Generally, all direct real estate investments are appraised by a qualified independent appraiser(s) with the professional designation of Member of the Appraisal Institute ("MAI"), or its equivalent, every three (3) years beginning from the acquisition date of



the property. The appraisals are performed using generally accepted valuation approaches applicable to the property type.

Investments in private mutual funds, traditional private equity funds, strategic lending funds and real estate funds that report using GAAP, the fair value, as well as the unfunded commitments, were determined using the prior quarter’s NAV, as reported by the fund managers, plus the current cash flows. These assets were then categorized by investment strategy. In instances where the fund investment reported using non-GAAP standards, the investment was valued using the same method, but was classified in Level 3.

At June 30, 2020, the Board had the following investments held by the trust on its behalf.

<b>Asset Class</b>	<b>Percentage Target Allocations</b>	<b>Stabilization Trust Allocation</b>
U.S. Equity	31%	\$ 1,755,247
Developed Market International Equity	14%	792,693
Emerging Market International Equity	4%	226,484
Private Equity and Strategic Lending	20%	1,132,418
U.S. Fixed Income	20%	1,132,418
Real Estate	10%	566,209
Short-term Securities	1%	56,621
<b>Total</b>	<b>100%</b>	<b>\$ 5,662,090</b>

*Risks and Uncertainties.* The trust’s investments include various types of investment funds, which in turn invest in any combination of stock, bonds and other investments exposed to various risks, such as interest rate, credit, and market risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported for trust investments.

For further information concerning the Board’s investments with the TCRS Stabilization Reserve Trust, audited financial statements of the Tennessee Consolidated Retirement System may be obtained at <https://comptroller.tn.gov/content/dam/cot/sa/advanced-search/disclaimer/2020/aq19091.pdf>.

**NOTE 4 – DISCOUNTED ACCOUNTS RECEIVABLE**

The Board reached agreements with each of the municipal school districts whereby payments over a twelve-year period beginning November 2014 are to be submitted to the Board to reduce OPEB obligations incurred as of May 31, 2014. The \$11,943,594 discounted value of the payments, utilizing a 2.00 percent discount rate, is included in due from other governments in the government-wide statements.

The former Memphis City Schools obtained a judgment in the amount of \$57.4 million dollars from the City of Memphis in 2009. A settlement agreement was reached by both parties in January 2015. The Board has deferred inflows of \$27,427,913, remaining at the fund level, of which \$12,206,745 is

discounted based on the settlement agreement utilizing a 2.00 percent discount rate. Please see Note 15 for additional information.

**NOTE 5 – ACCOUNTS PAYABLE AND OTHER ACCRUED LIABILITIES**

Payables as of year-end for the School Board's individual major funds disaggregated are as follows:

	General Fund	Capital Projects Fund	Food Service Fund	Categorically Aided Fund	Total Governmental Funds
Accounts payable	\$ 6,727,723	\$ 4,925,182	\$ 327,686	\$ 3,732,429	\$ 15,713,020
Accrued payroll and payroll deductions	41,256,881	-	134,274	2,533,596	43,924,751
Accrued vacation	191,910	-	-	-	191,910
<b>Total</b>	<b>\$48,176,514</b>	<b>\$ 4,925,182</b>	<b>\$ 461,960</b>	<b>\$ 6,266,025</b>	<b>\$ 59,829,681</b>

**NOTE 6 – GENERAL LONG-TERM OBLIGATIONS**

The Board of Education is fiscally dependent on the County of Shelby for the issuance of debt for its capital projects.

The following is a summary of changes in general long-term obligations for the year June 30, 2020:

	Balance July 1, 2019	Additions	Payments and Retirements	Balance June 30, 2020	Due Within One Year
Net OPEB Liability	\$ 941,087,000	\$ -	\$ 61,727,000	\$ 879,360,000	\$ -
Pension Benefits	196,584	-	15,521	181,063	-
Compensated Absences	11,996,879	1,566,132	1,446,053	12,116,958	1,438,869
	<b>\$ 953,280,463</b>	<b>\$ 1,566,132</b>	<b>\$ 63,188,574</b>	<b>\$ 891,658,021</b>	<b>\$ 1,438,869</b>

Board employees are granted vacation and sick leave in varying amounts in accordance with administrative policy. A maximum of thirty-five vacation days may be accumulated for non-teacher employees. In the event of termination, an employee is reimbursed for accumulated vacation days. Employees are not reimbursed for accumulated unused sick leave upon retirement; however, such accumulated sick leave is credited to time in service in computing retirement benefits.

The Board accrues vacation benefits in the governmental funds only to the extent that there are pending payouts of unused leave owed to inactive employees as of the end of the reporting period.

For the governmental activities, the other obligations are generally liquidated from the following:

Net pension liability	Fund incurring the related employees' compensation, primarily the General Fund
Other postemployment benefits obligation	Primarily the General Fund
Compensated absences	Fund incurring the related employee's compensation, primarily the General Fund

**NOTE 7 – RETIREMENT PLANS**

A. Local Plan

**Plan Description**

*Plan Administration.* The Retirement Fund accounts for the activities of the Retirement System of the Board of Education of the Shelby County Schools (the Local Plan), a single-employer defined benefit plan. The District does not issue a stand-alone financial report for the plan. The accounting records are maintained, and pension benefits are processed by employees of the Board. Management of the plan assets is outsourced to Strategic Assets, an investment management company. The authority to amend benefit terms resides with the governing body of the Board of Education of Shelby County Schools.

*Plan Membership.* At June 30, 2020, local pension plan membership consisted of the following:

Inactive plan members or beneficiaries currently receiving benefits	9
Inactive plan members entitled to but not yet receiving benefits	-
Active plan members	-
	9

The Local Plan was closed to new members effective December 31, 1957, and all present participants are fully vested.

*Benefits Provided.* The Board paid net benefits of \$148,992 (\$197,427 net of \$48,435 reimbursements from the state) for employees covered by the Local Plan for the year ended June 30, 2020. As provided by State law, the State of Tennessee Consolidated Retirement System (TCRS) pays the Local Plan for distribution to its retired participants amounts necessary to equalize retiree benefits as if they had retired with TCRS benefits. Contributions to the Local Plan from the TCRS were \$48,435 during the year ended June 30, 2020. The on-behalf payments of fringe benefits and salaries provided by TCRS for the local retirees were recognized as revenues and expenses.

Benefit terms provide for annual cost-of-living adjustments to each member's retirement allowance subsequent to the member's retirement date. These cost-of-living adjustments are correlated with the adjustments made by the TCRS.

*Contributions.* Employees were required to contribute five percent of their individual compensation for the first thirty-five (35) years of service. The Board’s annual contribution could not be less than the aggregate employee contributions.

**Investments**

*Investment Policy.* The pension plan’s policy in regard to the allocation of invested assets is established and may be amended by the Board by a majority vote of its members. It is the policy of the Board to pursue an investment strategy that reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes.

*Concentrations.* As of June 30, 2020, the pension plan held five percent or more of the plan’s fiduciary net position (other than issued or explicitly guaranteed by the U.S. government) in the following:

Ishares Russell 2000 ETF	8.20%
Ishares Russell Midcap ETF	8.48%

*Rate of return.* For the year ended June 30, 2020, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense was a negative 21.36 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

The pension plan reported no receivables from long-term contracts with the Board for contributions. The pension plan had no allocated insurance contracts that are excluded from pension plan assets. The pension plan had no reserves and no deferred retirement option program.

The target allocation and best estimates of geometric real rate of return for each major asset class are summarized in the following table:

<b>Asset Class</b>	<b>Target Allocation</b>	<b>10-Year Expected Geometric Real Rate of Return</b>
U.S. Equity - large cap	30.0%	13.24%
U.S. Equity - mid cap	20.0%	10.36%
Fixed Income	40.0%	3.32%
Cash	10.0%	0.00%
<b>Total Fund</b>	<b>100.0%</b>	

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected rate of return assumption of 8.07 percent.

**Net Pension Liability of the Board**

The components of the net pension liability of the Board at June 30, 2020 were as follows:

Total pension liability	\$ 1,017,382
Plan fiduciary net position	(836,319)
Board's net pension liability	<u>\$ 181,063</u>

Plan fiduciary net position as a percentage of the total pension liability	82.20%
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The Board contributes the actuarial determined contribution to the plan, does not have a payable to the local plan, and does not receive support from a non-employer contributing entity through contributions made directly to the pension plan.

The changes in the net pension liability for the current fiscal year are included in the schedule below:

**Schedule of changes in the net pension liability**

	<u>2020</u>
Total pension liability	
Service cost	
Interest	\$ 52,265
Changes in benefit terms	-
Differences between actual and expected experience	(4,776)
Change of assumptions	-
Benefit payments, including refunds of employee contributions	(148,992)
Net change in total pension liability	<u>(101,503)</u>
Total pension liability - beginning	<u>1,118,885</u>
Total pension liability - ending (a)	<u>1,017,382</u>
Plan fiduciary net position	
Contributions - employer	57,994
Contributions - employee	-
Net investment income	5,016
Benefit payments, including refunds of employee contributions	(148,992)
Administrative expense	-
Other	-
Net change in plan fiduciary net position	<u>(85,982)</u>
Plan fiduciary net position - beginning	<u>922,301</u>
Plan fiduciary net position - ending (b)	<u>836,319</u>
Net pension liability (asset) - ending (a) - (b)	<u>\$ 181,063</u>

*Deferred outflows of resources and deferred inflows of resources.* For the year ended June 30, 2020, the Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Net differences between projected and actual earnings on pension plan investments	\$ 19,136	\$ -
Contributions subsequent to the measurement date of June 30, 2020	57,994	-
<b>Total</b>	<b>\$ 77,130</b>	<b>\$ -</b>

*Contributions.* For the year ended June 30, 2020, the employer contribution for the Local Plan was \$57,994. By policy, employer contributions are required to be paid at no less than one hundred percent. The employer's ADC are expected to finance the cost of benefits earned by members during the year.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended June 30:	
2021	\$ (8,138)
2022	8,882
2023	10,628
2024	7,764
Thereafter	-

*Actuarial Assumptions.* The total pension liability was determined by an actuarial valuation as of June 30, 2020 (the measurement date), using the following actuarial assumptions applied to all periods included in the measurement:

Inflation	2.50 percent
Salary increases	N/A
Investment rate of return	5.00 percent, net of pension plan investment expense, including inflation
Municipal bond index rate	2.21 percent
Single equivalent interest rate	5.00 percent

*Discount Rate.* The discount rate used to measure the total pension liability was 5.00 percent, which remained unchanged from the prior measurement date. The projection of cash flows, used to determine the discount rate, assume Employer contributions will be made equal to the actuarially determined contribution amounts. Based on this assumption, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, based

on the GASB 67 provisions, the long-term expected rate of return on pension plan investments of 5.00 percent was applied to all periods of projected benefit payments to determine the total pension liability.

For the year ended June 30, 2020, Shelby County Unified School District recognized pension expense of \$12,747.

*Sensitivity of the net pension liability to changes in the discount rate.* The following presents the net pension liability of the System, calculated using the discount rate of 5.00 percent, as well as what the System’s net pension liability would be if it were calculated using a discount rate that is one-percentage-point lower (4.00 percent) or one-percentage-point higher (6.00 percent) than the current rate:

	1% Decrease (4.00%)	Current Discount Rate (5.00%)	1% Increase (6.00%)
Shelby County School's net pension liability	\$276,141	\$181,063	\$102,072

*Deaths After Retirement.* The Mortality Rates are the same as those used by TCRS. They are based on RP-2014 White Collar for Annuitants multiplied by 111 percent for males and 98 percent for females and include projections of future mortality improvements for 6 years beyond the valuation date from the 2006 base year using Scale MP-2019. Representative values of the assumed rates of deaths after service retirement are shown as follows:

Age	Male	Female
65	0.8806%	0.6780%
70	1.3895%	1.0207%
75	2.3377%	1.6741%
80	4.1145%	2.9864%
85	7.6472%	5.5762%
90	14.2746%	10.4083%
95	23.4200%	17.7632%
100	34.7628%	27.3965%

**B. Tennessee Consolidated Retirement System (TCRS) – Non-teachers**

1. *Plan Description.* Employees of Shelby County Unified School District are provided a defined benefit pension plan through the Public Employee Retirement Plan, an agent multiple-employer pension plan administered by the TCRS. The TCRS was created by state statute under Tennessee Code Annotated Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained at <https://treasury.tn.gov/Retirement/Boards-and-Governance/Reporting-and-Investment-Policies>.

2. *Benefits Provided.* Tennessee Code Annotated Title 8, Chapters 34-37 establishes the benefit terms and can be amended only by the Tennessee General Assembly. The chief legislative body may adopt the benefit terms permitted by statute. Members are eligible to retire with an unreduced benefit at age 60 with five years of service credit or after 30 years of service credit regardless of age. Benefits are determined by a formula using the member’s highest five consecutive year average compensation and the member service credit. Reduced benefits for early retirement are available at age 55 if vested. Members vest with five years of service credit. Service related disability benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced 10 percent and include projected service credits. A variety of death benefits are available under various eligibility criteria.

Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the 2<sup>nd</sup> of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at three percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. A member who leaves employment may withdraw their employee contributions, plus any accumulated interest.

*Employees covered by benefit terms.* At the measurement date of June 30, 2019, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	4,232
Inactive employees entitled to but not yet receiving benefits	6,506
Active employees	3,982
	14,720

3. *Contributions.* Contributions for employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. Employees contribute 5 percent of salary (alternatively-employees are non-contributory). Shelby County Unified School District makes employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. For the year ended June 30, 2020, the employer contributions for Shelby County Unified School District were \$9,133,472 based on a rate of 6.00 percent of covered payroll. By law, employer contributions are required to be paid. The TCRS may intercept Shelby County Unified School District’s state shared taxes if required employer contributions are not remitted. The employer’s ADC and member contributions are expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

**Net Pension Liability (Asset)**

4. *Pension liabilities (assets).* Shelby County Unified School District net pension liability (asset) was measured as of June 30, 2019, and the total pension liability (asset) used to calculate net pension liability (asset) was determined by an actuarial valuation as of that date.



5. *Actuarial Assumptions.* The total pension liability as of June 30, 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5 percent
Salary increases	Graded salary ranges from 8.72 to 3.44 percent based on age, including inflation, averaging 4.00 percent
Investment rate of return	7.25 percent, net of pension plan investment expenses, including inflation
Cost-of-Living Adjustment	2.25 percent

Mortality rates were based on actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2019 actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2012 through June 30, 2016. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2016 actuarial experience study. A blend of future capital market projections and historical market returns was used in a building-block method in which a best-estimate of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) is developed for each major asset class. These best-estimates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.5 percent. The best estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major asset class are summarized in the following table:

<b>Asset Class</b>	<b>Long-Term Expected Real Rate of Return</b>	<b>Target Allocation</b>
U.S. equity	5.69%	31%
Developed market international equity	5.29%	14%
Emerging market international equity	6.36%	4%
Private equity and strategic lending	5.79%	20%
U.S. fixed income	2.01%	20%
Real estate	4.32%	10%
Short-term securities	0.00%	1%
		100%

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.25 percent based on a blending of the three factors described above.

6. *Discount Rate.* The Discount Rate used to measure the total pension liability was 7.25 percent which remains unchanged from prior year. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current rate and that contributions from Shelby County Unified School District will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

**Changes in the Net Pension Liability (Asset)**

	<b>Total Pension Liability (a)</b>	<b>Plan Fiduciary Net Position (b)</b>	<b>Net Pension Liability (Asset) (a) - (b)</b>
Balance at 6/30/2018	\$ 659,984,445	\$ 706,594,469	\$ (46,610,024)
Changes for the year:			
Service cost	14,896,635	-	14,896,635
Interest	48,906,615	-	48,906,615
Differences between expected and actual experience	(22,726,698)	-	(22,726,698)
Contributions - employer	-	9,187,340	(9,187,340)
Contributions - employees	-	7,704,362	(7,704,362)
Net investment income	-	53,309,935	(53,309,935)
Benefit payments, including refunds of employee contributions	(39,761,305)	(39,761,305)	-
Administrative expense	-	(316,468)	316,468
Percentage change in allocation	19,573,568	20,955,911	(1,382,343)
Net changes	20,888,815	51,079,775	(30,190,960)
Balance at 6/30/2019	<u>\$ 680,873,260</u>	<u>\$ 757,674,244</u>	<u>\$ (76,800,984)</u>

7. *Sensitivity of the net pension liability (asset) to changes in the discount rate.* The following presents the net pension liability (asset) of the Shelby County Unified School District calculated using the discount rate of 7.25 percent (which remains unchanged from prior year), as well as what the net pension liability (asset) would be if it were calculated using a discount rate that is one-percentage-point lower (6.25 percent) or one-percentage-point higher (8.25 percent) than the current rate:

	<b>1% Decrease (6.25%)</b>	<b>Current Discount Rate (7.25%)</b>	<b>1% Increase (8.25%)</b>
Shelby County Unified School District's net pension liability (asset)	\$ 3,420,018	\$ (76,800,984)	\$ (143,824,745)

**Pension Expense (Negative Pension Expense) and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

8. *Pension expense (negative pension expense):* For the year ended June 30, 2020, Shelby County Unified School District recognized pension expense (negative pension expense) of \$2,158,583.

9. *Deferred outflows of resources and deferred inflows of resources.* For the year ended June 30, 2020, Shelby County Unified School District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 8,651,301	\$ 21,426,176
Change of assumptions	5,395,668	-
Net difference between projected and actual earnings on pension plan investments	-	8,958,464
Contributions subsequent to the measurement date of June 30, 2019	9,133,476	(not applicable)
<b>Total</b>	<b>\$ 23,180,445</b>	<b>\$ 30,384,640</b>

The amount shown above for "Contributions subsequent to the measurement date of June 30, 2019," will be recognized as a reduction (increase) to net pension liability (asset) in the following measurement period.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<b>Year Ended June 30:</b>		
2021	\$	(2,413,196)
2022		(5,287,964)
2023		(3,810,567)
2024		(4,825,944)
2025		-
Thereafter		-

In the table shown above, positive amounts will increase pension expense while negative amounts will decrease pension expense.

**Payable to the Pension Plan**

Shelby County Unified School District reported a payable of \$810,789 for the outstanding amount of contributions to the pension plan required at the year ended June 30, 2020.

**C. Tennessee Consolidated Retirement System (TCRS)-Teachers**

*1. Plan Description.*

Teachers with membership in the Tennessee Consolidated Retirement System (TCRS) before July 1, 2014 of Shelby County Board of Education are provided with pensions through the Teacher Legacy Pension Plan, a cost sharing multiple-employer pension plan administered by the TCRS. The Teacher Legacy Pension Plan closed to new membership on June 30, 2014, but will continue providing benefits to existing members and retirees. Beginning July 1, 2014, the Teacher Retirement Plan became effective for teachers employed by LEAs after June 30, 2014. The Teacher Retirement Plan is a separate cost-sharing, multiple-employer defined benefit plan. The TCRS was created by state statute under Tennessee Code Annotated Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of all employer pension plans in the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained at <https://treasury.tn.gov/Retirement/Boards-and-Governance/Reporting-and-Investment-Policies>.

*2. Benefits Provided*

Tennessee Code Annotated Title 8, Chapters 34-37 establishes the benefit terms and can be amended only by the Tennessee General Assembly. Members of the Teacher Legacy Pension Plan are eligible to retire with an unreduced benefit at age 60 with 5 years of service credit or after 30 years of service credit regardless of age. Benefits are determined by a formula using the member’s highest five consecutive year average compensation and the members’ years of service credit. A reduced early retirement benefit is available at age 55 if vested. Members are vested with five years of service credit. Service related disability benefits are provided regardless of length of service. Five years of service is required for non-service related disability eligibility. The service related and non-service related disability benefits are determined in the same manner as a service retirement benefit but are reduced 10 percent and include projected service credits. A variety of death benefits are available under various eligibility

criteria. Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the 2nd of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at 3 percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. A member who leaves employment may withdraw their employee contributions, plus any accumulated interest. Under the Teacher Retirement Plan, benefit terms and conditions, including COLAs, can be adjusted on a prospective basis. Moreover, there are defined cost controls and unfunded liability controls that provide for the adjustment of benefit terms and conditions on an automatic basis.

### ***Contributions***

#### *Teacher Legacy Pension Plan*

Contributions for teachers are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. Teachers contribute 5 percent of salary. The Local Education Agencies (LEAs) make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. By law, employer contributions for the Teacher Legacy Pension Plan are required to be paid. The TCRS may intercept the state shared taxes of the sponsoring governmental entity of the LEA if the required employer contributions are not remitted. Employer contributions by Shelby County Board of Education for the year ended June 30, 2020 to the Teacher Legacy Pension Plan was \$34,542,975 which is 10.63 percent of covered payroll. The employer rate, when combined with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

#### *Teacher Retirement Plan of TCRS*

Contributions for teachers are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly or by automatic cost controls set out in law. Teachers contribute 5 percent of salary. The Local Education Agencies (LEAs) make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. Per the statutory provisions governing the TCRS, the employer contribution rate cannot be less than 4 percent, except in years when the maximum funded level, as established by the TCRS Board of Trustees, is reached. By law, employer contributions for the Teacher Retirement Plan are required to be paid. The TCRS may intercept the state shared taxes of the sponsoring governmental entity of the LEA if the required employer contributions are not remitted. Employer contributions by Shelby County Board of Education Teachers for the year ended June 30, 2020 to the Teacher Retirement Plan were \$2,857,597 which is 2.03 percent of covered payroll. The employer rate, when combined with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

### **Pension Liabilities (Assets), Pension Expense (Negative Pension Expense), and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

#### *Teacher Legacy Pension Plan*

*Pension Liabilities (assets):* At June 30, 2020, the Shelby County Board of Education reported a liability (asset) of (\$107,280,454) for its proportionate share of net pension liability (asset). The net pension

liability (asset) was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial value as of that date. Shelby County Board of Education's proportion of the net pension liability was based on Shelby County Board of Education's share of contributions to the pension plan relative to the contributions of all participating LEAs. At the measurement date of June 30, 2019, Shelby County Board of Education Teachers' proportion was 10.43 percent. The proportion measured as of June 30, 2018 was 10.47 percent.

*Pension Expense (negative pension expense):* For the year ended June 30, 2020, Shelby County Board of Education Teachers recognized pension expense (negative pension expense) of (\$449,919).

*Teacher Retirement Plan of TCRS*

*Pension Liabilities (Assets):* At June 30, 2020, Shelby County Board of Education reported a liability (asset) of (\$6,883,987) for its proportionate share of net pension liability (asset). The net pension liability (asset) was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial value as of that date. Shelby County Board of Education's proportion of the net pension liability was based on Shelby County Board of Education Teachers' share of contributions to the pension plan relative to the contributions of all participating LEAs. At the measurement date of June 30, 2019, Shelby County Board of Education Teachers' proportion was 12.20 percent. The proportion measured as of June 30, 2018 was 11.80 percent.

*Pension Expense (negative pension expense):* For the year ended June 30, 2020, Shelby County Board of Education Teachers recognized pension expense (negative pension expense) of \$2,061,604.

5. *Deferred outflows of resources and deferred inflows of resources.* For the year ended June 30, 2019, Shelby County Board of Education reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources in the Teacher Legacy Pension Plan and Retirement Plan:

**Teacher Legacy Pension Plan**

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 5,223,212	\$ 65,529,031
Changes in assumptions	14,456,593	-
Net difference between projected and actual earnings on pension plan investments	-	30,652,091
Changes in proportion of Net Pension Liability (Asset)	22,799	16,041,539
Contributions subsequent to the measurement date of June 30, 2019	34,542,975	(not applicable)
<b>Total</b>	<b>\$ 54,245,579</b>	<b>\$ 112,222,661</b>

**Teacher Retirement Pension Plan**

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 285,435	\$ 1,201,749
Changes in assumptions	239,184	-
Net difference between projected and actual earnings on pension plan investments	-	291,044
Changes in proportion of Net Pension Liability (Asset)	17,033	381,731
Contributions subsequent to the measurement date of June 30, 2019	2,857,597	(not applicable)
<b>Total</b>	<b>\$ 3,399,249</b>	<b>\$ 1,874,524</b>

Shelby County Board of Education's employer contributions of \$37,400,572 reported as pension related deferred outflows of resources, subsequent to the measurement date, will be recognized as a reduction in net pension liability (asset) in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows for the Teacher Legacy Pension Plan and Teacher Retirement Plan of TCRS:

**Year Ended June 30:**

	<b>Teacher Legacy Plan</b>	<b>Teacher Retirement Plan</b>
2021	\$ (35,032,175)	\$ (177,857)
2022	(33,289,350)	(222,387)
2023	(14,028,219)	(140,750)
2024	(10,170,312)	(99,128)
2025	-	(87,269)
Thereafter	-	(605,479)

*In the table above, positive amounts will increase pension expense, while negative amounts will decrease pension expense.*

6. *Actuarial assumptions.* The total pension liability in the June 30, 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5 percent
Salary increases	Graded salary ranges from 8.72 to 3.44 percent based on age, including inflation, averaging 4.00 percent
Investment rate of return	7.25 percent, net of pension plan investment expenses, including inflation
Cost-of Living Adjustment	2.25 percent

Mortality rates were based on actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2019 actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2012 through June 30, 2016. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2016 actuarial experience study. A blend of future capital market projections and historical market returns was used in a building-block method in which a best-estimate of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) is developed for each major asset class. These best-estimates are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.5 percent. The best-estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major asset class are summarized in the following table:



Asset Class	Long-Term Expected Real Rate of Return	Target Allocation
U.S. equity	5.69%	31%
Developed market international equity	5.29%	14%
Emerging market international equity	6.36%	4%
Private equity and strategic lending	5.79%	20%
U.S. fixed income	2.01%	20%
Real estate	4.32%	10%
Short-term securities	0.00%	1%
		100%

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 7.25 percent based on a blending of the three factors described above.

7. *Discount Rate.* The Discount Rate used to measure the total pension liability remained unchanged at 7.25 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current rate and that contributions from the all LEAs will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

8. *Sensitivity of the proportionate share of net pension liability (asset) to changes in the discount rate.* The following presents Shelby County Board of Education Teachers' proportionate share of the net pension liability (asset) calculated using the discount rate of 7.25 percent, as well as what Shelby County Board of Education's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one-percentage-point lower (6.25 percent) or one-percentage-point higher (8.25 percent) than the current rate:

	1% Decrease (6.25%)	Current Discount Rate (7.25%)	1% Increase (8.25%)
Shelby County Schools' proportionate share of the net pension liability (assets)			
Teacher Legacy Plan	\$ 219,357,534	\$ (107,280,454)	\$ (367,111,916)
Teacher Retirement Plan	2,181,114	(6,883,987)	(13,584,781)

*Pension plan fiduciary net position.* Detailed information about the pension plan's fiduciary net position is available in a separately issued TCRS financial report.

### Payable to the Pension Plan

At June 30, 2020, Shelby County Board of Education reported a payable of \$4,682,143 for the outstanding amount of contributions to the Teacher Retirement and the Teacher Legacy Pension Plan.

D. Hybrid Pension Plan (Defined Contribution Component)

1. *Plan Description*

Teachers and employees with membership in the TCRS after June 30, 2014 are provided with pensions through a hybrid plan which consists of a legally separate plan referred to as the Teacher Retirement Plan (the defined benefit component) and a 401(k) Defined Contribution Plan as a condition of employment. Teachers and employees are eligible to participate on an optional basis in the 401(k) Defined Contribution Plan. For information on the retirement plan, please visit the plan's website, which, as of July 1, 2014, is <http://treasury.tn.gov/Retirement/Boards-and-Governance/Reporting-and-Investment-Policies> and see Note 7C.

2. *Contributions*

The Defined Contribution Plan is administered by Great-West Financial. The District is required to contribute five percent to an employee's account and the amount is not subject to any matching employee contributions. New employees are auto enrolled to contribute 2 percent of salary with the ability to opt out. The total amount contributed to the Defined Contribution Plan by the employee and employer is 100 percent vested immediately. Employer contribution for fiscal year 2020 was \$7,113,826.

3. *Payable to the Hybrid Pension Plan*

As of June 30, 2020, a payable of \$422,490 was reported for the Defined Contribution Pension Plan administered by Great-West Financial.

**Net Pension Asset, Deferred Outflows of Resources, Net Pension Liability, Deferred Inflows of Resources, and Pension Expense Related to Pensions**

The net pension assets, deferred outflows of resources, net pension liabilities, and deferred inflows of resources, and pension expense related to pensions reported on the statement of net position are summarized below.

	<b>Net Pension Asset</b>	<b>Deferred Outflows of Resources</b>	<b>Net Pension Liability</b>	<b>Deferred Inflows of Resources</b>	<b>Pension Expense</b>
Governmental Activities					
Local Pension Plan	\$ -	\$ 77,130	\$ 181,063	\$ -	\$ 12,747
TCRS Non-Teachers Plan	76,800,984	32,138,909	-	21,426,176	2,158,583
TCRS Legacy Teachers Plan	107,280,454	84,897,670	-	81,570,569	(449,919)
TCRS Retirement Teachers Plan	6,883,987	3,690,293	-	1,583,480	2,061,604
	<u>\$ 190,965,425</u>	<u>\$ 120,804,002</u>	<u>\$ 181,063</u>	<u>\$ 104,580,225</u>	<u>\$ 3,783,015</u>

**NOTE 8 – CAPITAL ASSETS**

A summary of changes in capital assets follows:

	Balance July 1, 2019	Reclassifications	Additions	Impairment	Disposals and Adjustments	Balance June 30, 2020
Capital assets not being depreciated:						
Land	\$ 44,707,445	\$ -	\$ -	\$ (312,521)	\$ -	\$ 44,394,924
Construction in progress	36,026,616	(59,863,050)	83,844,141	-	-	60,007,707
Total capital assets, not being depreciated	80,734,061	(59,863,050)	83,844,141	(312,521)	-	104,402,631
Capital assets being depreciated:						
Buildings and improvements	1,646,436,523	59,863,050	2,738,468	(3,641,191)	(29,612,431)	1,675,784,419
Machinery and equipment	170,474,831	-	3,496,261	-	(73,496,213)	100,474,879
Intangible assets	5,671,376	-	-	-	-	5,671,376
Total capital assets, being depreciated	1,822,582,730	59,863,050	6,234,729	(3,641,191)	(103,108,644)	1,781,930,674
Less accumulated depreciation:						
Buildings and improvements	(770,644,507)	-	(44,580,767)	2,225,353	20,997,949	(792,001,972)
Machinery and equipment	(149,461,859)	-	(3,613,223)	-	72,842,629	(80,232,453)
Intangible assets	(3,402,828)	-	(567,138)	-	-	(3,969,966)
Total accumulated depreciation	(923,509,194)	-	(48,761,128)	2,225,353	93,840,578	(876,204,391)
Capital assets being depreciated, net	899,073,536	59,863,050	(42,526,399)	(1,415,838)	(9,268,066)	905,726,283
Total capital assets, net	\$ 979,807,597	\$ -	\$ 41,317,742	\$ (1,728,359)	\$ (9,268,066)	\$ 1,010,128,914

Depreciation expense were charged to governmental functions as follow:

<u>Function</u>	<u>Depreciation Expense</u>
Instruction	\$ 41,936,639
Instructional support	33,796
Student support	141,919
Office of principal	639,075
General administration	1,446,839
Fiscal services	2,941
Other support services	63,765
Student transportation	121,815
Plant services	312,449
Community service	116,218
Food service	3,283,831
Education technology	661,841
Total depreciation and impairment expenses	<u>\$ 48,761,128</u>

The estimated cost to complete construction in progress at June 30, 2020 is \$14,582,631.

*Asset Impairment*

In accordance with GASB Statement No. 42, *Accounting and Financial Reporting for Impairment of Capital Assets and for Insurance Recoveries*, impaired capital assets that will no longer be used are reported at the lower of carrying value or fair value. The fair values of vacant buildings and unused land were based on estimates and appraisal, and the book values were adjusted if the fair values were lower than the net book values. Assets with a carrying value of approximately \$14.3 million are considered to be idle assets at year-end. One idle asset for vacant land with a carrying value of \$.5 million were

impaired during 2020 and written down to \$.2 million. Two vacant school buildings, Kansas CTC and Corning Elementary, were also impaired in 2020. Kansas CTC with a carrying value of \$.6 million was impaired and written down to \$.03 million. Corning Elementary with a carrying value of \$.9 million was impaired and written down to \$.06 million. These impairments were reported as impairment expense under special items in the statement of activities.

*Assets Held for Sale*

The Board, as of June 30, 2020, is negotiating the sale of eight properties.

Capital assets held for sale consist of the following:

Land	\$	337,929
Building		1,847,955
	\$	<u>2,185,884</u>

**NOTE 9 – COMMITMENTS AND CONTINGENCIES**

The Board is a defendant in various lawsuits, arising in the normal course of operations seeking awards for property damage, personal injury and certain personnel actions. In the past, the budget for judgements has been sufficient to cover awards; therefore, the Board has not assigned any funds in the General Fund for any future legal claims. Although the monetary exposure, if any, related to the above lawsuits is not presently determinable, it is the Board’s opinion, after discussion with legal counsel, that ultimate settlement of these matters will not exceed the budget for legal expenditures and, therefore, will not materially affect the financial condition of the Board.

The Board has been exposed to various risks of loss related to torts, theft of, damage to and destruction of assets, errors and omissions, and natural disasters for which the Board carries commercial insurance. Amounts received or receivable from grantor agencies are subject to regulatory requirements, audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts previously recognized by the Board as revenue, would constitute a liability of the applicable funds.

The Board entered into multi-year contracts for transportation, refuse, on-site clinic, telecommunication, software and technology services for end-users as detailed by year in the following schedule:

<u>Fiscal Year</u>	<u>Total</u> <u>Commitments</u>
2021	\$ 33,723,677
2022	3,264,461
2023	586,150
2024	-
2025	-
Total Commitments	<u>\$ 37,574,289</u>

Subsequent to June 30, 2020, the Board has entered into school building improvement contracts totaling approximately \$162,375.

Encumbrances – Information regarding encumbrances is available to assist in the management of commitments against appropriations. Encumbrance accounting is utilized for budgetary control purposes. Encumbrances, however, are not treated as expenditures in the basic financial statements. Outstanding encumbrances for the governmental funds at June 30, 2020 were as follows:

	<b>Outstanding Encumbrances</b>
General Fund	\$ 5,718,512
Categorically Aided Funds	7,149,610
Capital Projects Fund	14,582,632
Food Service Fund	6,215,653

**NOTE 10 – INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS**

At June 30, 2020, amounts to be received or paid with current available resources are reported as receivable and payable to other funds. The composition of interfund balances as of June 30, 2020, is as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General	Categorically Aided	\$ 20,728,478
	Capital Projects	4,016,683
	Internal Service	117,316
		<u>\$ 24,862,477</u>

Internal service fund interfund receivables and payables are not included in the government-wide statement of net position.

Interfund receivables and payables occur in the course of ordinary operations and reflect short-term transactions between funds; primarily transactions between the General Fund and the Categorically Aided Funds. The Categorically Aided Fund has grants that are funded on a reimbursable basis; therefore, expenditures are covered in the interim by the General Fund. The District receives capital funding from Shelby County Government on a reimbursable basis. The expenditures are covered by the General Fund pending receipt of the reimbursements. The payable from the Internal Service fund is due to the General Fund covering expenditures until payments are received from the Achievement School District (ASD).

Transfers are indicative of funding for federal programs, special education services for the ASD, capital projects, and OPEB. The following schedule briefly summarizes the District's reciprocal interfund transfer activity during the year:

<u>Transfers Out</u>	<u>Transfers In</u>	<u>Amount</u>
General Fund	Categorically Aided	\$ 97,015,066
	Internal Service	2,829,853
	Capital Projects	29,026,630
		<u>\$ 128,871,549</u>
Categorically Aided	General Fund	\$ 98,231,072
Internal Service		2,814,996
Capital Projects		32,084,753
		<u>\$ 133,130,821</u>

In the year ended June 30, 2020, the Board made the following non-reciprocal transfers:

<u>Transfers Out</u>	<u>Transfers In</u>	<u>Amount</u>
General Fund	OPEB Fund	\$ 3,000,000
	Pension Fund	57,994
Insurance	OPEB Fund	\$ 5,012,010

Transfers of \$3,000,000 and \$57,994 from the general fund were made to the OPEB and Pension fiduciary funds for other post-employment benefits and pensions, respectively. Transfer of \$5,012,010 from the Insurance fund was made to the other post-employment benefits to partially funded annual expenditures.

**NOTE 11 – RISK MANAGEMENT**

The government is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters. General liability and auto liability losses are self-funded by the general fund. The government carries commercial insurance for catastrophic losses. There was no change in insurance coverage from coverage in prior year by major category of risk. There were no settlements in excess of the self-funded insurance coverage in any of the prior fiscal years.

The government established a limited risk management program for group health insurance and workers' compensation injury claims. Effective January 2018, the district purchased a policy to mitigate risks associated with individual health insurance claims. Premiums are paid into the health insurance fund by all other funds and are available to pay claims, claim reserves and administrative costs of the program.

Liabilities are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported

(IBNRs). Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency, number of payouts and other economic and social factors.

Changes in the balances of claims liabilities during the past two years ended June 30 are as follows:

	<u>2020</u>	<u>2019</u>
Unpaid claims, beginning of fiscal year	\$ 10,355,896	\$ 9,444,403
Incurred claims (including IBNRs)	133,805,671	142,586,404
Claim payments	<u>(136,187,540)</u>	<u>(141,674,911)</u>
	<u>\$ 7,974,027</u>	<u>\$ 10,355,896</u>

*Includes claims incurred but not reported (IBNR)*

The District holds a Medicare supplement insurance contract for claims liabilities for retirees that are Medicare eligible and enrolled in Medicare Parts A and B. This supplement also covers drug claims for these retirees. No annuity contracts have been purchased for claims liability.

**NOTE 12 – CHARTER SCHOOLS**

In 2002, the State of Tennessee passed the Tennessee Public Charter Schools Act. The Act permits the Board to authorize public charter schools with the primary purpose to improve learning for all students and close the achievement gap between high and low performing students. An agreement is entered between the sponsor of the charter school and the Board. The charter is approved for an initial period of ten years but can be revoked by the Board or the State if the school violates certain requirements of the Act. Each school must be operated by a not-for-profit organization with exemption from federal taxation under 501(c)(3) of the Internal Revenue Code and is responsible for establishing their own governing body separate from that of the Board. The charter schools are supported by the Board as a pass-through from various funding sources. In 2010, the State of Tennessee amended the Charter Schools Act requiring the State to distribute the BEP for capital outlay directly to the charter schools. For the year ended June 30, 2020, total funds remitted to the charter schools totaled \$158,835,991.

Upon dissolution, any unencumbered public funds, property and improvements, furnishings, and equipment purchased with public funds shall revert to full ownership of the Board. All debts are the responsibility of the charter school.

**NOTE 13 – FUND BALANCES BY PURPOSE**

Following is more detailed information on the governmental fund balances:

	General Fund	Categorically Aided Fund	Capital Projects Fund	Food Service Fund	Total Governmental Funds
Fund Balances:					
Nonspendable:					
Inventories	\$ 5,447,435	\$ -	\$ -	\$ 4,545,689	\$ 9,993,124
School cafeteria inventory	-	-	-	1,051,610	1,051,610
Restricted for:					
Capital projects	-	-	336,240	-	336,240
Education	-	205,267	-	-	205,267
Education - MOE	26,055,086	-	-	-	26,055,086
Instruction - career ladder	33,149	-	-	-	33,149
Operation of non-instructional services	-	5,504,625	-	34,914,590	40,419,215
Stabilization reserve trust	5,662,090	-	-	-	5,662,090
Support services	-	27,770	-	-	27,770
Committed For:					
Operation of non-instructional services	-	769,670	-	-	769,670
Assigned to:					
Encumbrances from prior year	7,689,491	-	-	-	7,689,491
Inventory encumbrances	2,800,340	-	-	-	2,800,340
Other purposes - planned use (1)	25,145,354	-	-	-	25,145,354
Unassigned:					
General purpose	83,299,275	-	-	-	83,299,275
Total fund balances	<u>\$ 156,132,220</u>	<u>\$ 6,507,332</u>	<u>\$ 336,240</u>	<u>\$ 40,511,889</u>	<u>\$ 203,487,681</u>

(1) Assigned to "Other purposes – planned use" indicates the District plans to utilize the specified amount of fund balance for the next fiscal year's budget.

**NOTE 14 – OTHER POST EMPLOYMENT BENEFITS**

**Plan Description**

**Plan administration.** The Shelby County Schools (the Board) administers the Shelby County Schools Retiree Benefits Plan (SCSRBP) - a single-employer defined benefit plan that is used to provide post-employment benefits other than pensions (OPEB) for all permanent full-time employees of Shelby County Schools. The Plan provides for continuation of medical and life insurance benefits for certain retirees and their spouses.

Management of the SCSRBP is vested in the Board, which consists of nine members – elected by the citizens who reside in the geographical districts served by SCS.

The OPEB plan does not issue a stand-alone financial report.

**Plan membership.** At June 30, 2020, SCS RBP membership consisted of the following:

Inactive members or beneficiaries currently receiving benefits	9,344
Inactive members entitled to but not yet receiving benefits	-
Active members	<u>10,941</u>
Total membership	20,285



**Plan membership.** At June 30, 2019 (the measurement date), SCS RBP membership consisted of the following:

Inactive members or beneficiaries currently receiving benefits	9,443
Inactive members entitled to but not yet receiving benefits	-
Active members	<u>10,983</u>
Total membership	20,426

At the time of retirement, participating employees of Shelby County Schools qualify for retiree health care benefits (including their spouses and current dependents) and life insurance coverage under the Plan if they have at least 15 years of service (5 years for Memphis City Schools Legacy employees hired prior to January 1, 2007 and 10 years if hired on or after January 1, 2007). Eligible participants are required to be receiving a benefit from the Tennessee Consolidated Retirement System. The OPEB plan is not closed to new entrants.

**Benefits provided and Funding Policy.**

**Funding Policy.** The obligations of the plan members, employers and other entities are established by action of the School Board pursuant to employment agreements. The required contribution rates of the employer and the members vary depending on the retiree’s length of service and whether single or family coverage is elected. The School Board currently contributes enough money to the plan to satisfy current obligations on a cash basis as benefits are paid as well as contribute to an OPEB trust. The costs of administering the plan are paid by the School Board. Current assets of \$80.6 million have been segregated and are restricted to provide postretirement benefits.

**Eligibility and Benefits Provided.** SCSRBP provides healthcare and life insurance benefits for retirees and their dependents. Benefits are provided through a third-party insurer, and the full cost of benefits is covered by the plan. Section 49-2-209 of the Tennessee code annotated grants authority to establish and amend the benefit terms to the Board. There are no automatic post-employment benefit changes, including automatic cost-of-living adjustments (automatic COLAs); including ad hoc cost-of-living adjustments; ad hoc post-employment benefit changes; and the sharing of benefit related costs with inactive plan members. Ad hoc benefit changes are made at the discretion of the Board.

Pension plan specific eligibility and benefits are as follows:

Tennessee Consolidated Retirement System

**Retirement.** Legacy Plan employees (hired prior to July 1, 2014) who retire at age 55 with 5 years of credited service or at any age with 25 years of service will receive health care and life insurance benefits for life. Hybrid Plan employees (hired on or after July 1, 2014) who retire at age 60 with 5 years of credited service or meet the Rule of 80 (where age plus years of service total 80) will receive health care and life insurance benefits for life. Spouses of retirees may be covered at the retirees' option, provided the election is made on the date the employee leaves active service.

**Termination.** Current employees who terminate employment and are not eligible for a retirement or disability benefit are not eligible for health care or life insurance benefits at retirement. Some current deferred vested retirees were grandfathered and are receiving health care and life insurance benefits.

**Disability.** Employees who become disabled at any age with at least 5 years of service receive health care and life insurance benefits for life. Spouses of retirees may be covered at the retirees' option, provided the election is made on the date the employee leaves active service.

**Death.** Spouses of employees who die during active service and are not eligible for a retirement or disability benefit are not eligible for health care or life insurance benefits at retirement.

**Contributions.** Section 49-2-209 of the Tennessee code annotated grants the authority to establish and amend the contribution requirements of the Board and plan members to the SCS Board. The Board establishes rates based on an actuarially determined rate. The Board made \$35,571,571 in contributions to the OPEB Trust during fiscal year 2020, which was 6.04 percent of covered-employee payroll. Plan members are required to contribute to the plan. The required contribution rates of the employer and the members vary depending on the retiree's length of service and whether single or family coverage is elected.

Covered spouses and dependents qualify for health care benefits at the same contribution level as the member. Survivors qualify for health care benefits but must pay 100 percent of the premium.

Effective January 1, 2017, retiree contributions towards health care were increased to 50 percent of the full cost for all Pre-Medicare coverage options and the Medicare Surround coverage option.

Eligible retirees may continue life insurance coverage provided the retiree elected life insurance coverage as an active employee prior to retirement. Coverage amount is the lesser of 50 percent of the active coverage amount or \$50,000. Prior to September 1, 2013, the \$50,000 cap did not apply. Effective January 1, 2017, retirees are responsible for 25 percent of the costs if the coverage amount is greater than \$10,000, an increase from 0 percent; there is no cost to retirees if the coverage amount is \$10,000 or less. Retirees may voluntarily reduce their life insurance coverage to \$10,000.

For the year ended June 30, 2020, general fund costs were \$28,084,559 of \$35,571,571 Board contributions for retirees and dependents.

## **Investments**

**Accounting Policy.** The accrual basis of accounting is used. The fair market value of assets, if any, is determined by the market value of assets, if any, paid by a willing buyer to a willing seller.

**Investment policy.** SCSRBP assets are pooled assets with the assets of other school districts through the Tennessee School Boards Association (TSBA) Trust. The Shelby County School Board retains the authority to contribute and withdraw funds from the Trust at its discretion. The board of the TSBA sets the investment policy. The Trust's investment philosophy is that assets should be allocated with the goal of producing the highest total return consistent with prudent financial management unless otherwise specified by individual fund objectives, this philosophy should be adhered to within the constraints of the specified asset allocation ranges. There were no significant investment policy changes during the fiscal year. As shown on the following page, the TSBA's adopted asset allocation policy as of June 30, 2020:

<u>Asset Class</u>	<u>Maximum Allocation</u>	<u>Minimum Allocation</u>
Equity investments	65%	35%
Fixed income investments	65%	20%
Cash & equivalents	35%	0%
Structured investments	15%	0%

*Exception for individual funds.* In cases where individual fund objectives require an exception to the above asset allocation ranges, written statements detailing the policy for each specific fund will be provided as supplements to this investment policy.

*Asset Allocation targets.* From time to time the Finance Committee will determine specific asset allocation targets that it feels are best suited for accomplishing the above total return objective. These specific asset allocation targets will be communicated to individual investment managers in writing, and within a reasonable time frame, managers are expected to reallocate assets in order to comply with the target ranges established by the Committee. In the absence of specific asset allocation targets from the Trust, individual managers will have direct responsibility for settling and maintaining an asset mix that they feel will best accomplish the Trust's total return objective.

At all times, and in all cases, however, the above maximum and minimum limits, are to be adhered to.

**Concentrations.** The OPEB plan held investments, including alternative investments\* (other than those issued or explicitly guaranteed by the U.S. government) in any one organization that represent five percent or more of the OPEB plan's fiduciary net position (FNP) in the following:

<u>Investment</u>	<u>Concentration</u>
American Europacific GRW F2	7.40%
Ishares Core S&P U.S. Value	6.02%
Ishares MSCI EAFE ETF	6.10%
Ishares S&P 500 Growth ETF	6.40%
John Hancock Displnd Val Inst	8.13%
Nuveen Strategic Income Inst	6.38%
Oakmark I	8.07%
Prudential Jennison Growth Z	7.68%
Prudential SHT TRM CORP BD Z	19.07%
Thornburg Intl Growth	5.37%
Vanguard Index FDS S&P 500 ETF	5.19%

<u>Investment*</u>	<u>Concentration</u>
BCS Buffered Plus SX5E (SQCEB)	25.58%
BCS Partial Principal at Risk Securities SPX (SQCLS)	14.85%
MS Buffered Plus SPX (SQCEG)	59.57%

\*OPEB Alternative Investment Account Asset Class

**Rate of return.** For the year ended June 30, 2020, the annual money-weighted rate of return on investments, net of investment expense, was negative 3.40 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

The OPEB plan reported no receivables from long-term contracts with the Board for contributions. The OPEB plan had no allocated insurance contracts that are excluded from the OPEB plan assets. The OPEB plan had no reserves and no deferred retirement option program.

**Actuarial assumptions.** The total OPEB liability was determined by an actuarial valuation as of June 30, 2019, using the following key actuarial assumptions and other inputs:

Inflation	2.50 percent
Real wage growth	1.00 percent
Wage inflation	3.50 percent
Salary increases, including wage inflation	3.71 percent - 8.97 percent
Long-term Investment Rate of Return, net of OPEB plan investment expense, including inflation	5.83 percent
Municipal Bond Index Rate at Prior Measurement Date	3.89 percent
Municipal Bond Index Rate at Measurement Date	3.50 percent
Year FNP is projected to be depleted	2040
Single Equivalent Interest Rate at Prior Measurement Date	4.32 percent
Single Equivalent Interest Rate at Measurement Date	4.07 percent
Health Care Cost Trends	
Pre-Medicare	7.50 percent for 2019 decreasing to an ultimate rate of 4.50 percent by 2026
Medicare	5.50 percent for 2019 decreasing to an ultimate rate of 4.50 percent by 2023

The district participates in the Tennessee Consolidated Retirement System (TCRS) pension plan which is composed of a legacy plan and a hybrid plan. For members of the Tennessee Consolidated Retirement System (TCRS) Legacy Plan (date of hire prior to July 1, 2014), the mortality rates for non-disabled beneficiaries are the same as those used by TCRS Legacy Plan, but with an additional 6 years of mortality improvements using the Society of Actuaries' Scale AA. The mortality rates for disabled beneficiaries are the same as those used by TCRS and reflect the sex distinct table in IRS Revenue Ruling 96-7 for disabled lives, increased by 10 percent.

For members of the TCRS Hybrid Plan (date of hire on or after July 1, 2014), the mortality rates for non-disabled beneficiaries are the same as those used by TCRS Hybrid Plan with generational mortality improvements using the Society of Actuaries' Scale AA. The mortality rates for disabled beneficiaries are the same as those used by TCRS and reflect the set distinct table in IRS Revenue Ruling 96-7 for disabled lives, increased by 10 percent.

The rates of retirement, termination, and disability reflect an experience study conducted by the Tennessee Consolidated Retirement System (TCRS) for the period July 1, 2008 through June 30, 2012 for Legacy Plan members. For Hybrid Plan members, taken from the Tennessee Consolidated Retirement System's Hybrid Plan actuarial valuation report as of June 30, 2015. The rates of mortality reflect an experience study conducted by the TCRS for the period July 1, 2012 through June 30, 2016.

The remaining actuarial assumptions (e.g., initial per capita costs, health care cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2019 valuation were based on a review of recent plan experience done concurrently with the June 30, 2019 valuation.

Several factors should be considered in evaluating the long-term rate of return assumption, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) are developed by the investment consultant for each major asset class. These ranges should be combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The capital market assumptions developed by the investment consultant may cover a shorter investment horizon and may not be useful in setting the long-term rate of return for funding OPEB plans, which are likely to cover a longer timeframe. The assumption is intended to be a long-term assumption and is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years.

The target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

<b>Asset Class</b>	<b>Target Allocation</b>	<b>7-Year Strategic Return Estimate</b>	<b>7 to 20-Year Secular Return Estimate</b>
US Large Growth	18.0%	3.2%	9.2%
US Large Value	16.0%	5.0%	9.2%
US Mid Growth	2.0%	3.0%	9.8%
US Mid Value	2.0%	5.2%	9.8%
US Small Growth	2.0%	4.3%	10.3%
US Small Value	2.0%	5.3%	10.3%
Europe	13.0%	5.7%	7.4%
Japan	2.0%	5.2%	7.4%
Asia Ex-Japan	3.0%	5.9%	9.7%
Emerging Markets	5.0%	6.4%	11.4%
Short term Fixed Income	7.0%	2.6%	3.6%
US Fixed Income	23.0%	3.3%	4.8%
International Fixed Income	1.0%	1.1%	4.5%
Inflation Protected Notes	3.0%	1.5%	5.7%
High Yield Fixed Income	0.0%	3.5%	6.9%
Emerging Market Fixed Income	1.0%	5.1%	7.1%
<b>Total</b>	<b>100.0%</b>	<b>4.1%</b>	<b>7.5%</b>

Expected Rate of Return  $50\% \times 4.1\% + 50\% \times 7.5\% = 5.83\%$

Note: In accepting the long-term expected rate for the Plan, the actuary performed a high-level review of the information provided by the Plan. Our review indicates the long-term expected rate of return assumptions of 5.83% is reasonable.

**Discount rate (SEIR).** The discount rate used to measure the TOL as of the Measurement Date was 4.07 percent. The projection of cash flows used to determine the discount rate was performed in accordance with GASB 75. The projection's basis was an actuarial valuation performed as of June 30, 2019. In

In addition to the actuarial methods and assumptions of the June 30, 2019 actuarial valuation, the following actuarial methods and assumptions were used in the projection of cash flows:

- Total payroll for the initial projection year consists of the payroll of the active membership present on the Valuation Date. In subsequent projection years, total payroll was assumed to increase annually at a rate of 3.50 percent.
- In all years, it is assumed benefits are paid directly to plan members as the benefits come due. The employer is assumed to have the ability and willingness to make benefit payments from its own resources for all periods after the trust is depleted.
- In addition, future annual contributions of \$5,100,000 through the fiscal year ending June 30, 2031 were assumed.
- For future plan members, contribution inflows were further reduced by the estimated amount of total service costs for future plan members not financed by their member contributions.
- Cash flows occur mid-year.

Based on these assumptions, the Plan’s FNP was projected to be depleted in 2040 and, as a result, the Municipal Bond Index Rate was used in the determination of the SEIR. Here, the long-term expected rate of return of 5.83 percent on Plan investments was applied to periods through 2040 and the Municipal Bond Index Rate at the Measurement Date (3.50 percent) was applied to periods on and after 2040, resulting in an SEIR at the Measurement Date (4.07 percent).

The FNP projections are based upon the Plan’s financial status on the Valuation Date, the indicated set of methods and assumptions, and the requirements of GASB 75. As such, the FNP projections are not reflective of the cash flows and asset accumulations that would occur on an ongoing plan basis, reflecting the impact of future members. Therefore, the results of this test do not necessarily indicate whether or not the fund will actually run out of money, the financial condition of the Plan, or the Plan’s ability to make benefit payments in future years.

**Sensitivity of the net OPEB liability to changes in the Healthcare Cost Trend Rates.** The following exhibit presents the net OPEB liability of the Plan, calculated using current health care cost trend rates, as well as the Plan’s NOL would be if it were calculated using health care trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current rate. (\$ in thousands):

<b>Health Care Cost Trend Rates</b>			
	<b>1% Decrease</b>	<b>Current</b>	<b>1% Increase</b>
Net OPEB Liability	\$ 770,650	\$ 879,360	\$ 1,016,745



**Sensitivity of the net OPEB liability to changes in the discount rate.** The following exhibit presents the net OPEB liability of the Plan, calculated using the discount rate of 4.32 percent, as well as the Plan's NOL would be if it were calculated using a Discount Rate that is 1-percentage-point lower or 1-percentage-point higher than the current discount rate (\$ in thousands):

Interest Rates			
	1% Decrease (3.07%)	Current Discount Rate (4.07%)	1% Increase (5.07%)
Net OPEB Liability	\$ 1,033,252	\$ 879,360	\$ 755,312

The TOL is based upon an actuarial valuation performed as of the Valuation Date, June 30, 2019. Actuarial gains and losses arising from the difference between estimates and actual experience (excluding amounts related to benefit changes and changes in assumptions or other inputs) are reconciled to the TOL as of the Measurement Date. Last, the changes of assumptions or other inputs include the change in the SEIR from 4.32 percent on the Prior Measurement Date to 4.07 percent on the Measurement Date. The procedure used to determine the TOL, as of June 30, 2019, is shown in the following table (\$ in thousands):

**Changes in the Net OPEB Liability**

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balance as of June 30, 2018	\$ 1,013,644	\$ 72,557	\$ 941,087
Changes for the year:			
Service cost at the end of the year*	27,792	-	27,792
Interest on TOL and cash flows	43,054	-	43,054
Change in benefit terms	-	-	-
Differences between expected and actual experience	(76,627)	-	(76,627)
Changes of assumptions or other inputs	(13,404)	-	(13,404)
Contributions - employer	-	39,874	(39,874)
Contributions - non-employer	-	-	-
Net investment income	-	3,030	(3,030)
Benefit payments	(34,420)	(34,420)	-
Plan administrative expenses	-	(362)	362
Other changes	-	-	-
Net changes	(53,605)	8,122	(61,727)
Balance as of June 30, 2019	\$ 960,039	\$ 80,679	\$ 879,360

\*The service cost includes interest for the year.

The SEIR was decreased from 4.32 percent to 4.07 percent to reflect the changes to the Municipal Bond Index Rate from 3.89 percent on the Prior Measure Date to 3.50 percent on the Measurement Date. Changes were made to the assumed initial per capita health care costs, rates of health care inflation used to project the per capita costs, and health care plan election rates based upon recent experience and current expectations.

Since certain expense items are recognized over closed periods each year, the deferred portions of these items must be tracked annually. If the amounts will increase OPEB Expense they are labeled Deferred Outflows of Resources. If they serve to reduce OPEB Expense they are labeled Deferred Inflows of Resources. The recognition of these amounts is accomplished on a level dollar basis, with no interest included in the deferred amounts. Experience gains/losses and the impact of changes in actuarial assumptions or other inputs, if any, are recognized over the average expected remaining service life of the active and inactive plan members at the beginning of the measurement period. Investment gains and losses are recognized over a fixed five-year period.

***OPEB expense and deferred outflows of resources and deferred inflows of resources related to OPEB.*** Deferred outflows of resources related to OPEB resulting from District contributions of \$35,572,571, subsequent to the measurement date, will be recognized as a reduction of the net OPEB liability in the subsequent fiscal period rather than in the current fiscal year. At June 30, 2019 the Board reported deferred outflows and deferred inflows of resources related to OPEB from the following sources (\$ in thousands):

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 8,061	\$ 105,812
Changes in assumptions or other inputs	-	63,745
Net difference between projected and actual earnings on pension plan investments	-	1,367
Contributions subsequent to the measurement date of June 30, 2019	35,572	(not applicable)
<b>Total</b>	<b>\$ 43,633</b>	<b>\$ 170,924</b>



Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expenses as shown below (\$ in thousands):

<b>Measurement Period Ended June 30:</b>	
2020	\$ (42,891)
2021	(42,889)
2022	(36,659)
2023	(25,395)
2024	(14,980)
Thereafter	(151)

*OPEB expense:* For the year ending June 30, 2019, the Board recognized OPEB expense of \$23,837,000.

Additional disclosures on changes in the Board’s net OPEB liability, related ratios, and employer contributions can be found in the required supplementary information following the notes to the financial statements.

**On-Behalf Payments.** As required by GASB Statement No. 24, Accounting, and Financial Reporting for Certain Grants and Other Financial Assistance, the following on-behalf payments have been recorded.

**Medicare Supplement Plan.** The State of Tennessee made contributions (on-behalf payments) for eligible retired teachers who participated in the Board’s health insurance plan. For fiscal year 2020, on-behalf payments made by the State of Tennessee totaled \$2,337,325 and have been recorded as revenue and expenditure in the OPEB Trust fund.

**NOTE 15 – DEFERRED OUTFLOWS AND INFLOWS OF RESOURCES**

The former Memphis City Schools obtained a judgment in the amount of \$57.4 million from the City of Memphis in 2009. The judgment was affirmed by the Court of Appeals, but the Trial Court withheld enforcement of the judgment pending resolution of a claim that the former Memphis City Schools owed the City approximately \$160 million. The settlement agreement also included capital funding in an amount not to exceed \$3.8 million for qualifying capital expenditures in public educational facilities owned by the City or situated on property owned by the City. The Board has deferred inflows of resources remaining at the fund level of \$27,427,913, of which \$12,206,745 is the remaining balance on the settlement agreement with the City of Memphis and \$15,221,168 is the remaining funds available for the capital improvement program.

The Board also has deferred inflows and outflows related to local pension, non-teacher and teacher pensions & OPEB as detailed in Note 7 - Retirement Plans and Note 14, Other Post-Employment Benefits, respectively.

**NOTE 16 – SUBSEQUENT EVENTS**

Subsequent to June 30, 2020, the Shelby County Board of Education approved the purchase of digital devices for increased at home use of our e-learning platforms, particularly those proven to close achievement gaps – i-Ready Clever, etc., long-term planning for device refresh, internet capacity in schools and community access to broadband as a matter of practice.

Shelby County Board of Education approved the contract to Microsoft in the amount of \$32.20 million and HP, Inc. in the amount of \$12.80 million for a total amount of \$45.00 million for a four (4) year lease agreement of computer devices for SCS students in grades Pre-K - 12. The Microsoft annual lease cost for 28,300 tablets for grades Pre-K - 2 is \$3.00 million for a total four year cost of \$12.00 million, and the annual lease cost for 42,000 laptops for grades 3 - 8 is \$5.05 million for a total four year cost of \$20.20 million. The HP, Inc. annual lease cost for 24,700 laptops for grades 9 – 12 is \$3.20 million for a total four year cost of \$12.80 million. A contingency of fifteen percent (15%) will be allowed for the lease agreement projects.

The devices were distributed prior to school commencement date of August 31, 2020.

## **Required Supplementary Information**

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**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Contributions - Local Pension Plan**  
**June 30, 2020**

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<b>Year ending June 30</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>
Actuarially determined employer contribution	\$ 57,994	\$ 57,592	\$ 96,202	\$ 77,819
Contributions in relation to the actuarially determined contribution	57,994	57,592	96,202	77,819
Annual contribution deficiency (excess)	-	-	-	-
Covered payroll	\$ -	\$ -	\$ -	\$ -

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. However, until a full 10-year trend is compiled, the District is presenting information for the years available.

**SHELBY COUNTY  
BOARD OF EDUCATION**

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<b>2016</b>	<b>2015</b>	<b>2014</b>
\$ -	\$ -	\$ -
-	-	-
-	-	-
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Investment Returns - Local Pension Plan**  
**June 30, 2020**

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	<u>2020</u>	<u>2019</u>	<u>2018</u>
Annual money-weighted rate of return, net of investment expense	(21.36%)	(27.46%)	(11.11%)

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. However, until a full 10-year trend is compiled, the District is presenting information for the years available.

**SHELBY COUNTY  
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<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
(11.86%)	(10.75%)	2.81%	13.47%

**REQUIRED SUPPLEMENTARY INFORMATION**

**Schedule of Changes in Net Pension Liability (Asset) and Related Ratios - Local Pension Plan  
June 30, 2020**

	<u>2020</u>	<u>2019</u>	<u>2018</u>
Total pension liability			
Interest	\$ 52,265	\$ 58,210	\$ 64,969
Difference between expected and actual experience	(4,776)	(11,869)	(20,277)
Changes in assumptions	-	-	6,601
Benefit payments, including refunds of employee contributions	(148,992)	(181,087)	(191,733)
Net change in total pension liability	(101,503)	(134,746)	(140,440)
Total pension liability-beginning	1,118,885	1,253,631	1,394,071
Total pension liability-ending	<u>1,017,382</u>	<u>1,118,885</u>	<u>1,253,631</u>
Plan fiduciary net position			
Contributions - employer	57,994	57,592	96,202
Net investment income	5,016	33,223	58,812
Benefit payments	(148,992)	(181,087)	(191,733)
Administrative expense	-	-	-
Net change in plan fiduciary net position	(85,982)	(90,272)	(36,719)
Plan fiduciary net position - beginning	922,301	1,012,573	1,049,292
Plan fiduciary net position - ending	<u>836,319</u>	<u>922,301</u>	<u>1,012,573</u>
Net pension liability- ending	<u>\$ 181,063</u>	<u>\$ 196,584</u>	<u>\$ 241,058</u>
Plan fiduciary net position as a percentage of the total pension liability	82.20%	82.43%	80.77%
Covered payroll	-	-	-
Net pension liability as a percentage of covered payroll	0.00%	0.00%	0.00%

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. However, until a full 10-year trend is compiled, the District is presenting information for the years available.



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<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
\$ 70,223	\$ 79,951	\$ 82,688	\$ 92,830
(33,919)	20,448	101,950	-
(34,935)	44,004	(43,233)	-
<u>(206,819)</u>	<u>(284,324)</u>	<u>(304,154)</u>	<u>(311,148)</u>
(205,450)	(139,921)	(162,749)	(218,318)
1,599,521	1,739,442	1,902,191	2,120,509
<u>1,394,071</u>	<u>1,599,521</u>	<u>1,739,442</u>	<u>1,902,191</u>
77,819	-	-	-
134,655	(23,740)	59,719	235,749
(206,819)	(284,324)	(304,154)	(311,148)
<u>(24,243)</u>	<u>(29,640)</u>	<u>(20,215)</u>	<u>(29,254)</u>
(18,588)	(337,704)	(264,650)	(104,653)
1,067,880	1,405,584	1,670,234	1,774,887
<u>1,049,292</u>	<u>1,067,880</u>	<u>1,405,584</u>	<u>1,670,234</u>
<u>\$ 344,779</u>	<u>\$ 531,641</u>	<u>\$ 333,858</u>	<u>\$ 231,957</u>
75.27%	66.76%	80.81%	87.81%
-	-	-	-
0.00%	0.00%	0.00%	0.00%

**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Changes in Net Pension Liability (Asset) and Related Ratios**  
**Non-Teacher Plan**  
**June 30, 2020**

	<u>2019</u>	<u>2018</u>	<u>2017</u>
	89.92%	87.33%	88.41%
Total pension liability			
Service cost	\$ 14,896,635	\$ 12,914,509	\$ 12,178,233
Interest	48,906,615	45,068,694	44,461,721
Differences between actual and expected experience	(22,726,698)	11,886,044	3,215,494
Change of assumptions	-	-	13,262,647
Benefit payments, including refunds of employee contributions	(39,761,305)	(37,214,909)	(37,349,165)
Net change in total pension liability	1,315,247	32,654,338	35,768,930
Total pension liability - beginning	659,984,445	635,088,226	607,589,508
Change in allocation percentage	19,573,568	(7,758,119)	(8,270,213)
Total pension liability - ending (a)	<u>680,873,260</u>	<u>659,984,445</u>	<u>635,088,225</u>
Plan fiduciary net position			
Contributions - employer	9,187,340	9,750,706	12,646,930
Contributions - employee	7,704,362	6,984,591	6,829,756
Net investment income	53,309,935	54,953,779	70,210,667
Benefit payments, including refunds of employee contributions	(39,761,305)	(37,214,909)	(37,349,165)
Administrative expense	(316,468)	(332,556)	(289,689)
Other	-	-	89,843
Net change in plan fiduciary net position	30,123,864	34,141,611	52,138,342
Plan fiduciary net position - beginning	706,594,469	680,769,005	637,305,354
Change in allocation percentage	20,955,911	(8,316,147)	(8,674,691)
Plan fiduciary net position - ending (b)	<u>757,674,244</u>	<u>706,594,469</u>	<u>680,769,005</u>
Net pension liability (asset) - ending (a) - (b)	<u>\$ (76,800,984)</u>	<u>\$ (46,610,024)</u>	<u>\$ (45,680,780)</u>
Plan fiduciary net position as a percentage of total pension liability	111.28%	107.06%	107.19%
Covered payroll	\$ 154,880,740	\$ 139,206,892	\$ 136,282,852
Net pension liability (asset) as a percentage of covered payroll	(49.59%)	33.48%	33.52%

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. Please refer to previously supplied data from the TCRS GASB website for prior years' data, if needed.

**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2016</u>	<u>2015</u>	<u>2014</u>
89.63%	90.75%	93.93%
\$ 12,593,541	\$ 12,995,488	\$ 16,450,681
44,803,667	44,010,023	46,958,430
(16,171,778)	(933,606)	(37,762,265)
-	-	-
<u>(36,849,231)</u>	<u>(38,251,547)</u>	<u>(43,201,780)</u>
4,376,199	17,820,358	(17,554,934)
610,750,951	613,707,665	631,262,599
(7,537,642)	(20,777,072)	-
<u>607,589,508</u>	<u>610,750,951</u>	<u>613,707,665</u>
12,110,593	11,999,510	14,238,116
6,535,391	6,473,390	7,968,014
16,705,628	19,630,955	96,760,233
(36,849,231)	(38,251,547)	(43,201,780)
(256,604)	(175,295)	(201,820)
862,717	325	-
<u>(891,505)</u>	<u>(322,662)</u>	<u>75,562,763</u>
646,171,650	669,148,327	593,585,564
(7,974,791)	(22,654,015)	-
<u>637,305,354</u>	<u>646,171,650</u>	<u>669,148,327</u>
<u>\$ (29,715,846)</u>	<u>\$ (35,420,699)</u>	<u>\$ (55,440,662)</u>
104.89%	105.80%	109.03%
\$ 131,199,744	\$ 129,830,056	\$ 158,448,724
22.66%	27.28%	34.99%

**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Contributions - Tennessee Consolidated Retirement System (TCRS)**  
**June 30, 2020**

**Teacher Legacy Pension Plan of TCRS**

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Contractually required	\$ 34,542,975	\$ 36,596,139	\$ 33,289,089	\$ 35,629,009
Contribution in relation to the contractually required contribution	<u>(34,542,975)</u>	<u>(36,596,139)</u>	<u>(33,289,089)</u>	<u>(35,629,009)</u>
Contribution deficiency (excess)	-	-	-	-
Covered payroll	\$ 324,965,904	\$ 349,979,766	\$ 367,156,274	\$ 395,310,240
Contributions as a percentage of covered payroll	10.63%	10.46%	9.07%	9.01%

**Teacher Retirement Plan of TCRS**

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Contractually required	\$ 2,857,597	\$ 2,503,558	\$ 1,681,534	\$ 2,844,773
Contribution in relation to the contractually required contribution	<u>(2,857,597)</u>	<u>(2,503,558)</u>	<u>(4,124,575)</u>	<u>(2,844,773)</u>
Contribution deficiency (excess)	-	-	(2,443,041)	-
Covered payroll	\$ 140,810,180	\$ 128,323,158	\$ 102,724,018	\$ 69,940,799
Contributions as a percentage of covered payroll	2.03%	1.95%	4.02%	4.07%

**Non-Teacher Pension Plan of TCRS**

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Contractually required	\$ 9,133,476	\$ 7,502,994	\$ 6,821,138	\$ 12,646,930
Contribution in relation to the contractually required contribution	<u>(9,133,476)</u>	<u>(9,187,340)</u>	<u>(9,750,706)</u>	<u>(12,647,124)</u>
Contribution deficiency (excess)	-	(1,684,346)	(2,929,568)	(194)
Covered payroll	\$ 152,277,495	\$ 154,880,740	\$ 139,206,892	\$ 136,265,933
Contributions as a percentage of covered payroll	6.00%	5.93%	7.00%	9.28%

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. Please refer to previously supplied data from the TCRS GASB website for prior years' data, if needed.

**SHELBY COUNTY  
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<u>2016</u>	<u>2015</u>	<u>2014</u>
\$ 36,988,344	\$ 42,650,593	\$ 57,458,551
(36,988,344)	(42,650,593)	(57,458,551)
-	-	-
\$ 409,160,280	\$ 471,925,786	\$ 647,055,750
9.04%	9.04%	8.88%

<u>2016</u>	<u>2015</u>
\$ 1,192,240	\$ 617,052
(1,905,144)	(987,290)
(712,904)	(370,238)
\$ 47,628,577	\$ 24,682,091
4.00%	4.00%

<u>2016</u>	<u>2015</u>	<u>2014</u>
\$ 12,110,593	\$ 12,031,030	\$ 14,238,116
(12,110,450)	(11,998,856)	(14,238,116)
143	32,174	-
\$ 131,143,370	\$ 129,830,056	\$ 158,448,724
9.23%	9.24%	8.99%

**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Proportionate Share of the Net Pension Liability (Asset)**  
**Teacher's Plan**  
**June 30, 2020**

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**Teacher Legacy Pension Plan of TCRS**

	<u>2019</u>	<u>2018</u>
Proportion of the net pension liability (asset)	10.43%	10.47%
Proportion share of the net pension liability (asset)	\$ (107,280,454)	\$ (33,289,089)
Covered payroll	349,979,766	367,156,271
Proportionate share of the net pension liability (asset) as a percentage of covered payroll	(30.65%)	(9.07%)
Plan fiduciary net position as a percentage of the total pension liability	104.28%	101.49%

**Teacher Retirement Plan of TCRS**

	<u>2019</u>	<u>2018</u>
Proportion of the net pension liability (asset)	12.20%	11.80%
Proportion share of the net pension liability (asset)	\$ (6,883,987)	\$ (5,351,453)
Covered payroll	128,323,158	102,724,018
Proportionate share of the net pension liability (asset) as a percentage of covered payroll	(5.36%)	(5.21%)
Plan fiduciary net position as a percentage of the total pension liability	123.07%	126.97%

\*The amounts presented were determined as of June 30 of the prior fiscal year.

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. Please refer to previously supplied data from the TCRS GASB website for prior years' data, if needed.

**SHELBY COUNTY  
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<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
11.15%	11.33%	16.49%	16.49%
\$ (3,647,904)	\$ 70,836,158	\$ (2,678,822)	\$ (2,678,822)
395,310,240	409,163,341	647,055,750	601,424,156
(0.92%)	17.31%	(0.41%)	(0.41%)
100.14%	97.14%	100.08%	100.08%

<u>2017</u>	<u>2016</u>	<u>2015</u>
10.84%	10.82%	11.88%
\$ (2,858,848)	\$ (1,126,872)	\$ (477,904)
69,940,799	47,628,577	24,682,091
(4.09%)	(2.37%)	(1.94%)
126.81%	127.88%	127.46%

**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Contributions - Stabilization Reserve Trust**  
**June 30, 2020**

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	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Contractually determined contribution	\$ 5,632,407	\$ 4,997,316	\$ 4,108,963	\$ 2,844,773
Less contribution in relation to the contractually determined contribution	<u>(2,773,961)</u>	<u>(2,436,670)</u>	<u>(4,108,963)</u>	<u>(2,844,773)</u>
Contribution deficiency (excess)	<u>2,858,446</u>	<u>2,560,646</u>	<u>-</u>	<u>-</u>
Covered payroll	\$ 140,810,180	\$ 124,932,888	\$ 102,724,018	\$ 69,940,799
Contribution as a percentage of covered payroll	1.97%	1.95%	4.00%	4.07%

Note: In FY 2020 Shelby County School Board of Education placed the actuarially determined contribution rate (1.97%) of covered payroll into the pension plan and placed 2.03 percent of covered payroll into the Pension Stabilization Reserve Trust.

\*Contributions are based on participation in the Teacher Pension Plan of the Tennessee Consolidated Retirement System

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. Please refer to previously supplied data from the TCRS GASB website for prior years' data, if needed.



**SHELBY COUNTY  
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<u>2016</u>	<u>2015</u>
\$ 1,905,144	\$ 617,052
<u>(1,905,144)</u>	<u>(987,290)</u>
<u>-</u>	<u>(370,238)</u>
\$ 47,624,002	\$ 24,682,091
4.00%	4.00%

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**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Changes in the Net OPEB Liability and Related Ratios**  
**June 30, 2020**

**SHELBY COUNTY**  
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	(\$ in thousands)			
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>
Total OPEB liability				
Service cost at end of year	\$ 27,792	\$ 28,486	\$ 39,550	
Interest	43,054	42,426	48,923	
Changes of benefit terms	-	-	(295,145)	
Difference between expected and actual experience	(76,627)	(63,719)	17,073	
Changes of assumptions or other inputs	(13,404)	(9,799)	(98,931)	
Benefit payments	<u>(34,420)</u>	<u>(37,084)</u>	<u>(41,777)</u>	
Net change in total OPEB liability	(53,605)	(39,690)	(330,307)	
Total OPEB liability – beginning	1,013,644	1,053,334	1,383,641	
Total OPEB liability – ending (a)	<u>960,039</u>	<u>1,013,644</u>	<u>1,053,334</u>	1,383,641
Plan fiduciary net position				
Contributions – employer	39,874	42,680	47,252	
Net investment income	3,030	5,509	6,660	
Benefit payments	(34,420)	(37,084)	(41,777)	
Administrative expense	(362)	(505)	(484)	
Other	-	20	-	
Net change in plan fiduciary net position	<u>8,122</u>	<u>10,620</u>	<u>11,651</u>	
Plan fiduciary net position – beginning	<u>72,557</u>	<u>61,937</u>	<u>50,286</u>	
Plan fiduciary net position – ending (b)	80,679	72,557	61,937	50,286
Net OPEB liability – ending (a) – (b)	<u>\$ 879,360</u>	<u>\$ 941,087</u>	<u>\$ 991,397</u>	<u>\$ 1,333,355</u>
Plan fiduciary net position as a percentage of the total OPEB liability	8.40%	7.16%	5.88%	3.63%
Covered payroll	\$ 575,542	\$ 567,464	\$ 547,632	\$ 501,212
Net OPEB Liability as a percentage of covered payroll	152.79%	165.84%	181.03%	266.03%

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. However, until a full 10-year trend is compiled, the District is presenting information for the years available.

**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Contributions - OPEB**  
**June 30, 2020**

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	(\$ in thousands)	
<b>Year ending June 30</b>	<b>2020</b>	<b>2019</b>
Actuarially determined employer contribution	\$ 88,159	\$ 95,600
Contributions in relation to the actuarially determined contribution	35,572	39,874
Annual contribution deficiency (excess)	<u>52,587</u>	<u>55,726</u>
Covered payroll	\$ 588,847	\$ 575,542
Actual contributions as a percentage of covered payroll	6.04%	6.93%

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. However, until a full 10-year trend is compiled, the District is presenting information for the years available.

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<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>
\$ 93,938	\$ 111,028	\$ 120,919	\$ 124,454	\$ 124,454
42,681	47,252	51,326	64,717	63,973
<u>51,257</u>	<u>63,776</u>	<u>69,593</u>	<u>59,737</u>	<u>60,481</u>
\$ 567,464	\$ 547,632	\$ 501,212	\$ 596,274	\$ 451,583
7.52%	8.63%	10.24%	10.85%	14.17%

**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Investment Returns - OPEB**  
**June 30, 2020**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

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	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Annual money-weighted rate of return, net of investment expense	(3.40%)	5.77%	6.47%	13.19%

\*GASB 68 requires a 10-year schedule for this data to be presented starting with the implementation of GASB 68. The information in this schedule is not required to be presented retroactively prior to the implementation date. However, until a full 10-year trend is compiled, the District is presenting information for the years available.

**I. Local Pension Plan**

*Change of assumptions:* None

*Change of benefit terms:* None

*Methods and assumptions used to determine contribution rates.* The pension liability was determined by an actuarial valuation as of June 30, 2020, using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial cost method	Entry Age Normal
Inflation	2.50 percent
Salary increases	N/A
Investment rate of Return	5.00 percent, net of pension plan investment expense, including inflation
Municipal Bond Index Rate	2.21 percent
Single Equivalent Interest Rate	5.00 percent

## II. Tennessee Consolidated Retirement System (TCRS)

*Valuation date:* Actuarially determined contribution rates for fiscal year 2020 were calculated based on the June 30, 2018 actuarial valuation.

*Changes of assumptions.* In 2017, the following assumptions were changed: decreased inflation rate from 3.00 percent to 2.50 percent; decreased the investment rate of return from 7.50 percent to 7.25 percent; decreased the cost-of-living adjustment from 2.50 percent to 2.25 percent; decreased salary growth graded ranges from an average of 4.25 percent to an average of 4.00 percent; and modified mortality assumptions.

*Change of benefit terms:* None

*Methods and assumptions used to determine contribution rates.* The total pension liability as of the June 30, 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial cost method	Entry Age Normal
Amortization method	Level dollar, closed (not to exceed 20 years)
Remaining amortization period	Varies by year
Asset valuation method	10-year smoothed within a 20 percent corridor to market value
Inflation	2.50 percent
Salary increases	Graded salary ranges from 8.72 to 3.44 percent based on age, including inflation, averaging 4.00 percent
Investment rate of Return	7.25 percent, net of investment expense, including inflation
Retirement age	Pattern of retirement determined by experience study
Mortality	Customized table based on actual experience including an adjustment for some anticipated improvement
Cost of living adjustments	2.25 percent



**III. OPEB Trust Fund**

*Change of assumptions:*

- The SEIR was decreased from 4.07 percent to 2.85 percent to reflect the changes to the Municipal Bond Index Rate from 3.50 percent on the prior measurement date to 2.21 percent on the measurement date.
- Changes were made to the assumed initial per capita health care costs, rates of health care inflation used to project the per capita costs, and health care plan election rates based upon recent experience and current expectations.

*Change of benefit terms:* None

*Methods and assumptions used in calculations of Actuarially Determined Contributions.* The Actuarially Determined Contribution rates, as a percentage of payroll, used to determine the Actuarially Determined Contribution amounts in the Schedule of Employer Contributions (see page 128) are calculated as of the prior valuation date. The following actuarial methods and assumptions (from the June 30, 2019 actuarial valuation) were used to determine contribution rates reported in that schedule for the year ending June 30, 2020:

Actuarial cost method	Entry Age Normal
Amortization method	Level percentage of payroll
Amortization period	22 years, closed
Asset valuation method	Market value of assets
Price inflation	2.50 percent
Real wage growth	1.00 percent
Wage inflation	3.50 percent
Salary increases	3.71 percent to 8.97 percent
Initial health care cost trend rates	
CIGNA plans	7.00 percent
Medicare supplement plans	5.50 percent
Ultimate health care cost trend rates	
CIGNA plans	4.50 percent
Medicare supplement plans	4.50 percent
Year of ultimate trend rates	
CIGNA plans	2026
Medicare supplement plans	2023
Long-term investment rate of return, net of OPEB plan investment expense, including price inflation	4.00 percent

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**COMBINING INFORMATION  
INTERNAL SERVICE FUNDS**

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**COMBINING STATEMENT OF NET POSITION  
INTERNAL SERVICE FUNDS  
June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	Group Insurance Fund	Unemployment Fund	Printing Fund	Supply Chain Fund	Achievement School District Fund	Total
<b>Assets:</b>						
<b>Current assets:</b>						
Cash and cash equivalents	\$ 25,222,272	\$ 784,505	\$ 271,847	\$ 72,945	\$ -	\$ 26,351,569
Investments	8,043,536	238,022	82,479	22,131	-	8,386,168
Receivable from state	1,630,874	-	-	-	-	1,630,874
Receivable from other	33,525	-	91	-	297,198	330,814
<b>Total assets</b>	<b>34,930,207</b>	<b>1,022,527</b>	<b>354,417</b>	<b>95,076</b>	<b>297,198</b>	<b>36,699,425</b>
<b>Liabilities:</b>						
<b>Current liabilities:</b>						
Accounts payable and other accrued liabilities	148,608	119,303	32,322	20,464	-	320,697
Insurance claims and premiums payable	6,878,169	-	-	-	-	6,878,169
Due to general fund	-	-	-	-	117,316	117,316
Accrued vacation	5,919	-	5,517	7,872	-	19,308
<b>Noncurrent liabilities:</b>						
Accrued vacation	28,901	-	28,964	52,681	-	110,546
<b>Total liabilities</b>	<b>7,061,597</b>	<b>119,303</b>	<b>66,803</b>	<b>81,017</b>	<b>117,316</b>	<b>7,446,036</b>
<b>Net Position:</b>						
Unrestricted	\$ 27,868,610	\$ 903,224	\$ 287,614	\$ 14,059	\$ 179,882	\$ 29,253,389

See independent auditor's report

**COMBINING STATEMENT OF REVENUES,  
EXPENSES AND CHANGES IN NET POSITION  
INTERNAL SERVICE FUNDS  
For the year ended June 30, 2020**

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	Group Insurance Fund	Unemployment Fund
	<u>                    </u>	<u>                    </u>
Operating revenues:		
Charges for services	\$ -	\$ -
Employee contributions	37,567,721	-
Board contributions	65,253,308	-
Total operating revenues	<u>102,821,029</u>	<u>-</u>
Operating expenses:		
Personnel services	813,700	56,814
Material and supplies	-	-
Claims incurred	80,678,391	718,484
Life insurance premiums	1,944,758	-
Health insurance premiums	863,202	-
Administrative expenses	2,642,985	-
Total operating expenses	<u>86,943,036</u>	<u>775,298</u>
Operating income (loss)	15,877,993	(775,298)
Nonoperating revenues (expenses):		
Interest income	<u>177,317</u>	<u>38,026</u>
Total nonoperating revenues (expenses)	177,317	38,026
Income (Loss) Before Transfers	16,055,310	(737,272)
Transfers to OPEB	<u>(5,012,010)</u>	<u>-</u>
Change in net position	11,043,300	(737,272)
Net position:		
July 1, 2019	<u>16,825,310</u>	<u>1,640,496</u>
June 30, 2020	<u>\$ 27,868,610</u>	<u>\$ 903,224</u>

See independent auditor's report

**SHELBY COUNTY  
BOARD OF EDUCATION**

Printing Fund	Supply Chain Fund	Achievement District Fund	Total
\$ 554,040	\$ 768,949	\$ 670,014	\$ 1,993,003
-	-	-	37,567,721
-	-	-	65,253,308
<u>554,040</u>	<u>768,949</u>	<u>670,014</u>	<u>104,814,032</u>
463,147	957,504	452,394	2,743,559
252,537	99,813	28,890	381,240
-	-	-	81,396,875
-	-	-	1,944,758
-	-	-	863,202
19,917	75,864	310,351	3,049,117
<u>735,601</u>	<u>1,133,181</u>	<u>791,635</u>	<u>90,378,751</u>
(181,561)	(364,232)	(121,621)	14,435,281
<u>11,763</u>	<u>9,720</u>	<u>2,666</u>	<u>239,492</u>
11,763	9,720	2,666	239,492
(169,798)	(354,512)	(118,955)	14,674,773
<u>-</u>	<u>-</u>	<u>-</u>	<u>(5,012,010)</u>
(169,798)	(354,512)	(118,955)	9,662,763
<u>457,412</u>	<u>368,571</u>	<u>298,837</u>	<u>19,590,626</u>
<u>\$ 287,614</u>	<u>\$ 14,059</u>	<u>\$ 179,882</u>	<u>\$ 29,253,389</u>

**COMBINING STATEMENT OF CASH FLOWS**  
**INTERNAL SERVICE FUNDS**  
**For the year ended June 30, 2020**

	Group Insurance Fund	Unemployment Fund
	<u>                    </u>	<u>                    </u>
Cash flows from operating activities:		
Receipts from interfund services provided	\$ 65,121,399	\$ -
Receipts from employees	37,567,721	-
Payments to suppliers	(4,424,342)	-
Payments to employees for salaries and benefits	(813,700)	(56,814)
Payments for life insurance premiums	(1,944,758)	-
Payments for health insurance premiums	(863,202)	-
Payments for insurance and unemployment claims	(80,678,391)	(626,056)
Net cash provided (used) by operating activities	<u>13,964,727</u>	<u>(682,870)</u>
Cash flows from investing activities:		
Purchase of investments	178,283	309,241
Interest received	177,317	38,026
Net cash provided (used) by investing activities	<u>355,600</u>	<u>347,267</u>
Cash flows from noncapital financing activities:		
Transfer to OPEB	(5,012,010)	-
Net increase (decrease) in cash and cash equivalents	9,308,317	(335,603)
Cash and cash equivalents at beginning of year	15,913,955	1,120,108
Cash and cash equivalents at end of year	<u>\$ 25,222,272</u>	<u>\$ 784,505</u>
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:		
Operating gain (loss)	\$ 15,877,993	\$ (775,298)
Adjustments to reconcile operating gain (loss) to net cash provided (used) by operating activities:		
Changes in assets and liabilities:		
Receivables	(131,909)	-
Accrued liabilities	(1,781,357)	92,428
Net cash provided (used) by operating activities	<u>\$ 13,964,727</u>	<u>\$ (682,870)</u>



**SHELBY COUNTY  
BOARD OF EDUCATION**

Printing Fund	Supply Chain Fund	Achievement District Fund	Total
\$ 553,949	\$ 768,949	\$ 554,750	\$ 66,999,047
-	-	-	37,567,721
(264,033)	(152,286)	(221,925)	(5,062,586)
(463,147)	(957,504)	(452,394)	(2,743,559)
-	-	-	(1,944,758)
-	-	-	(863,202)
	-	-	(81,304,447)
<u>(173,231)</u>	<u>(340,841)</u>	<u>(119,569)</u>	<u>12,648,216</u>
86,814	117,755	38,369	730,462
<u>11,763</u>	<u>9,720</u>	<u>2,666</u>	<u>239,492</u>
98,577	127,475	41,035	969,954
-	-	-	(5,012,010)
(74,654)	(213,366)	(78,534)	8,606,160
<u>346,501</u>	<u>286,311</u>	<u>78,534</u>	<u>17,745,409</u>
<u>\$ 271,847</u>	<u>\$ 72,945</u>	<u>\$ -</u>	<u>\$ 26,351,569</u>
\$ (181,561)	\$ (364,232)	\$ (121,621)	\$ 14,435,281
(91)	-	(115,264)	(247,264)
8,421	23,391	117,316	(1,539,801)
<u>\$ (173,231)</u>	<u>\$ (340,841)</u>	<u>\$ (119,569)</u>	<u>\$ 12,648,216</u>

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**COMBINING INFORMATION  
FIDUCIARY TRUST FUNDS**

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**COMBINING STATEMENT OF FIDUCIARY NET POSITION**  
**FIDUCIARY TRUST FUNDS**  
**June 30, 2020**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

	OPEB Trust Fund	Pension Trust Fund	Total
<b>Assets:</b>			
Cash and cash equivalents	\$ -	\$ 76,025	\$ 76,025
Other receivables	361,361	3,680	365,041
<b>Investments, at fair value:</b>			
Short-term securities	21,699,246	14,577	21,713,823
Common stocks	19,749,694	431,737	20,181,431
Corporate bonds	47,256,526	290,974	47,547,500
Other investments	-	23,065	23,065
Total investments	88,705,466	760,353	89,465,819
<b>Total assets</b>	<b>89,066,827</b>	<b>840,058</b>	<b>89,906,885</b>
<b>Liabilities:</b>			
Accounts payable	1,377	3,739	5,116
Insurance claims and premiums payable	1,600,000	-	1,600,000
Total liabilities	1,601,377	3,739	1,605,116
<b>Net Position:</b>			
Net position restricted for post employment benefits	87,465,450	-	87,465,450
Net position restricted for pension benefits	-	836,319	836,319
Total net position	\$ 87,465,450	\$ 836,319	\$ 88,301,769

See independent auditor's report.

**COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
FIDUCIARY TRUST FUNDS  
For the year ended June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	OPEB Trust Fund	Pension Trust Fund	Total
Additions:			
Contributions			
State reimbursements for benefit payments and insurance premiums	\$ -	\$ 48,435	\$ 48,435
State reimbursements for superior plan	2,337,325	-	2,337,325
Employer contributions	28,084,559	-	28,084,559
Retiree contributions	26,661,780	-	26,661,780
Transfer from external parties	8,012,010	57,994	8,070,004
Drug subsidy	71,616	-	71,616
Total contributions	<u>65,167,290</u>	<u>106,429</u>	<u>65,273,719</u>
Investment earnings:			
Interest income	2,963,111	14,548	2,977,659
Net appreciation (depreciation) in fair value of investments	303,060	9,596	312,656
Total investment earnings	<u>3,266,171</u>	<u>24,144</u>	<u>3,290,315</u>
Less investment expense	271,091	19,128	290,219
Net investment	<u>2,995,080</u>	<u>5,016</u>	<u>3,000,096</u>
Net additions	68,162,370	111,445	68,273,815
Deductions:			
Benefit payments	59,194,733	197,427	59,392,160
Administrative expenses	320,217	-	320,217
Total deductions	<u>59,514,950</u>	<u>197,427</u>	<u>59,712,377</u>
Net increase (decrease) in net position	8,647,420	(85,982)	8,561,438
July 1, 2019	78,818,030	922,301	79,740,331
June 30, 2020	<u>\$ 87,465,450</u>	<u>\$ 836,319</u>	<u>\$ 88,301,769</u>

See independent auditor's report.

## **Other Supplementary Statements and Schedules**





**COMBINING STATEMENT OF CHANGES IN  
ASSETS AND LIABILITIES  
FIDUCIARY FUNDS - AGENCY FUNDS  
For the year ended June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	Balance June 30, 2019	Additions	Reductions	Balance June 30, 2020
<u><i>Internal School Fund</i></u>				
Assets:				
Cash and cash equivalents	\$ 10,492,737	\$ 9,977,143	\$ 9,842,509	\$ 10,627,371
Investments, at fair value:				
Other investments	56,670	56,670	56,670	56,670
Other receivables	131,621	112,898	131,621	112,898
Inventories	55,728	54,162	55,728	54,162
Total assets	<u>10,736,756</u>	<u>10,200,873</u>	<u>10,086,528</u>	<u>10,851,101</u>
Liabilities:				
Accounts payable	138,145	193,254	138,145	193,254
Due to external parties	6,267,370	1,808,718	2,025,374	6,050,714
Due to student groups	4,331,241	8,149,702	7,873,810	4,607,133
Total liabilities	<u>10,736,756</u>	<u>10,151,674</u>	<u>10,037,329</u>	<u>10,851,101</u>
<u><i>Flexible Spending Account Fund</i></u>				
Assets:				
Cash and cash equivalents	260,398	1,546,094	1,804,630	1,862
Other receivables	141,067	54,332	141,067	54,332
Investments, at fair value:				
Common stocks	127,225	-	127,225	-
Total assets	<u>528,690</u>	<u>1,600,426</u>	<u>2,072,922</u>	<u>56,194</u>
Liabilities:				
Accounts payable	68,257	168,904	180,967	56,194
Due to external parties	460,433	226,423	686,856	-
Total liabilities	<u>528,690</u>	<u>395,327</u>	<u>867,823</u>	<u>56,194</u>
<u><i>Total Agency Funds</i></u>				
Assets:				
Cash and cash equivalents	10,753,135	11,523,237	11,647,139	10,629,233
Investments, at fair value:				
Common stocks	127,225	-	127,225	-
Other investments	56,670	56,670	56,670	56,670
Other receivables	272,688	167,230	272,688	167,230
Inventories	55,728	54,162	55,728	54,162
Total assets	<u>11,265,446</u>	<u>11,801,299</u>	<u>12,159,450</u>	<u>10,907,295</u>
Liabilities:				
Accounts payable	206,402	362,158	319,112	249,448
Due to external parties	6,267,370	1,808,718	2,025,374	6,050,714
Due to student groups	4,331,241	8,149,702	7,873,810	4,607,133
Due to general fund	460,433	226,423	686,856	-
Total liabilities	<u>\$ 11,265,446</u>	<u>\$ 10,547,001</u>	<u>\$ 10,905,152</u>	<u>\$ 10,907,295</u>

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**SCHEDULE OF GENERAL CAPITAL ASSETS  
BY FUNCTION AND ACTIVITY  
June 30, 2020**

**SHELBY COUNTY  
BOARD OF EDUCATION**

	Land	Construction in Progress	Intangible Assets	Buildings and Improvements	Machinery and Equipment	Totals
<b>Cost:</b>						
Unallocated	\$ 336,895	\$ 60,007,707	\$ -	\$ -	\$ -	\$ 60,344,602
Instruction	40,153,480	-	-	1,497,345,155	43,744,839	1,581,243,474
Instructional support	-	-	-	11,081,996	7,463,916	18,545,912
Student support	(803)	-	-	5,011,660	1,151,665	6,162,522
Office of principal	14,270	-	-	22,159,916	4,052,428	26,226,614
General administration	3,218,521	-	-	31,218,490	6,743,908	41,180,919
Fiscal services	-	-	-	-	226,369	226,369
Other support services	-	-	-	-	1,681,530	1,681,530
Student transportation	-	-	-	(74,049)	14,842	(59,207)
Plant services	63,112	-	-	4,722,088	11,704,073	16,489,273
Community service	559,804	-	-	3,175,659	2,256,560	5,992,023
Food service	11,779	-	-	98,276,746	14,613,431	112,901,956
Education Technology	37,866	-	5,671,376	2,866,758	6,821,318	15,397,318
<b>Totals</b>	<b>\$ 44,394,924</b>	<b>\$ 60,007,707</b>	<b>\$ 5,671,376</b>	<b>\$ 1,675,784,419</b>	<b>\$ 100,474,879</b>	<b>\$ 1,886,333,305</b>
<b>Accumulated depreciation:</b>						
Unallocated	-	-	-	-	-	-
Instruction	-	-	-	697,029,134	41,643,855	738,672,989
Instructional support	-	-	-	6,239,339	6,234,903	16,764,242
Student support	-	-	-	2,389,921	980,162	3,370,083
Office of principal	-	-	-	10,292,485	3,988,988	14,281,473
General administration	-	-	-	22,616,638	4,938,016	27,554,654
Fiscal services	-	-	-	-	212,572	212,572
Other support services	-	-	-	-	1,316,099	1,316,099
Student transportation	-	-	-	129,335	9,065	138,400
Plant services	-	-	-	3,598,385	9,625,220	13,223,605
Community service	-	-	-	456,025	880,354	1,336,379
Food service	-	-	-	44,887,485	10,351,507	55,238,992
Education Technology	-	-	3,969,966	73,225	51,712	4,094,903
<b>Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,969,966</b>	<b>\$ 792,001,972</b>	<b>\$ 80,232,453</b>	<b>\$ 876,204,391</b>
<b>Net book value:</b>						
Unallocated	336,895	60,007,707	-	-	-	60,344,602
Instruction	40,153,480	-	-	800,316,021	2,100,984	842,570,485
Instructional support	-	-	-	552,657	1,229,013	1,781,670
Student support	(803)	-	-	2,621,739	171,503	2,792,439
Office of principal	14,270	-	-	11,867,431	63,440	11,945,141
General administration	3,218,521	-	-	8,601,852	1,805,892	13,626,265
Fiscal services	-	-	-	-	13,797	13,797
Other support services	-	-	-	-	365,431	365,431
Student transportation	-	-	-	(203,384)	5,777	(197,607)
Plant services	63,112	-	-	1,123,703	2,078,853	3,265,668
Community service	559,804	-	-	2,719,634	1,376,206	4,655,644
Food service	11,779	-	-	53,389,261	4,261,924	57,662,964
Education Technology	37,866	-	1,701,410	2,793,533	6,769,606	11,302,415
<b>Totals</b>	<b>\$ 44,394,924</b>	<b>\$ 60,007,707</b>	<b>\$ 1,701,410</b>	<b>\$ 883,782,446</b>	<b>\$ 20,242,426</b>	<b>\$ 1,010,128,914</b>

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**SCHEDULE OF CHANGES IN GENERAL CAPITAL ASSETS  
BY FUNCTION AND ACTIVITY  
For the year ended June 30, 2020**

Function	Balance July 1, 2019	Reclassifications	Additions	Impairment	Disposals and Adjustments	Balance June 30, 2020
Unallocated						
Land	\$ 336,895	\$ -	\$ -	\$ -	\$ -	\$ 336,895
Construction in Progress	36,026,616	(59,863,050)	83,844,141	-	-	60,007,707
Buildings and Improvements	-	-	-	-	-	-
Equipment and Furniture	-	-	-	-	-	-
Totals	36,363,511	(59,863,050)	83,844,141	-	-	60,344,602
Instruction						
Land	40,437,874	-	-	(284,394)	-	40,153,480
Buildings and Improvements	1,469,606,346	56,205,733	2,539,334	(3,372,526)	(27,633,732)	1,497,345,155
Machinery and Equipment	98,538,709	(2,247,128)	491,375	-	(53,038,117)	43,744,839
Totals	1,608,582,929	53,958,605	3,030,709	(3,656,920)	(80,671,849)	1,581,243,474
Instructional support						
Land	-	-	-	-	-	-
Buildings and Improvements	11,081,996	-	-	-	-	11,081,996
Machinery and Equipment	7,522,533	-	32,570	-	(91,187)	7,463,916
Totals	18,604,529	-	32,570	-	(91,187)	18,545,912
Student support						
Land	760	-	-	(1,563)	-	(803)
Buildings and Improvements	4,928,639	83,021	-	(10,826)	10,826	5,011,660
Machinery and Equipment	1,304,336	-	-	-	(152,671)	1,151,665
Totals	6,233,735	83,021	-	(12,389)	(141,845)	6,162,522
Office of principal						
Land	17,395	-	-	(3,125)	-	14,270
Buildings and Improvements	21,607,717	1,031,220	38,932	(51,172)	(466,781)	22,159,916
Machinery and Equipment	4,151,050	-	-	-	(98,622)	4,052,428
Totals	25,776,162	1,031,220	38,932	(54,297)	(565,403)	26,226,614
General administration						
Land	3,231,143	(12,622)	-	-	-	3,218,521
Buildings and Improvements	32,174,076	(955,586)	-	-	-	31,218,490
Machinery and Equipment	24,260,036	-	59,815	-	(17,575,943)	6,743,908
Intangible Assets	-	-	-	-	-	-
Totals	59,665,255	(968,208)	59,815	-	(17,575,942)	41,180,919
Fiscal services						
Land	-	-	-	-	-	-
Buildings and Improvements	-	-	-	-	-	-
Machinery and Equipment	226,792	-	-	-	(423)	226,369
Totals	226,792	-	-	-	(423)	226,369
Other support services						
Land	-	-	-	-	-	-
Buildings and Improvements	-	-	-	-	-	-
Machinery and Equipment	1,821,433	-	-	-	(139,903)	1,681,530
Totals	1,821,433	-	-	-	(139,903)	1,681,530
Student transportation						
Land	-	-	-	-	-	-
Buildings and Improvements	(8,612)	-	7,831	-	(73,268)	(74,049)
Machinery and Equipment	14,842	-	-	-	-	14,842
Totals	6,230	-	7,831	-	(73,268)	(59,207)
Plant services						
Land	63,112	-	-	-	-	63,112
Buildings and Improvements	4,722,088	-	-	-	-	4,722,088
Machinery and Equipment	11,837,974	-	393,440	-	(527,341)	11,704,073
Totals	16,623,174	-	393,440	-	(527,341)	16,489,273
Community service						
Land	559,804	-	-	-	-	559,804
Buildings and Improvements	3,175,659	-	-	-	-	3,175,659
Machinery and Equipment	1,471,609	-	807,778	-	(22,827)	2,256,560
Totals	5,207,072	-	807,778	-	(22,827)	5,992,023
Food service						
Land	35,218	-	-	(23,439)	-	11,779
Buildings and Improvements	97,237,442	2,543,076	152,371	(206,667)	(1,449,476)	98,276,746
Machinery and Equipment	14,717,852	-	1,612,923	-	(1,717,344)	14,613,431
Totals	111,990,512	2,543,076	1,765,294	(230,106)	(3,166,820)	112,901,956
Education Technology						
Land	25,244	12,622	-	-	-	37,866
Buildings and Improvements	1,911,172	955,586	-	-	-	2,866,758
Machinery and Equipment	4,607,665	2,247,128	98,360	-	(131,835)	6,821,318
Intangible Assets	5,671,376	-	-	-	-	5,671,376
Totals	12,215,457	3,215,336	98,360	-	(131,835)	15,397,318
Grand Totals						
Land	44,707,445	-	-	(312,521)	-	44,394,924
Construction in progress	36,026,616	(59,863,050)	83,844,141	-	-	60,007,707
Buildings and Improvements	1,646,436,523	59,863,050	2,738,468	(3,641,191)	(29,612,431)	1,675,784,419
Machinery and Equipment	170,474,831	-	3,496,261	-	(73,496,213)	100,474,879
Intangible Assets	5,671,376	-	-	-	-	5,671,376
Totals	\$ 1,903,316,791	\$ -	\$ 90,078,870	\$ (3,953,712)	\$ (103,108,644)	\$ 1,886,333,305

See independent auditor's report

**SHELBY COUNTY  
BOARD OF EDUCATION**

Balance July 1, 2019	Reclassifications	Additions	Impairment	Disposals and Adjustments	Balance June 30, 2020	Net book value June 30, 2020
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 336,895
-	-	-	-	-	-	60,007,707
-	-	-	-	-	-	-
-	-	-	-	-	-	60,344,602
-	-	-	-	-	-	40,153,480
678,340,906	-	40,229,114	(2,051,874)	(19,489,012)	697,029,134	800,316,021
92,781,765	-	1,707,525	-	(52,845,435)	41,643,855	2,100,984
771,122,671	-	41,936,638	(2,051,874)	(72,334,448)	738,672,989	842,570,485
-	-	-	-	-	-	-
10,529,339	-	-	-	-	10,529,339	552,657
6,268,147	-	33,796	-	(67,040)	6,234,903	1,229,013
16,797,486	-	33,796	-	(67,040)	16,764,242	1,781,670
-	-	-	-	-	-	(803)
2,323,557	-	66,364	(7,776)	7,776	2,389,921	2,621,739
1,052,471	-	75,555	-	(147,864)	980,162	171,503
3,376,028	-	141,919	(7,776)	(140,088)	3,370,083	2,792,439
-	-	-	-	-	-	14,270
10,000,838	-	625,421	(28,954)	(304,820)	10,292,485	11,867,431
4,073,529	-	13,654	-	(98,195)	3,988,988	63,440
14,074,367	-	639,075	(28,954)	(403,015)	14,281,473	11,945,141
-	-	-	-	-	-	3,218,521
21,575,369	-	1,041,269	-	-	22,616,638	8,601,852
22,102,867	-	405,570	-	(17,570,421)	4,938,016	1,805,892
43,678,236	-	1,446,839	-	(17,570,421)	27,554,654	13,626,265
-	-	-	-	-	-	-
210,054	-	2,941	-	(423)	212,572	13,797
210,054	-	2,941	-	(423)	212,572	13,797
-	-	-	-	-	-	-
1,392,237	-	63,765	-	(139,903)	1,316,099	365,431
1,392,237	-	63,765	-	(139,903)	1,316,099	365,431
-	-	-	-	-	-	-
74,218	-	120,346	-	(65,229)	129,335	(203,384)
7,596	-	1,469	-	-	9,065	5,777
81,814	-	121,815	-	(65,229)	138,400	(197,607)
-	-	-	-	-	-	63,112
3,598,385	-	-	-	-	3,598,385	1,123,703
9,817,813	-	312,449	-	(505,042)	9,625,220	2,078,853
13,416,198	-	312,449	-	(505,042)	13,223,605	3,265,668
-	-	-	-	-	-	559,804
386,718	-	69,307	-	-	456,025	2,719,634
855,647	-	46,911	-	(22,204)	880,354	1,376,206
1,242,365	-	116,218	-	(22,204)	1,336,379	4,655,644
-	-	-	-	-	-	11,779
43,758,543	-	2,412,355	(136,749)	(1,146,664)	44,887,485	53,389,261
10,799,873	-	871,476	-	(1,319,842)	10,351,507	4,261,924
54,558,416	-	3,283,831	(136,749)	(2,466,505)	55,238,992	57,662,964
-	-	-	-	-	-	37,866
56,634	-	16,591	-	-	73,225	2,793,533
99,860	-	78,112	-	(126,260)	51,712	6,769,606
3,402,828	-	567,138	-	-	3,969,966	1,701,410
3,559,322	-	661,841	-	(126,259)	4,094,903	11,302,415
-	-	-	-	-	-	44,394,924
770,644,507	-	44,580,767	(2,225,353)	(20,997,949)	792,001,972	883,782,447
149,461,859	-	3,613,223	-	(72,842,629)	80,232,453	20,242,426
3,402,828	-	567,138	-	-	3,969,966	1,701,410
\$ 923,509,194	\$ -	\$ 48,761,128	\$ (2,225,353)	\$ (93,840,578)	\$ 876,204,391	\$ 1,010,128,914

**DEBT INFORMATION**  
**SCHEDULE OF GENERAL LONG-TERM OBLIGATIONS**  
**For the year ended June 30, 2020**

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Description/ Maturity Date	Original Issue	Outstanding July 1, 2019	Issued
Compensated absences	\$ -	\$ 11,996,879	\$ 1,566,132
Net OPEB liability	-	941,087,000	-
Pension benefits	-	196,584	-
Total long-term obligations	<u>\$ 6,651,638</u>	<u>\$ 953,280,463</u>	<u>\$ 1,566,132</u>

See Independent Auditor's Report

**SHELBY COUNTY  
BOARD OF EDUCATION**

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<u>Payments and Retirements</u>	<u>Outstanding June 30, 2020</u>	<u>Current Portion</u>
\$ (1,446,053)	\$ 12,116,958	\$ 1,438,869
(61,727,000)	879,360,000	-
<u>(15,521)</u>	<u>181,063</u>	<u>-</u>
<u>\$ (63,188,574)</u>	<u>\$ 891,658,021</u>	<u>\$ 1,438,869</u>

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## **Statistical Section (unaudited)**

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This part of the Shelby County Schools Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the School District's overall financial health.

The merger with Memphis City Schools was effective at the beginning of the 2013-2014 school year. Thus, the assets and obligations of the former Memphis City Schools were transferred to Shelby County Board of Education and are included in the amounts reported for 2014. The amounts reported for 2013 and prior years are only those of Shelby County Board of Education.

## **Contents**

### **Financial Trends**

These schedules contain trend information to help the reader understand how the School District's financial performance has changed over time. Due to the merger in 2014, there is a disparity in year over year comparisons.

### **Revenue Capacity**

These schedules contain information to help the reader assess the factors affecting the School District's ability to generate revenues through property taxes levied by other governmental agencies.

### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the School District's current levels of outstanding debt and the School District's ability to issue additional debt in the future.

The School District does not have taxing authority and does not have a legal debt margin. Accordingly, schedules regarding legal debt margin and overlapping debt are not applicable. In addition, the School District does not have any pledged revenue.

### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the School District's financial activities take place and to help make comparisons over time and with other governments.

### **Operating Information**

These schedules contain information about the School District's operations and resources to help the reader understand how the School District's financial information relates to the services the School District provides and the activities it performs.

## **Sources**

Unless otherwise noted, the information in these schedules is derived from the annual financial reports for the relevant year.

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## **Financial Trends**

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**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**FINANCIAL TRENDS**  
**Net Position by Component**  
**As of June 30, 2020**

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<b>Net Position</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017 (3)</b>
Net investment in capital assets	\$ 1,010,128,914	\$ 979,807,598	\$ 984,643,180	\$ 984,006,250
Restricted for:				
Capital projects	336,240	2,154,042	1,665,284	6,218,216
Insurance claims	-	-	-	-
Student activities	-	-	-	-
Contracted grant programs	5,737,662	9,141,396	8,873,176	8,013,220
Food service	40,511,889	45,757,185	37,195,739	26,023,179
Pension benefits	196,627,515	91,514,434	52,187,531	-
Education	26,088,235	31,540,072	31,697,247	29,603,105
Unrestricted	(800,936,567)	(855,913,177)	(825,107,004)	(1,111,259,994)
	<u>\$ 478,493,888</u>	<u>\$ 304,001,550</u>	<u>\$ 291,155,153</u>	<u>\$ (57,396,024)</u>

**Note:**

- (1) Prior year amounts have been restated for the implementation of GASB Statement 68.
- (2) 2016 changed due to aggregating net OPEB liability which is reflected in Unrestricted.
- (3) Prior year amounts have been restated for the implementation of GASB Statement 75.

**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2016 (2)</u>	<u>2015</u>	<u>2014 (1)</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
\$ 1,017,872,572	\$ 1,035,129,637	\$ 1,095,398,461	\$ 395,800,108	\$ 401,963,845	\$ 391,964,327
8,417,957	12,488,134	11,998,630	105,723	710,469	2,987,803
-	-	-	2,254,559	3,976,350	9,886,051
-	-	-	-	6,344,750	5,954,246
6,578,574	3,770,961	3,075,832	-	-	-
32,516,981	30,467,986	23,056,506	3,888,773	3,710,791	3,117,887
-	-	-	-	-	-
29,360,894	34,442,225	28,469,654	11,072,259	10,793,684	11,018,457
(320,095,503)	(348,614,268)	(33,468,688)	(225,599,235)	(187,003,125)	(145,756,475)
<u>\$ 774,651,475</u>	<u>\$ 767,684,675</u>	<u>\$ 1,128,530,395</u>	<u>\$ 187,522,187</u>	<u>\$ 240,496,764</u>	<u>\$ 279,172,296</u>

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**FINANCIAL TRENDS**  
**Statement of Activities**  
**Period ended June 30, 2020**

	<b>2020</b>	<b>2019</b>	<b>2018</b>
<b>Expenses:</b>			
Governmental activities:			
Instruction	\$ 530,066,508	\$ 626,097,212	\$ 425,776,529
Instructional support	70,648,495	75,248,386	45,093,843
Student support	63,028,949	77,172,243	44,567,621
Office of principal	55,550,665	63,408,399	39,718,248
General administration	17,843,493	18,558,248	15,409,666
Fiscal Services	7,847,438	7,727,072	4,620,666
Other support services	5,837,818	7,980,006	7,756,886
Student transportation	20,090,395	28,512,265	26,031,457
Plant services	91,800,011	99,572,136	72,202,281
Community service	54,112,650	62,299,926	45,351,940
Charter schools	158,835,991	143,041,477	128,231,865
Education technology	21,763,782	27,569,052	22,739,141
Food service	64,909,485	81,201,659	64,292,440
Interest on long-term debt	-	-	-
Total government expenses	<u>1,162,335,680</u>	<u>1,318,388,081</u>	<u>941,792,583</u>
<b>Revenues:</b>			
Governmental activities:			
Charges for services			
Instruction	2,757,138	953,861	53,402
Food service	1,369,695	2,886,417	2,913,792
Total charges for services	<u>4,126,833</u>	<u>3,840,278</u>	<u>2,967,194</u>
Operating grants and contributions:			
Instruction	428,629,362	426,537,530	437,006,021
Instructional support	61,019,161	59,064,639	51,776,248
Student support	29,715,534	27,696,885	26,005,386
Office of principal	21,680,931	20,955,365	20,332,768
General administration	536,219	840,760	712,128
Fiscal services	252,113	411,760	230,501
Other support services	2,216,216	4,056,707	1,200,380
Student transportation	18,206,494	19,373,651	21,709,845
Plant services	84,966,993	76,298,053	83,333,356
Community service	43,936,218	55,098,518	51,384,650
Education technology	3,239,041	3,207,220	3,177,277
Food service	57,726,169	82,312,769	80,095,740
Total operating grants and contributions	<u>752,124,451</u>	<u>775,853,857</u>	<u>776,964,300</u>
Capital grants and contributions			
Plant services	81,882,717	55,710,328	51,799,033
Total capital grants and contributions	<u>81,882,717</u>	<u>55,710,328</u>	<u>51,799,033</u>
General revenues, special and extraordinary items			
Shelby County	340,510,472	343,764,854	334,307,133
Local option and state sales taxes	137,370,764	132,748,397	127,175,675
Other local sources (uses)	17,365,597	13,701,710	(1,068,077)
Gain on sale of capital assets	-	-	-
Unrestricted investment earnings	3,665,863	5,615,053	3,296,913
Special items	(218,679)	-	(5,098,411)
Total general revenues, special and extraordinary items	<u>498,694,017</u>	<u>495,830,014</u>	<u>458,613,233</u>
Total government revenues	<u>1,336,828,018</u>	<u>1,331,234,477</u>	<u>1,290,343,760</u>
Change in Net Position	<u>\$ 174,492,338</u>	<u>\$ 12,846,396</u>	<u>\$ 348,551,177</u>

Notes:  
Detailed revenue information is not available prior to fiscal year 2014.

Source: Shelby County Schools Financial Statements



**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
\$ 611,919,773	\$ 597,472,639	\$ 648,328,804	\$ 1,096,495,154	\$ 278,662,284	\$ 285,400,355	\$ 285,666,544
73,370,070	68,332,710	87,621,804	60,741,347	-	-	-
69,102,286	67,948,438	65,093,403	113,550,075	793,703	14,703,893	14,418,064
61,950,907	63,512,954	67,794,495	94,262,960	-	-	-
68,931,316	22,290,624	24,830,863	25,945,874	49,521,741	44,088,193	40,652,337
6,173,518	6,061,221	5,938,485	8,428,601	-	-	-
50,438,867	43,518,961	41,594,932	35,303,585	58,631,337	66,474,643	61,614,184
26,052,020	27,981,073	36,004,590	37,650,956	17,406,176	18,492,591	17,436,714
83,341,347	82,263,525	92,771,794	110,525,399	29,540,909	29,503,650	29,702,578
54,979,073	50,728,987	43,152,157	23,778,501	-	-	-
111,283,036	94,408,523	81,234,455	66,987,992	-	-	-
-	-	-	-	-	-	-
47,089,961	85,229,311	78,916,667	96,956,709	20,414,717	19,788,229	20,417,615
347	2,628	2,628	111,556	-	-	-
<u>1,264,632,521</u>	<u>1,209,751,594</u>	<u>1,273,285,077</u>	<u>1,770,738,709</u>	<u>454,970,867</u>	<u>478,451,554</u>	<u>469,908,036</u>
630,816	589,588	520,359	832,927	19,386,822	58,876,008	28,378,425
<u>3,554,136</u>	<u>3,514,739</u>	<u>835,426</u>	<u>18,810,070</u>	<u>10,349,814</u>	<u>8,710,711</u>	<u>8,837,432</u>
4,184,952	4,104,327	1,355,785	19,642,997	29,736,636	67,586,719	37,215,857
422,376,211	405,523,486	419,364,465	530,446,090	211,372,876	191,168,644	211,130,943
51,162,763	47,587,032	51,822,650	64,860,058	-	-	-
27,506,201	27,527,860	27,235,359	33,792,538	-	-	-
11,421,167	19,830,653	20,242,173	24,734,319	-	-	-
8,105,488	8,275,807	11,169,211	2,040,439	-	-	-
530,232	472,225	482,907	412,071	-	-	-
4,391,798	2,588,669	1,537,805	1,367,383	-	-	-
23,274,875	18,421,013	17,922,763	20,541,742	-	-	-
88,119,707	75,671,383	81,586,484	97,960,601	-	-	-
54,422,633	50,454,463	41,493,458	20,932,425	-	-	-
-	-	-	-	-	-	-
78,153,125	78,798,457	79,875,631	58,280,508	-	-	-
<u>769,464,200</u>	<u>735,151,048</u>	<u>752,732,906</u>	<u>855,368,174</u>	<u>211,372,876</u>	<u>191,168,644</u>	<u>211,130,943</u>
21,415,501	33,321,219	5,066,684	5,753,509	8,728,662	7,992,816	8,815,568
<u>21,415,501</u>	<u>33,321,219</u>	<u>5,066,684</u>	<u>5,753,509</u>	<u>8,728,662</u>	<u>7,992,816</u>	<u>8,815,568</u>
334,346,944	316,067,610	306,525,759	422,599,533	120,421,197	113,303,620	123,693,489
120,757,018	121,423,104	118,473,827	159,752,215	36,228,227	42,445,709	41,681,158
11,011,903	5,755,594	5,830,798	5,410,727	1,977,774	19,278,514	5,674,559
710,668	-	3,570,476	-	-	-	-
1,644,283	895,492	411,950	20,122	-	-	-
(10,165,449)	-	(29,806,789)	-	-	-	-
<u>458,305,367</u>	<u>444,141,800</u>	<u>405,006,021</u>	<u>587,782,597</u>	<u>158,627,198</u>	<u>175,027,843</u>	<u>171,049,206</u>
<u>1,253,370,020</u>	<u>1,216,718,394</u>	<u>1,164,161,396</u>	<u>1,468,757,277</u>	<u>408,465,372</u>	<u>439,776,022</u>	<u>428,211,574</u>
\$ <u>(11,262,500)</u>	\$ <u>6,966,800</u>	\$ <u>(109,123,681)</u>	\$ <u>(301,981,432)</u>	\$ <u>(46,505,495)</u>	\$ <u>(38,675,532)</u>	\$ <u>(41,696,462)</u>

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**FINANCIAL TRENDS**  
**General Revenues and Total Changes in Net Position**  
**Period ended June 30**

---

	<u>2020</u>	<u>2019</u>	<u>2018</u>
Net (expense)/revenue:			
Total primary government net expense	\$ (324,201,679)	\$ (482,983,618)	\$ (110,062,056)
General revenues and other changes in net position:			
Governmental activities:			
Shelby County	340,510,472	343,764,854	334,307,133
Local option and state sales taxes	137,370,764	132,748,397	127,175,675
Other local sources (uses)	17,365,597	13,701,710	(1,068,077)
Gain on sale of capital assets	-	-	-
Unrestricted investment earnings	3,665,863	5,615,053	3,296,913
Special items	(218,679)	-	(5,098,411)
Total primary government	<u>498,694,017</u>	<u>495,830,014</u>	<u>458,613,233</u>
Changes in net position:			
Total primary government	<u>\$ 174,492,338</u>	<u>\$ 12,846,396</u>	<u>\$ 348,551,177</u>

Source: Shelby County Schools Financial Statements

**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
\$ (469,567,868)	\$ (437,175,000)	\$ (514,489,702)	\$ (889,974,029)	\$ (205,132,693)	\$ (213,703,375)	\$ (212,745,668)
334,346,944	316,067,610	306,525,759	422,599,533	120,421,197	113,303,620	123,693,489
120,757,018	121,423,104	118,473,827	159,752,215	36,228,227	42,445,709	41,681,158
11,011,903	5,755,594	5,830,798	5,410,727	1,977,774	19,278,514	5,674,559
710,668	-	3,570,476	-	-	-	-
1,644,283	895,492	411,950	230,122	-	-	-
(10,165,449)	-	(29,806,789)	-	-	-	-
<u>458,305,367</u>	<u>444,141,800</u>	<u>405,006,021</u>	<u>587,992,597</u>	<u>158,627,198</u>	<u>175,027,843</u>	<u>171,049,206</u>
<u>\$ (11,262,500)</u>	<u>\$ 6,966,800</u>	<u>\$ (109,483,681)</u>	<u>\$ (301,981,432)</u>	<u>\$ (46,505,495)</u>	<u>\$ (38,675,532)</u>	<u>\$ (41,696,462)</u>

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**FINANCIAL TRENDS**  
**Fund Balances - Governmental Funds**  
**Last ten fiscal years as of June 30**

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	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
General fund:				
Nonspendable	\$ 5,447,435	\$ 5,467,117	\$ 5,812,919	\$ 6,781,775
Restricted	31,750,325	34,250,522	31,697,247	29,603,105
Assigned	35,635,185	34,907,258	85,111,866	72,154,767
Unassigned	<u>83,299,275</u>	<u>83,631,900</u>	<u>76,168,026</u>	<u>88,215,976</u>
Total general fund	<u>156,132,220</u>	<u>158,256,797</u>	<u>198,790,057</u>	<u>196,755,623</u>
All other governmental funds:				
Nonspendable	5,597,299	4,718,867	3,210,175	3,300,571
Restricted	40,988,492	52,333,756	44,524,024	37,201,197
Committed	769,670	1,073,244	1,393,235	1,602,788
Total all other				
governmental funds	<u>47,355,461</u>	<u>58,125,867</u>	<u>49,127,434</u>	<u>42,104,556</u>
Total fund balance	<u>\$ 203,487,681</u>	<u>\$ 216,382,664</u>	<u>\$ 247,917,491</u>	<u>\$ 238,860,179</u>

**Note:**

(1) Prior year amounts have not been restated for the implementation of GASB Statement 54.

**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011 (1)</u>
\$ 5,804,694	\$ 6,799,292	\$ 7,636,851	\$ 2,811,900	\$ 4,792,583	\$ 3,405,416
29,360,894	34,442,225	28,469,654	11,072,259	10,793,684	11,018,457
30,631,209	54,883,849	34,547,426	-	6,491,029	5,000,000
<u>110,630,318</u>	<u>59,927,330</u>	<u>108,369,481</u>	<u>4,359,928</u>	<u>6,581,657</u>	<u>20,839,274</u>
<u>176,427,115</u>	<u>156,052,696</u>	<u>179,023,412</u>	<u>18,244,087</u>	<u>28,658,953</u>	<u>40,263,147</u>
3,575,342	5,693,585	6,330,708	688,959	676,195	787,743
42,294,389	39,332,405	31,800,260	3,994,496	10,766,010	12,059,936
1,643,781	1,701,091	-	-	-	-
<u>47,513,512</u>	<u>46,727,081</u>	<u>38,130,968</u>	<u>4,683,455</u>	<u>11,442,205</u>	<u>12,847,679</u>
<u>\$ 223,940,627</u>	<u>\$ 202,779,777</u>	<u>\$ 217,154,380</u>	<u>\$ 22,927,542</u>	<u>\$ 40,101,158</u>	<u>\$ 53,110,826</u>

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**FINANCIAL TRENDS**  
**Governmental Funds Revenues and Expenditures**  
**Last ten fiscal years ending June 30**

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
<b>Revenues:</b>				
City of Memphis	\$ 1,452,256	\$ 1,529,071	\$ 5,056,774	\$ 1,487,282
Shelby County	560,343,540	533,808,695	510,786,493	476,996,206
State of Tennessee	550,352,588	536,497,711	514,615,844	496,575,673
Federal Government	193,001,471	228,769,477	251,118,941	254,104,828
Other local sources	21,792,372	24,584,842	21,700,897	30,777,524
<b>Other financing sources:</b>				
Insurance recovery	554,780	546,785	-	-
Sale of capital assets	82,167	597,230	346,673	1,213,304
Transfer	-	10,460,433	-	-
Total revenues and other financing sources	<u>1,327,579,174</u>	<u>1,336,794,244</u>	<u>1,303,625,622</u>	<u>1,261,154,817</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	556,957,197	587,373,124	588,490,110	554,770,157
Instructional support	80,318,343	77,174,660	66,975,745	69,431,550
Student support	72,026,276	78,960,647	67,399,252	66,686,395
Office of principal	63,522,590	64,476,533	62,730,519	58,135,852
General administration	17,100,303	17,155,567	15,746,106	18,443,429
Fiscal services	8,961,162	7,943,606	7,188,507	5,970,264
Other support services	8,126,380	8,410,648	10,797,870	49,513,465
Student transportation	20,049,491	28,340,670	26,199,251	25,833,584
Plant services	95,485,740	100,222,938	83,749,478	81,827,632
Community service	57,782,724	62,983,741	54,562,534	53,906,719
Charter school	158,835,991	143,041,477	128,231,865	111,283,036
Education technology	21,101,941	26,915,473	21,920,730	-
Retiree benefits	28,084,559	28,599,681	28,784,843	34,595,674
Food service	65,181,245	77,684,869	72,418,197	88,329,561
<b>Debt Service:</b>				
Principal	-	-	-	72,267
Interest	-	-	-	347
Capital outlay	83,882,221	55,987,845	56,277,101	24,357,514
<b>Other financing uses:</b>				
Transfer	3,057,994	3,057,592	3,096,202	3,077,819
Total expenditures and other financing uses	<u>1,340,474,157</u>	<u>1,368,329,071</u>	<u>1,294,568,310</u>	<u>1,246,235,265</u>
Net change in fund balances	<u>\$ (12,894,983)</u>	<u>\$ (31,534,827)</u>	<u>\$ 9,057,312</u>	<u>\$ 14,919,552</u>
<b>Debt service as a percentage</b>				
of noncapital expenditures	0.00%	0.00%	0.00%	0.01%

Source: Shelby County Schools Financial Statements

**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
\$ 2,057,999	\$ 8,225,000	\$ 193,746	\$ -	\$ -	\$ -
470,850,728	436,419,011	557,773,447	121,482,108	128,191,254	124,721,112
496,372,684	506,266,991	634,426,006	188,985,681	185,490,183	181,536,876
212,776,689	217,151,945	201,163,016	31,115,853	40,212,975	36,918,593
37,578,871	38,658,960	45,249,153	49,953,953	68,922,213	71,111,264
-	-	-	-	-	-
1,162,517	9,876,840	-	-	-	-
2,476,301	-	-	-	-	-
<u>1,223,275,789</u>	<u>1,216,598,747</u>	<u>1,438,805,368</u>	<u>391,537,595</u>	<u>422,816,625</u>	<u>414,287,845</u>
534,066,290	579,675,810	768,659,704	241,436,952	245,510,326	241,646,844
63,228,036	80,727,562	52,124,810	-	-	-
65,442,003	61,607,873	106,787,831	26,072,011	13,298,824	13,737,572
59,716,869	62,360,125	82,887,768	9,907,762	25,531,111	25,622,652
20,041,160	22,072,062	26,488,469	5,471,541	9,411,529	10,551,602
5,830,201	5,566,517	7,855,712	51,488,014	4,810,908	4,506,823
42,585,209	40,666,176	33,621,393	13,599,321	55,757,634	53,469,473
27,805,235	30,278,585	34,924,072	26,523,343	13,821,831	16,473,843
80,500,375	90,225,740	105,716,725	1,156,041	27,587,135	27,345,262
49,889,659	41,943,284	22,176,468	-	1,232,331	1,191,489
94,408,523	81,234,455	66,987,992	-	-	-
-	-	-	-	-	-
34,700,842	31,961,282	30,164,526	-	-	-
80,474,957	73,398,313	76,549,491	17,668,835	16,145,023	17,174,955
547,385	547,383	547,383	-	-	-
2,628	2,628	111,556	-	-	-
37,466,921	9,205,555	11,195,512	9,038,510	23,510,909	27,234,560
5,408,646	19,500,000	-	-	-	-
<u>1,202,114,939</u>	<u>1,230,973,350</u>	<u>1,426,799,412</u>	<u>402,362,330</u>	<u>436,617,561</u>	<u>438,955,075</u>
<u>\$ 21,160,850</u>	<u>\$ (14,374,603)</u>	<u>\$ 12,005,956</u>	<u>\$ (10,824,735)</u>	<u>\$ (13,800,936)</u>	<u>\$ (24,667,230)</u>
0.05%	0.05%	0.05%	0.00%	0.00%	0.00%

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)  
FINANCIAL TRENDS**

**Comparison of General Fund Balance  
to Expenditures and Other Uses  
Last ten fiscal years ending June 30**

**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>Fiscal Year</u>	<u>Unassigned General Fund Balance</u>	<u>Expenditures and Other Uses</u>	<u>Unassigned General Fund Balance as a Percentage of Expenditures and Other Uses</u>
2011	\$ 20,839,274	\$ 361,832,220	5.76%
2012	6,581,657	357,903,038	1.84%
2013	4,359,928	353,614,591	1.23%
2014	108,369,481	1,169,051,189	9.27%
2015	59,927,330	980,279,789	6.11%
2016	110,630,318	927,370,840	11.93%
2017	88,215,976	952,963,495	9.26%
2018	76,168,026	989,043,619	7.70%
2019	83,631,900	1,074,185,112	7.79%
2020	83,299,275	1,047,660,887	7.95%

**Note:**

(1) GASB 54 not retroactively applied to prior years.



# Revenue Capacity

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**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**REVENUE CAPACITY**  
**Assessed Value and Estimated Actual Value of Taxable Property**  
**Last ten fiscal years ending June 30**

Fiscal Year	Tax Year	Real Property		Personal Property
		Farm and Residential (25%)	Commercial and Industrial (40%)	Commercial and Industrial (30%)
		Assessed Value	Assessed Value	Assessed Value
2011	2010	\$ 10,794,438,245	\$ 6,116,755,995	\$ 1,388,887,495
2012	2011	10,721,303,794	5,828,574,575	1,380,179,795
2013	2012	10,649,905,970	5,660,543,555	1,438,945,120
2014	(d) 2013	9,588,110,655	5,919,308,700	1,533,153,805
2015	2014	9,553,959,920	5,650,045,415	1,473,774,000
2016	2015	9,595,800,610	5,701,519,115	1,426,582,015
2017	2016	9,658,521,795	5,751,939,895	1,461,401,325
2018	2017	10,670,453,067	6,762,678,035	1,518,565,427
2019	2018	10,746,690,380	6,775,006,250	1,569,997,235
2020	2019	10,855,634,091	6,856,189,953	1,489,588,889

**Percentage of Total**

2011	55.89%	31.67%	7.19%
2012	56.43%	30.68%	7.26%
2013	56.50%	30.03%	7.63%
2014	52.78%	32.58%	8.44%
2015	53.18%	31.45%	8.20%
2016	53.49%	31.78%	7.95%
2017	53.35%	31.77%	8.07%
2018	52.70%	33.40%	7.50%
2019	52.75%	33.26%	7.71%
2020	53.20%	33.60%	7.30%

(a) Public Utilities information is based on information received from the State of Tennessee Comptroller of the Treasury assessments.

(b) Assessed value is the most current tax value prepared by the County Assessor of Property as of each year-end.

(c) The State of Tennessee tax statutes classify property as follows for computing assessed valuations:

Real Estate-Residential and Farms	25% of actual value
Real Estate-Commercial and Industrial	40% of actual value
Personal Property-Commercial and Industrial	30% of actual value
Public Utilities	55% of actual value

(d) The effect of property reappraisals are reflected in FY 2010, 2014.

**SHELBY COUNTY  
BOARD OF EDUCATION**

**Utilities and Carriers (55%)  
(Real and Personal) (a)**

<u>Public Utilities</u>		<u>Total</u>			<u>Total Direct Tax Rate</u>
<u>Assessed Value (a)</u>	<u>Assessed Value (b)</u>	<u>Estimated Actual Value</u>	<u>Assessed Value as a % of Actual Value</u>	<u>Total Direct Tax Rate</u>	
\$ 1,012,006,455	\$ 19,312,088,190	\$ 65,216,500,736	29.61%	4.02	
1,069,425,931	18,999,484,095	64,287,973,983	29.55%	4.02	
1,098,465,902	18,847,860,547	63,834,911,731	29.53%	4.02	
1,125,314,171	18,165,887,331	60,586,935,365	29.98%	4.38	
1,289,100,925	17,966,880,260	59,884,233,964	30.00%	4.37	
1,215,978,130	17,939,879,870	59,897,289,027	29.95%	4.37	
1,230,992,434	18,102,855,449	60,418,966,162	29.96%	4.37	
1,295,842,498	20,247,539,027	67,338,526,740	30.07%	4.11	
1,279,368,476	20,371,062,341	67,794,202,302	30.05%	4.05	
1,203,914,307	20,405,327,240	68,050,683,051	29.99%	4.05	
5.25%	100.00%	100.00%			
5.63%	100.00%	100.00%			
5.84%	100.00%	100.00%			
6.20%	100.00%	100.00%			
7.17%	100.00%	100.00%			
6.78%	100.00%	100.00%			
6.81%	100.00%	100.00%			
6.40%	100.00%	100.00%			
6.28%	100.00%	100.00%			
5.90%	100.00%	100.00%			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**REVENUE CAPACITY**  
**Property Tax Rates and Levies**  
**Last ten fiscal years ending June 30**

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<b>Fiscal Year</b>	<b>Tax Rates Per \$100 Assessed Value</b>			<b>Shelby County Schools Percent of County Allocation</b>	<b>Tax Levies</b>		<b>Original Taxes Levied for the Fiscal Year</b>
	<b>Tax Year</b>	<b>County</b>	<b>County Allocation to Schools</b>		<b>County</b>		
2011	2010	4.02	1.9	30.94%	\$ 743,569,016	\$ 776,865,051	
2012	2011	4.02	1.91	30.76%	741,218,670	764,302,988	
2013	2012	4.02	1.91	31.06%	740,774,367	760,525,341	
2014	2013	4.38	2.14	100.00%	766,423,567	798,327,814	
2015	2014	4.37	2.14	79.25%	770,212,188	783,507,158	
2016	2015	4.37	2.14	78.62%	772,764,250	784,554,974	
2017	2016	4.37	2.14	77.92%	777,999,491	791,094,783	
2018	2017	4.11	1.99	77.92%	797,712,672	832,173,142	
2019	2018	4.05	1.94	77.92%	797,867,575	825,220,824	
2020	2019	4.05	1.96	77.65%	793,923,127	826,294,724	

Taxes are assessed as of January 1 and are due on October 1 for the County for Shelby County.

NOTE: Shelby County Schools does not have taxing authority and is not responsible for the collection or the monitoring of the collection of taxes.

**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>Collected within the Fiscal Year of the Levy</u>			<u>Total Collections to Date</u>			
<u>Amount</u>	<u>Percentage of Original Levy</u>	<u>Collections in Subsequent Years</u>	<u>Adjusted Tax Levy</u>	<u>Amount</u>	<u>Percentage of Adjusted Levy</u>	<u>Percentage of Original Levy</u>
\$ 713,667,892	91.87%	\$ 29,901,124	\$ 746,458,748	\$ 743,569,016	99.61%	95.71%
710,934,070	93.02%	30,284,600	745,929,752	741,218,670	99.37%	96.98%
713,245,234	93.78%	27,529,133	745,211,280	740,774,367	99.40%	97.40%
741,958,610	92.94%	24,464,957	770,506,815	766,423,567	99.47%	96.00%
750,097,124	95.74%	20,115,064	775,147,167	770,212,188	99.36%	98.30%
754,081,040	96.12%	18,683,210	779,210,554	772,764,250	99.17%	98.50%
761,608,732	96.27%	16,390,759	787,771,708	777,999,491	98.76%	98.34%
797,712,672	95.86%	18,987,166	823,187,542	797,712,672	96.91%	95.86%
797,867,575	96.69%	13,347,155	821,656,618	797,867,575	97.10%	96.69%
793,923,127	96.08%	N/A	821,373,075	793,923,127	96.66%	96.08%

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**REVENUE CAPACITY**  
**Principal Property Tax Payers**  
**Current Year and Nine Years Ago**

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<b>2020</b>			
<b>Name of Taxpayer</b>	<b>Taxable Assessed Value</b>	<b>Rank</b>	<b>Percentage of Total Taxable Assessed Value</b>
FedEx Express Corporation	\$ 748,352,699	1	3.67%
Lightman Michael A (and affiliated LPS)	69,570,020	2	0.34%
Kroger Companies	67,587,515	3	0.33%
AT&T Mobility LLC	67,565,856	4	0.33%
G&I VII Retail Carriage LLC (and related divs)	66,507,080	5	0.33%
Exter Property Group	66,387,320	6	0.33%
Galleria at Wolfchase, LLC	64,245,340	7	0.31%
AMISUB (SFH) Inc.	55,057,715	8	0.27%
Baptist Memorial Hospital	54,542,945	9	0.27%
BNSP Railway Company	47,253,028	10	0.23%
Carriage Avenue LLC			
IPC Crescent Center LLC			
Kellogg USA Inc.			
Smith & Nephew Inc.			
Total assessed valuation of top ten taxpayers	1,307,069,518		6.41%
Balance of assessed valuation	19,098,257,722		93.59%
Total assessed valuation	<u>\$ 20,405,327,240</u>		<u>100.00%</u>

Source: Shelby County Assessor and Trustee Offices

**SHELBY COUNTY  
BOARD OF EDUCATION**

<b>2011</b>			
<b>Name of Taxpayer</b>	<b>Taxable Assessed Value</b>	<b>Rank</b>	<b>Percentage of Total Taxable Assessed Value</b>
FedEx Express Corporation	\$ 71,231,790	1	0.39%
Galleria at Wolfchase, LLC	60,000,000	2	0.33%
AMISUB (SFH) Inc.	35,512,000	4	0.19%
The Premcor Refining Group, Inc.	43,545,510	3	0.24%
Carriage Avenue LLC	24,000,000	5	0.13%
IPC Crescent Center LLC	20,500,360	6	0.11%
Solae, LLC	20,429,880	7	0.11%
Kellogg USA Inc.	18,331,380	8	0.10%
Archie Daniels Midland Co	16,578,360	9	0.09%
Smith & Nephew Inc.	15,326,310	10	0.08%
Total assessed valuation of top ten taxpayers	325,455,590		1.78%
Balance of assessed valuation	17,974,626,145		98.22%
Total assessed valuation	<u>\$ 18,300,081,735</u>		<u>100.00%</u>

Source: Shelby County Assessor and Trustee Offices

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# **Debt Capacity**

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**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**DEBT CAPACITY**  
**Outstanding Debt by Type**  
**Last ten fiscal years ending June 30**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

Fiscal Year	Governmental Activities			Total Primary Government	Percentage of Personal Income	Per Capita
	ENA Claims	State of Tennessee QZAB (Bonds)	Capital Leases			
2014	\$ 6,870,022	\$ 1,311,568	-	\$ 8,181,590	N/A	N/A
2015	-	764,184	-	764,184	N/A	N/A
2016	-	216,799	-	216,799	N/A	N/A
2017	-	144,532	-	144,532	N/A	N/A
2018	-	-	-	-	N/A	N/A
2019	-	-	-	-	N/A	N/A
2020	-	-	-	-	N/A	N/A

Notes: N/A = not available

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**DEBT CAPACITY**

**Comparison of Bonded Debt to**

**Assessed Value, Estimated Actual Value and Population**

**Last ten fiscal years ending June 30**

**SHELBY COUNTY  
BOARD OF EDUCATION**

<b>Fiscal Year</b>	<b>Bonded Debt</b>	<b>Assessed Value</b>	<b>Percent of Bonded Debt to Assessed Value</b>	<b>Estimated Actual Value</b>	<b>Percent of Bonded Debt to Estimated Actual Value</b>	<b>Population</b>	<b>Per Capita Bonded Debt</b>
2011	\$ -	\$ 19,312,088,190	0.0%	\$ 65,216,500,736	0.0%	933,529	-
2012	-	18,999,484,095	0.0%	64,287,973,983	0.0%	939,672	-
2013	-	18,847,860,547	0.0%	63,834,911,731	0.0%	939,074	-
2014	1,311,568	18,165,887,331	0.7%	60,586,935,365	0.2%	938,405	N/A
2015	764,184	17,966,880,260	0.4%	59,884,233,964	0.1%	938,069	N/A
2016	216,799	17,939,879,870	0.1%	59,897,289,027	0.0%	934,603	N/A
2017	144,532	18,102,855,449	0.1%	60,418,966,162	0.0%	936,961	N/A
2018	-	20,247,539,027	0.0%	67,338,526,740	0.0%	935,764	N/A
2019	-	20,371,062,341	0.0%	67,794,202,302	0.0%	N/A	N/A
2020	-	20,405,327,240	0.0%	68,050,683,051	0.0%	937,166	N/A

Notes: N/A = not available

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)  
DEBT CAPACITY**

**Percentage of Debt Service to  
Non-Capital Expenditures**

**Last ten fiscal years ending June 30**

**SHELBY COUNTY  
BOARD OF EDUCATION**

<b>Fiscal Year</b>	<b>Debt Service Expenditures</b>	<b>Non-Capital Expenditures</b>	<b>Percentage of Debt Service to Non-Capital Expenditures</b>
2011	\$ -	\$ 405,372,539	0.00%
2012	-	388,062,941	0.00%
2013	-	370,786,207	0.00%
2014	658,939	1,418,058,610	0.05%
2015	550,011	1,221,331,140	0.05%
2016	550,013	1,164,192,833	0.05%
2017	72,614	1,217,388,292	0.01%
2018	-	1,235,267,888	0.00%
2019	-	1,304,315,719	0.00%
2020	-	1,250,395,288	0.00%

Source: Shelby County Schools Financial Statements

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# **Demographic and Economic Information**

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**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**DEMOGRAPHIC AND ECONOMIC INFORMATION**  
**Demographic and Economic Statistics**  
**Last ten fiscal years ending June 30**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

<b>Year</b>	<b>Population</b>	<b>Personal Income</b>	<b>Per Capita Personal Income</b>	<b>Unemployment Rate</b>
2011	933,529	\$ 38,439,044	\$ 41,176	9.9%
2012	939,672	40,257,876	42,842	9.1%
2013	939,074	39,873,746	42,461	9.7%
2014	938,405	41,016,892	43,709	7.9%
2015	938,069	42,356,302	45,153	6.6%
2016	934,603	43,210,184	46,234	5.5%
2017	936,961	44,650,627	47,655	4.3%
2018	935,764	46,287,828	49,465	4.1%
2019	937,166	N/A	N/A	3.6%
2020	N/A	N/A	N/A	11.4%

Notes: N/A = not available

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**DEMOGRAPHIC AND ECONOMIC INFORMATION**  
**Principal Employers**  
**Current Year and Nine Years Ago**

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Name of Employer	2020		
	Employees	Rank	Percentage of Total City Employment
FedEx Corp	30,000	1	4.6%
Shelby County School (a)	15,500	2	2.4%
Tennessee State Government	15,400	3	2.3%
United State Government	13,400	4	2.0%
Methodist Le Bonheur Healthcare	13,183	5	2.0%
City of Memphis	8,200	6	1.3%
Baptist Memorial Healthcare Corp	7,313	7	1.1%
Naval Support Activity Mid-South	6,500	8	1.0%
Wal-Mart Stores, Inc.	6,280	9	1.0%
The Kroger Company	6,198	10	0.9%
Memphis City Schools (a)			
Shelby County Government			
Shelby County Schools			
Total	<u>121,974</u>		<u>18.65%</u>

Notes:

(a) In 2013, Memphis City Schools and Shelby County Schools merged, and Memphis City Schools ceased existence.

**SHELBY COUNTY  
BOARD OF EDUCATION**

**2011**

<b>Name of Employer</b>	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total City Employment</b>
FedEx Corp	30,000	1	3.86%
Tennessee State Government	9,000	4	1.16%
United States Government	15,500	3	1.99%
Methodist Le Bonheur Healthcare	8,700	5	1.12%
City of Memphis	7,231	6	0.93%
Baptist Memorial Healthcare Corp	6,845	7	0.88%
Wal-Mart Stores, Inc.	6,000	9	0.77%
Memphis City Schools (a)	15,991	2	2.06%
Shelby County Government	6,336	8	0.82%
Shelby County Schools	5,200	10	0.67%
Total	<u>110,803</u>		<u>14.26%</u>

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## **Operating Information**

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**STATISTICAL AND OTHER INFORMATION (UNAUDITED)  
OPERATING INFORMATION**

**Operating Statistics**

**Last ten fiscal years ending June 30**

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<b>Fiscal Year</b>	<b>Weighted Full-time Equivalent Average Daily Attendance</b>	<b>Operating Expenditures</b>	<b>Cost Per Pupil</b>	<b>Percentage Change</b>
2011	56,162	\$ 411,720,515	7,331	4%
2012	54,823	413,106,652	7,535	3%
2013	54,887	393,323,820	7,166	(5%)
2014	195,359	1,347,956,969	6,900	(4%)
2015	141,916	1,139,983,329	6,366	(8%)
2016	139,755	1,069,689,482	6,018	(5%)
2017	134,203	1,110,522,101	8,275	38%
2018	135,366	1,110,059,344	8,200	(1%)
2019	134,753	1,169,299,749	8,677	6%
2020	136,256	1,097,755,946	8,057	(7%)

Notes: N/A = not available  
Operating expenditures are total expenditures less debt service, capital outlays and charter schools.

Source: Nonfinancial information from District records and Letter of Notification, State of Tennessee  
Financial information from District annual statements

**SHELBY COUNTY  
BOARD OF EDUCATION**

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<u>Expenses</u>	<u>Cost Per Pupil</u>	<u>Percentage Change</u>	<u>Teaching Staff</u>	<u>Pupil-Teacher Ratio</u>
\$ 469,908,036	8,367	5%	3,036	18.50
478,451,554	8,727	4%	3,040	18.03
454,970,867	8,289	(5%)	2,930	18.73
1,770,738,709	9,064	9%	6,808	28.70
1,273,645,077	8,975	(1%)	7,355	19.30
1,209,751,594	8,656	(4%)	6,380	21.91
1,264,632,521	9,423	9%	6,423	20.89
941,792,583	6,957	(26%)	6,173	21.93
1,318,388,081	9,784	41%	5,943	22.67
1,162,335,680	8,531	(13%)	6,031	22.59

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**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Weighted Full-time Average Daily Attendance**  
**Last ten fiscal years ending June 30**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

<b>Fiscal Year</b>	<b>Shelby County Schools</b>		<b>Memphis City / Municipal Schools</b>	
	<b>Weighted Full-time Equivalent Average Daily Attendance</b>	<b>Percent of Total</b>	<b>Weighted Full-time Equivalent Average Daily Attendance</b>	<b>Percent of Total</b>
2011	56,162	30.94%	125,369	69.06%
2012	54,823	30.76%	123,400	69.24%
2013	54,887	31.06%	121,806	68.94%
2014	195,359	100.00%	N/A	N/A
2015	141,916	79.25%	37,164	20.75%
2016	139,755	78.62%	37,997	21.38%
2017	134,203	77.92%	38,026	22.08%
2018	135,366	77.65%	38,966	22.35%
2019	134,753	77.09%	40,037	22.91%
2020	136,256	77.17%	40,306	22.83%

Notes:

- (a) In 2013, Memphis City Schools (a special school district) and Shelby County Schools merged and Memphis City Schools ceased. There were no municipal schools in 2014. In 2015, there were 6 municipal school districts created by cities that were formerly a part of Shelby County Schools.
- (b) Local funding is based on Weighted Full-time Equivalent Average Daily Attendance.

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Staff by Type**  
**Last ten fiscal years ending June 30**

	2020	2019	2018	2017	2016
Full Time Staff					
Officials/Administration/Management	226	156	198	166	156
Principals	156	168	157	159	168
Assistant Principals, Non-Teachers	210	199	201	173	183
Elementary Classroom Teachers	2,208	2,183	2,268	2,355	2,380
Secondary Classroom Teachers	1,778	1,799	1,845	1,859	1,912
Other Classroom Teachers	2,045	1,961	2,060	2,209	2,087
Guidance	290	302	302	243	263
Psychological	72	42	48	44	47
Librarian/Audiovisual	135	146	149	158	174
Consultants/Supervisors	140	75	94	75	70
Other Professional	682	475	537	384	343
Teachers Aides	82	787	860	739	626
Technicians	67	114	128	111	118
Clerical/Secretarial	398	592	626	693	689
Service Workers	177	91	128	100	99
Skilled Crafts	84	95	113	118	130
Laborers Unskilled	236	178	165	172	184
Totals	8,986	9,363	9,879	9,758	9,630
Part-Time Staff					
Totals	121	155	108	86	68
New Hires					
Totals	N/A	N/A	N/A	N/A	N/A

N/A - Not available

Source: (EEO-5) Report-2014; State of TN Annual Statistical Report Prior Years

**SHELBY COUNTY  
BOARD OF EDUCATION**

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<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>
187	154	29	28	23
191	179	51	51	51
208	193	119	121	120
2,732	2,542	2,063	2,145	2,141
2,259	2,056	836	868	867
2,364	2,210	31	28	28
262	250	125	123	122
77	72	9	9	9
185	176	55	58	59
94	83	35	36	30
446	375	186	186	152
1,601	1,566	574	606	614
140	120	-	-	-
802	689	320	384	354
1,108	1,088	759	679	594
151	141	156	158	147
284	268	-	-	-
<b>13,091</b>	<b>12,162</b>	<b>5,348</b>	<b>5,480</b>	<b>5,311</b>
270	1,772	57	56	65
726	1,281	488	N/A	N/A

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
A. B. Hill ES (2002)			
Square Feet	79,293	79,293	79,293
Classrooms	43	43	43
Design capacity	860	860	860
Enrollment	285	290	215
A. Maceo Walker MS (2002)			
Square Feet	136,253	136,253	136,253
Classrooms	47	47	47
Design capacity	1116	1116	1116
Enrollment	777	725	655
Administration Building (1962)			
Square Feet	172,942	172,942	172,942
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Airways MS (1968)			
Square Feet	139,338	139,338	139,338
Classrooms	33	33	33
Design capacity	Functions as alternative school	Functions as alternative school	Functions as alternative school
Enrollment	Functions as alternative school	Functions as alternative school	Functions as alternative school
Alcy ES (1965)			
Square Feet	Closed. To Re-Open 20-21	Demolished	60,313
Classrooms	Closed. To Re-Open 20-21	Demolished	30
Design capacity	Closed. To Re-Open 20-21	Demolished	600
Enrollment	Closed. To Re-Open 20-21	Demolished	222
Alton ES (1969)			
Square Feet	55,934	55,934	55,934
Classrooms	30	30	30
Design capacity	600	600	600
Enrollment	312	305	268
Alturia ES (1976)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
American Way MS (2003)			
Square Feet	140,970	140,970	140,970
Classrooms	46	46	46
Design capacity	1093	1093	1093
Enrollment	701	732	688
Appling MS (1995)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Arlington ES (1972)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Arlington HS (2004)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Arlington MS (2000)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Avon-Lennox ES (1956)			
Square Feet	33,242	33,242	33,242
Classrooms	23	23	23
Design capacity	Not available	Not available	Not available
Enrollment	0	0	0
B.T. Washington HS (1949)			

Sources: Enrollment - District School Choice and Student Accounting Office  
Other Data - District Facilities Office

**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
79,293	79,293	79,293	79,293			
43	43	43	43			
860	860	860	860			
231	296	229	243			
136,253	136,253	136,253	136,253			
47	47	47	47			
1116	1116	1116	1116			
661	665	631	419			
172,942	172,942	172,942	172,942			
N/A	N/A	N/A	N/A			
Not available	Not available	Not available	Not available			
Administration	Administration	Administration	Administration			
139,338	139,338	139,338	139,338			
33	33	33	33			
Functions as alternative	Functions as alternative	823	823			
school	school					
Functions as alternative	Functions as alternative	289	260			
school	school					
60,313	60,313	60,313	60,313			
30	30	30	30			
600	600	600	600			
235	226	284	293			
55,934	55,934	55,934	55,934			
30	30	30	30			
600	600	600	600			
251	278	311	301			
Municipal school	Municipal school	Municipal school	88,321	88,321	88,321	88,321
Municipal school	Municipal school	Municipal school	55	55	55	55
Municipal school	Municipal school	Municipal school	1,100	1,100	1,100	1,100
Municipal school	Municipal school	Municipal school	799	787	750	759
140,970	140,970	140,970	140,970			
46	46	46	46			
1093	1093	1093	1093			
691	671	683	672			
Municipal school	Municipal school	Municipal school	96,000	96,000	96,000	96,000
Municipal school	Municipal school	Municipal school	50	50	50	50
Municipal school	Municipal school	Municipal school	1,250	1,250	1,250	1,250
Municipal school	Municipal school	Municipal school	590	652	706	744
Municipal school	Municipal school	Municipal school	87,949	87,949	87,949	87,949
Municipal school	Municipal school	Municipal school	58	58	58	58
Municipal school	Municipal school	Municipal school	1,160	1,160	1,160	1,160
Municipal school	Municipal school	Municipal school	936	920	935	920
Municipal school	Municipal school	Municipal school	327,069	327,069	327,069	327,069
Municipal school	Municipal school	Municipal school	116	116	116	116
Municipal school	Municipal school	Municipal school	2,320	2,320	2,320	2,320
Municipal school	Municipal school	Municipal school	2,168	2,314	2,356	2,408
Municipal school	Municipal school	Municipal school	91,097	91,097	91,097	91,097
Municipal school	Municipal school	Municipal school	56	56	56	56
Municipal school	Municipal school	Municipal school	1,400	1,400	1,400	1,400
Municipal school	Municipal school	Municipal school	1,247	1,201	1,139	1,115
33,242	33,242	33,242	33,242			
23	23	23	23			
Not available	Not available	Not available	Not available			
0	0	0	0			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Square Feet	202,918	202,918	202,918
Classrooms	37	37	37
Design capacity	834	834	834
Enrollment	447	468	472
<b>Bailey Station ES (2005)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Barret's ES (1960)</b>			
Square Feet	81,021	81,021	81,021
Classrooms	33	33	33
Design capacity	860	860	860
Enrollment	446	512	603
<b>Bartlett ES (1990)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Bartlett HS (1962)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Bellevue MS (1928)</b>			
Square Feet	93,972	93,972	93,972
Classrooms	29	29	29
Design capacity	724	724	724
Enrollment	593	570	563
<b>Belle Forest Community School (2013)</b>			
Square Feet	106,000	106,000	106,000
Classrooms	56	56	56
Design capacity	1180	1180	1180
Enrollment	1057	1208	1195
<b>Berclair ES (1952)</b>			
Square Feet	76,722	76,722	46,139
Classrooms	47	47	27
Design capacity	975	975	940
Enrollment	598	681	609
<b>Bethel Grove ES (1932)</b>			
Square Feet	54,324	54,324	54,324
Classrooms	31	31	31
Design capacity	620	620	620
Enrollment	177	280	205
<b>Bolton HS (1960)</b>			
Square Feet	293,200	293,200	293,200
Classrooms	106	106	106
Design capacity	2,450	2,450	2,450
Enrollment	761	940	1010
<b>Bond Building (1984)</b>			
Square Feet	57,600	57,600	57,600
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
<b>Bon Lin ES (2005)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Bon Lin MS (2008)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Brookmeade ES (1960)</b>			
Square Feet	52,991	52,991	52,991
Classrooms	27	27	27
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school

Continued from Prior Page

**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
202,918	202,918	202,918	202,918			
37	37	37	37			
834	834	834	964			
573	551	570	385			
Municipal school	Municipal school	Municipal school	113,691	113,691	113,691	113,691
Municipal school	Municipal school	Municipal school	64	64	64	64
Municipal school	Municipal school	Municipal school	1,280	1,280	1,280	1,280
Municipal school	Municipal school	Municipal school	847	909	907	955
81,021	81,021	81,021	81,021	81,021	81,021	81,021
33	33	33	33	33	33	33
860	860	860	740	660	660	660
630	638	651	304	302	293	274
Municipal school	Municipal school	Municipal school	104,630	104,630	104,630	104,630
Municipal school	Municipal school	Municipal school	65	65	65	65
Municipal school	Municipal school	Municipal school	1,300	1,300	1,300	1,300
Municipal school	Municipal school	Municipal school	872	877	841	776
Municipal school	Municipal school	Municipal school	220,160	220,160	220,160	220,160
Municipal school	Municipal school	Municipal school	109	109	109	109
Municipal school	Municipal school	Municipal school	2,180	2,180	2,180	2,180
Municipal school	Municipal school	Municipal school	2,009	1,840	1,660	1,538
93,972	93,972	93,972	93,972			
29	29	29	29			
724	724	724	724			
524	478	466	481			
106,000	106,000	106,000	106,000	106,000		
56	56	56	56	56		
1180	1180	1142	1142	1142		
1122	1113	1079	866	884		
46,139	46,139	46,139	46,139			
27	27	27	27			
940	540	540	540			
589	560	580	596			
54,324	54,324	54,324	54,324			
31	31	31	31			
620	620	620	620			
234	233	261	265			
293,200	293,200	293,200	293,200	293,200	293,200	293,200
106	106	106	106	103	103	103
2,450	2,450	2,450	2,597	2,060	2,060	2,060
1318	1497	1860	1,943	1,942	1,940	1,956
57,600	57,600	57,600	57,600			
N/A	N/A	N/A	N/A			
Not available	Not available	Not available	Not available			
Administration	Administration	Administration	Administration			
Municipal school	Municipal school	Municipal school	110,658	110,658	110,658	110,658
Municipal school	Municipal school	Municipal school	63	63	63	63
Municipal school	Municipal school	Municipal school	1,260	1,260	1,260	1,260
Municipal school	Municipal school	Municipal school	837	830	808	874
Municipal school	Municipal school	Municipal school	111,442	111,442	111,442	111,442
Municipal school	Municipal school	Municipal school	52	52	52	52
Municipal school	Municipal school	Municipal school	1,300	1,300	1,300	1,300
Municipal school	Municipal school	Municipal school	614	613	654	673
52,991	52,991	52,991	52,991			
27	27	27	27			
ASD school	ASD school	540	540			
ASD school	ASD school	294	281			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Brownsville Rd ES (1964)			
Square Feet	66,545	66,545	66,545
Classrooms	44	44	44
Design capacity	880	880	880
Enrollment	532	608	627
Bruce ES (1999)			
Square Feet	68,491	68,491	68,491
Classrooms	37	37	37
Design capacity	740	740	740
Enrollment	487	482	438
Caldwell ES (1956)	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school
Square Feet	104656	104656	104656
Classrooms	66	66	66
Design capacity	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school
Enrollment	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school
Caldwell-Guthrie ES (2000)	Caldwell ES combined with Guthrie ES in 2011.	Caldwell ES combined with Guthrie ES in 2011.	Caldwell ES combined with Guthrie ES in 2011.
Square Feet	78,829	78,829	78,829
Classrooms	42	42	42
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
Carnes ES (1951)			
Square Feet	74,000	74,000	74,000
Classrooms	38	38	38
Design capacity	Closed 2017-2018	Closed 2017-2018	Closed 2017-2018
Enrollment	Closed 2017-2018	Closed 2017-2018	Closed 2017-2018
Carver HS (1958)	Converted to alternative school	Converted to alternative school	Converted to alternative school
Square Feet	167,088	167,088	167,088
Classrooms	43	43	43
Design capacity	Functions as alternative school	Functions as alternative school	Functions as alternative school
Enrollment	Functions as alternative school	Functions as alternative school	Functions as alternative school
Central HS (1911)			
Square Feet	283,230	283,230	283,230
Classrooms	71	71	71
Design capacity	1740	1740	1740
Enrollment	1434	1506	1519
Central Office East (1965)			
Square Feet	13,642	13,642	13,642
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Central Office Grays Creek (2012)			
Square Feet	225,586	225,586	225,586
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Central Office West (1968)			
Square Feet	27,364	27,364	27,364
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Charjean ES (1950)			
Square Feet	39,352	39,352	39,352
Classrooms	24	24	24
Design capacity	480	480	480
Enrollment	273	335	355
Cherokee ES (1951)			
Square Feet	61,286	61,286	61,286
Classrooms	43	43	43
Design capacity	860	860	860
Enrollment	445	477	521

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
66,545	66,545	66,545	66,545			
44	44	44	44			
880	880	880	880			
579	544	587	607			
68,491	68,491	68,491	68,491			
37	37	37	37			
740	740	740	740			
355	320	314	337			
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school			
104656	104656	104656	104,656			
66	66	66	66			
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school			
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school			
Caldwell ES combined with Guthrie ES in 2011.	Caldwell ES combined with Guthrie ES in 2011.	Caldwell ES combined with Guthrie ES in 2011.	Caldwell ES combined with Guthrie ES in 2011.	Caldwell ES combined with Guthrie ES in 2011.		
78,829	78,829	78,829	78,829	78,829		
42	42	42	42	42		
ASD school	840	840	840	840		
ASD school	432	460	460	287		
74,000	74,000	74,000	74,000			
38	38	38	38			
760	760	760	760			
223	240	242	250			
Converted to alternative school						
167,088	167,088	167,088	167,088			
43	43	43	43			
Functions as alternative school	1068	1068	1120			
Functions as alternative school	189	237	326			
283,230	283,230	283,230	283,230			
71	71	71	71			
1740	1740	1740	1740			
1578	1585	1637	1595			
13,642	13,642	13,642	13,642	13,642	13,642	13,642
N/A	N/A	N/A	N/A	N/A	N/A	N/A
Not available Administration	Not available Administration	Not available Administration	Not available Administration	Not available Administration	Not available Administration	Not available Administration
225,586	225,586	225,586	225,586	225,586	225,586	
N/A	N/A	N/A	N/A	N/A	N/A	
Not available Administration	Not available Administration	Not available Administration	Not available Administration	Not available Administration	Not available Administration	
27,364	27,364	27,364	27,364	27,364	27,364	27,364
N/A	N/A	N/A	N/A	N/A	N/A	N/A
Not available Administration	Not available Administration	Not available Administration	Not available Administration	Not available Administration	Not available Administration	Not available Administration
39,352	39,352	39,352	39,352			
24	24	24	24			
480	480	480	480			
404	344	386	415			
61,286	61,286	61,286	61,286			
43	43	43	43			
860	860	860	860			
473	513	477	431			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Chickasaw MS (1971)			
Square Feet	138,044	138,044	138,044
Classrooms	32	32	32
Design capacity	798	798	798
Enrollment	356	351	289
Chimneyrock ES			
Square Feet	90,611	90,611	90,611
Classrooms	50	50	50
Design capacity	1,240	1,240	1,240
Enrollment	902	971	958
Coleman ES (1910)			
Square Feet	Closed	118,617	118,617
Classrooms	Closed	32	32
Design capacity	Closed	ASD school	ASD school
Enrollment	Closed	ASD school	ASD school
Collierville ES (1968)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Collierville HS (1975)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Collierville MS (2011)	New building constructed in 2011.	New building constructed in 2011.	New building constructed in 2011.
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Colonial MS (2009)			
Square Feet	153,438	153,438	153,438
Classrooms	52	52	52
Design capacity	1,235	1,235	1,235
Enrollment	1123	1133	1088
Cordova ES (2002)			
Square Feet	104,994	104,994	88,164
Classrooms	56	56	46
Design capacity	1170	1170	1120
Enrollment	782	844	810
Cordova HS			
Square Feet	278,000	278,000	278,000
Classrooms	107	107	107
Design capacity	2,548	2,548	2,548
Enrollment	2191	2306	2299
Cordova MS (1993)			
Square Feet	147,873	147,873	147,873
Classrooms	62	62	62
Design capacity	1,473	1,473	1,473
Enrollment	777	803	718
Corning ES (1968)	ASD school	ASD school	ASD school
Square Feet	47,149	47,149	47,149
Classrooms	22	22	22
Design capacity	Closed	Closed	ASD school
Enrollment	Closed	Closed	ASD school
Corry MS (1959)	ASD school	ASD school	ASD school
Square Feet	101,247	101,247	101,247
Classrooms	34	34	34
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
Craigmont HS (1973)			
Square Feet	324,517	324,517	324,517

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
138,044	138,044	138,044	138,044			
32	32	32	32			
798	798	798	798			
292	396	434	472			
90,611	90,611	90,611	90,611			
50	50	50	50			
1,240	1,000	1,000	1,000			
844	739	797	809			
118,617	118,617	118,617	118,617			
32	32	32	32			
ASD school	ASD school	ASD school	653			
ASD school	ASD school	ASD school	449			
Municipal school	Municipal school	114,081	114,081	114,081	114,081	114,081
Municipal school	Municipal school	66	66	66	66	66
Municipal school	Municipal school	Municipal school	1,320	1,320	1,320	1,320
Municipal school	Municipal school	Municipal school	759	754	762	775
Municipal school	Municipal school	Municipal school	281,172	281,172	281,172	281,172
Municipal school	Municipal school	Municipal school	107	107	107	107
Municipal school	Municipal school	Municipal school	2,140	2,140	2,140	2,140
Municipal school	Municipal school	Municipal school	1,922	1,973	1,939	1,884
New building constructed in 2011.	New building constructed in 2011.	New building constructed in 2011.	New building constructed in 2011.			
Municipal school	Municipal school	Municipal school	114,865	114,865	114,865	114,865
Municipal school	Municipal school	Municipal school	54	54	54	54
Municipal school	Municipal school	Municipal school	1,350	1,350	1,350	1,350
Municipal school	Municipal school	Municipal school	843	890	878	901
153,438	153,438	153,438	153,438			
52	52	52	52			
1,235	1,235	1,235	1,235			
1062	1045	1078	1,043			
			Includes middle school enrollment in early years			
88,164	88,164	88,164	88,164			
46	46	46	46			
1120	920	920	920			
813	637	673	628			
			Annexed by the City of Memphis in 2005.			
278,000	278,000	278,000	278,000			
107	107	107	107			
2,548	2,548	2,548	2,622			
2285	2035	2011	1,694			
			Was K-8 until elementary school built in 2002-03			
147,873	147,873	147,873	147,873			
62	62	62	62			
1,473	1,473	1,473	1,473			
686	692	763	784			
ASD school	ASD school	ASD school	ASD school			
47,149	47,149	47,149	47,149			
22	22	22	22			
ASD school	ASD school	ASD school	ASD school			
ASD school	ASD school	ASD school	ASD school			
ASD school	ASD school	ASD school	ASD school			
101,247	101,247	101,247	101,247			
34	34	34	34			
ASD school	ASD school	ASD school	813			
ASD school	ASD school	ASD school	268			
324,517	324,517	324,517	324,517			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Classrooms	63	63	63
Design capacity	1,589	1,589	1,589
Enrollment	757	584	878
Craigmont MS (2001)			
Square Feet	148,352	148,352	148,352
Classrooms	48	48	48
Design capacity	1140	1140	1140
Enrollment	541	584	598
Cromwell ES (1963)			
Square Feet	45,580	45,580	45,580
Classrooms	39	39	39
Design capacity	780	780	780
Enrollment	465	492	557
Crosswind ES (1993)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Crump ES (1978)			
Square Feet	60,483	60,483	60,483
Classrooms	49	49	49
Design capacity	980	980	980
Enrollment	502	609	656
Cummings ES (1961)			
Square Feet	120,729	120,729	120,729
Classrooms	38	38	38
Design capacity	760	760	760
Enrollment	441	572	534
Cypress MS (1966)	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school
Square Feet	216,171	216,171	216,171
Classrooms	56	56	56
Design capacity	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school
Enrollment	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school
Delano ES (1957)			
Square Feet	42,768	42,768	34,000
Classrooms	29	29	16
Design capacity	600	600	320
Enrollment	233	265	240
Denver ES (1957)			
Square Feet	47,093	47,093	47,093
Classrooms	46	46	46
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
Dexter ES (2002)			
Square Feet	119,082	119,082	119,082
Classrooms	62	62	62
Design capacity	1,240	1,240	1,240
Enrollment	799	931	820
Dexter MS (2002)			
Square Feet	112,072	112,072	112,072
Classrooms	50	50	50
Design capacity	1,248	1,248	1,248
Enrollment	378	385	398
Dogwood ES (1976)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Donelson ES (2009)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Double Tree ES (1977)			
Square Feet	51,144	51,144	51,144
Classrooms	Open classroom	Open classroom	Open classroom

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
63	63	63	63			
1,589	1,589	1,589	1,641			
918	914	1025	984			
148,352	148,352	148,352	148,352			
48	48	48	48			
1140	1140	1140	1140			
592	601	654	663			
45,580	45,580	45,580	45,580			
39	39	39	39			
780	780	780	780			
512	542	492	589			
Municipal school	Municipal school	Municipal school	90,629	90,629	90,629	90,629
Municipal school	Municipal school	Municipal school	52	52	52	52
Municipal school	Municipal school	Municipal school	1,040	1,040	1,040	1,040
Municipal school	Municipal school	Municipal school	722	711	733	770
60,483	60,483	60,483	60,483			
49	49	49	49			
980	980	980	980			
635	693	756	818			
120,729	120,729	120,729	120,729			
38	38	38	38			
760	760	760	760			
418	494	540	556			
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school				
216,171	216,171	216,171	216,171			
56	56	56	56			
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school				
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school				
1,338			1,338			
232			232			
34,000	34,000	34,000	34,000			
16	16	16	16			
320	320	320	320			
269	222	242	215			
47,093	47,093	47,093	47,093			
46	46	46	46			
ASD school	ASD school	920	920			
ASD school	ASD school	561	567			
119,082	119,082	119,082	119,082	119,082	119,082	119,082
62	62	62	65	65	65	65
1,240	1,240	1,240	1,240	1,300	1,300	1,300
900	729	659	574	568	552	594
112,072	112,072	112,072	112,072	112,072	112,072	112,072
50	50	50	50	53	53	53
1,248	1,248	1,248	1,248	1,325	1,325	1,325
387	478	516	386	411	452	618
Municipal school	Municipal school	Municipal school	88,000	88,000	88,000	88,000
Municipal school	Municipal school	Municipal school	50	50	50	50
Municipal school	Municipal school	Municipal school	1,000	1,000	1,000	1,000
Municipal school	Municipal school	Municipal school	623	597	586	620
Municipal school	Municipal school	Municipal school	113,202	113,202	113,202	113,202
Municipal school	Municipal school	Municipal school	65	65	65	65
Municipal school	Municipal school	Municipal school	1,300	1,300	1,300	1,300
Municipal school	Municipal school	Municipal school	601	613	592	591
51,144	51,144	51,144	51,144			
Open classroom	Open classroom	Open classroom	Open classroom			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Design capacity	560	560	560
Enrollment	361	424	333
Douglass ES (1965)			
Square Feet	93,447	93,447	93,447
Classrooms	42	42	42
Design capacity	840	840	840
Enrollment	449	475	418
Douglass HS (2008)			
Square Feet	146,568	146,568	146,568
Classrooms	35	35	35
Design capacity	912	912	912
Enrollment	598	562	537
Downtown ES (2003)			
Square Feet	84,070	84,070	84,070
Classrooms	45	45	45
Design capacity	900	900	900
Enrollment	666	663	606
Driver Ed Building (2006)			
Square Feet	3,200	3,200	3,200
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Dunbar ES (1956)			
Square Feet	55,155	55,155	55,155
Classrooms	30	30	30
Design capacity	600	600	600
Enrollment	216	278	242
Dunn ES (1952)			
Square Feet	Facility sold	Facility sold	Facility sold
Classrooms	Facility sold	Facility sold	Facility sold
Design capacity	Facility sold	Facility sold	Facility sold
Enrollment	Facility sold	Facility sold	Facility sold
East HS (1948)			
Square Feet	242,693	189,493	189,493
Classrooms	83	61	61
Design capacity	1,589	1,589	1,589
Enrollment	432	375	379
East Career & Technology			
Square Feet		53,200	53,200
Classrooms		22	
Design capacity	Part of East HS	Part of East HS	Not available
Enrollment	No longer CTC	No longer CTC	Not available
Egypt ES (1964)			
Square Feet	57,636	57,636	57,636
Classrooms	41	41	41
Design capacity	820	820	820
Enrollment	524	567	524
Ellendale ES (1976)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Elmore Park MS (1957)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Evans ES (1966)			
Square Feet	67,246	67,246	67,246
Classrooms	36	36	36
Design capacity	720	720	720
Enrollment	410	512	493
Fairley ES (1960)			
Square Feet	Demolished	Demolished	Demolished
Classrooms	Demolished	Demolished	Demolished
Design capacity	Demolished	Demolished	Demolished
Enrollment	Demolished	Demolished	Demolished
Fairley HS (1968)	ASD school	ASD school	ASD school

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
560	560	560	640			
327	304	340	413			
93,447	93,447	93,447	93,447			
42	42	42	44			
840	840	840	929			
344	398	458	353			
146,568	146,568	146,568	146,568			
35	35	35	35			
912	912	912	912			
506	454	515	560			
84,070	84,070	84,070	84,070			
45	45	45	45			
900	900	900	900			
646	541	528	567			
3,200	3,200	3,200	3,200			
N/A	N/A	N/A	N/A			
Not available	Not available	Not available	Not available			
Administration	Administration	Administration	Administration			
55,155	55,155	55,155	55,155			
30	30	30	30			
600	600	600	600			
291	295	286	329			
Facility sold	Facility sold	Facility sold				
Facility sold	Facility sold	Facility sold	41,233			
Facility sold	Facility sold	Facility sold	22			
Facility sold	Facility sold	Facility sold	Not available			
Facility sold	Facility sold	Facility sold	Vacant			
189,493	189,493	189,493	189,493			
61	61	61	61			
1,589	1,589	1,589	1,589			
517	553	581	763			
53,200	53,200	53,200	53,200			
22	22	22	22			
Not available	Not available	Not available	Not available			
Not available	Not available	Not available	Not available			
57,636	57,636	57,636	57,636			
41	41	41	41			
820	820	820	820			
520	536	610	623			
Municipal school	Municipal school	Municipal school	84,693	84,693	84,693	84,693
Municipal school	Municipal school	Municipal school	53	53	53	53
Municipal school	Municipal school	Municipal school	1,060	1,060	1,060	1,060
Municipal school	Municipal school	Municipal school	554	539	555	558
Municipal school	Municipal school	Municipal school	109,746	69,943	69,943	69,943
Municipal school	Municipal school	Municipal school	52	52	52	52
Municipal school	Municipal school	Municipal school	1,300	1,300	1,300	1,300
Municipal school	Municipal school	Municipal school	714	645	639	657
67,246	67,246	67,246	67,246			
36	36	36	36			
720	720	720	720			
449	441	426	591			
69,501	69,501	69,501	69,501			
39	39	39	39			
Closed 2015-16	780	780	780			
Closed 2015-16	499	509	349			
ASD school	ASD school	ASD school				

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Square Feet	189,299	189,299	189,299
Classrooms	52	52	52
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
<b>Fairview MS (1930)</b>			
Square Feet	Now Maxine Smith & Middle College	Now Maxine Smith & Middle College	Now Maxine Smith & Middle College
Classrooms	Now Maxine Smith & Middle College	Now Maxine Smith & Middle College	Now Maxine Smith & Middle College
Design capacity	Now Maxine Smith & Middle College	Now Maxine Smith & Middle College	Now Maxine Smith & Middle College
Enrollment	Now Maxine Smith & Middle College	Now Maxine Smith & Middle College	Now Maxine Smith & Middle College
<b>Farmington ES (1973)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Florida ES (1924)</b>			
Square Feet	Facility demolished	Facility demolished	Facility demolished
Classrooms	Facility demolished	Facility demolished	Facility demolished
Design capacity	Facility demolished	Facility demolished	Facility demolished
Enrollment	Facility demolished	Facility demolished	Facility demolished
<b>Florida-Kansas ES (1999)</b>			
Square Feet	80,610	80,610	80,610
Classrooms	47	47	47
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
<b>Ford Road ES (1952)</b>			
Square Feet	78,213	78,213	78,213
Classrooms	45	45	45
Design capacity	900	900	900
Enrollment	490	581	594
<b>Fox Meadows ES (1965)</b>			
Square Feet	93,872	93,872	93,872
Classrooms	46	46	46
Design capacity	920	920	920
Enrollment	511	648	564
<b>Frayser ES (1954)</b>			
Square Feet	ASD school	ASD school	ASD school
Classrooms	42,797	42,797	42,797
Design capacity	26	26	26
Enrollment	ASD school	ASD school	ASD school
<b>Frayser HS (1938)</b>			
Square Feet	ASD school	ASD school	ASD school
Classrooms	189,648	189,648	189,648
Design capacity	59	59	59
Enrollment	ASD school	ASD school	ASD school
<b>Gardenview ES (1967)</b>			
Square Feet	55,570	55,570	55,570
Classrooms	35	35	35
Design capacity	700	700	700
Enrollment	297	306	243
<b>Geeter MS (1961)</b>			
Square Feet	Merged with Manor Lake	K-8 configuration	105,957
Classrooms	105,957	105,957	105,957
Design capacity	36	36	36
Enrollment	898	898	898
	649	633	264
<b>Georgia Avenue ES (1960)</b>			
Square Feet	Closed 2011-2012	Closed 2011-2012	Closed 2011-2012
Classrooms	143,577	143,577	143,577
Design capacity	72	72	72
Enrollment	Closed 2011-2012	Closed 2011-2012	Closed 2011-2012
<b>Georgian Hills ES (1951)</b>			
Square Feet	ASD school	ASD school	ASD school
Classrooms	44,786	44,786	44,786
Design capacity	24	24	24
Enrollment	ASD school	ASD school	ASD school
<b>Georgian Hills MS (1959)</b>			

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
189,299	189,299	189,299	189,299			
52	52	52	52			
ASD school	ASD school	ASD school	1,253			
ASD school	ASD school	ASD school	684			
Now Maxine Smith & Middle College	Now Maxine Smith & Middle College		95,345			
Now Maxine Smith & Middle College	Now Maxine Smith & Middle College		35			
Now Maxine Smith & Middle College	Now Maxine Smith & Middle College		837			
Now Maxine Smith & Middle College	Now Maxine Smith & Middle College		280			
Municipal school	Municipal school	Municipal school	73,908	73,908	73,908	73,908
Municipal school	Municipal school	Municipal school	48	48	48	48
Municipal school	Municipal school	Municipal school	960	960	960	960
Municipal school	Municipal school	Municipal school	753	752	740	736
Facility demolished	Facility demolished	Facility demolished	Facility demolished			
Facility demolished	Facility demolished	Facility demolished	Facility demolished			
Facility demolished	Facility demolished	Facility demolished	Facility demolished			
Facility demolished	Facility demolished	Facility demolished	Facility demolished			
80,610	80,610	80,610	80,610			
47	47	47	47			
ASD school	ASD school	940	940			
ASD school	ASD school	245	303			
78,213	78,213	78,213	78,213			
45	45	45	45			
900	900	900	900			
555	555	581	476			
93,872	93,872	93,872	93,872			
46	46	46	46			
920	920	920	920			
566	591	662	650			
ASD school	ASD school	ASD school	ASD school			
42,797	42,797	42,797	42,797			
26	26	26	26			
ASD school	ASD school	ASD school	ASD school			
ASD school	ASD school	ASD school	ASD school			
ASD school	ASD school	ASD school	ASD school			
189,648	189,648	189,648	189,648			
59	59	59	59			
ASD school	ASD school	ASD school	1,421			
ASD school	ASD school	ASD school	548			
55,570	55,570	55,570	55,570			
35	35	35	35			
700	700	700	714			
291	323	333	306			
105,957	105,957	105,957	105,957			
36	36	36	36			
898	898	898	898			
309	396	421	376			
Closed 2011-2012	Closed 2011-2012	Closed 2011-2012				
143,577	143,577	143,577	143,577			
72	72	72	72			
Closed 2011-2012	Not available	Not available	Not available			
Closed 2011-2012	A portion leased to charter school	A portion leased to charter school	Closed school			
ASD school	ASD school	ASD school	ASD school			
44,786	44,786	44,786	44,786			
24	24	24	24			
ASD school	ASD school	ASD school	ASD school			
ASD school	ASD school	ASD school	ASD school			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Summary of Buildings and Sites**  
**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Square Feet	87,069	87,069	87,069
Classrooms	26	26	26
Design capacity	649	649	649
Enrollment	316	312	288
<b>Germanshire ES (2001)</b>			
Square Feet	89,228	89,228	89,228
Classrooms	46	46	46
Design capacity	920	920	920
Enrollment	784	828	801
<b>Germantown ES (1975)</b>			
Square Feet	84,584	84,584	84,584
Classrooms	42	42	42
Design capacity	900	900	900
Enrollment	620	643	618
<b>Germantown HS (1964)</b>			
Square Feet	231,717	231,717	231,717
Classrooms	104	104	104
Design capacity	2,548	2,548	2,548
Enrollment	1958	1978	1997
<b>Germantown MS (1979)</b>			
Square Feet	81,834	81,834	81,834
Classrooms	41	41	41
Design capacity	974	974	974
Enrollment	790	725	720
<b>Getwell ES (2001)</b>			
Square Feet	87,025	87,025	87,025
Classrooms	46	46	46
Design capacity	920	920	920
Enrollment	398	439	308
<b>Goodlett ES (1964)</b>			
Square Feet	CLOSED	51,813	51,813
Classrooms	CLOSED	25	25
Design capacity	CLOSED	500	500
Enrollment	CLOSED	442	449
<b>Gordon ES (1992)</b>			
Square Feet	86,387	86,387	86,387
Classrooms	45	45	45
Design capacity	Functions as alternative school	Functions as alternative school	Functions as alternative school
Enrollment	Functions as alternative school	Functions as alternative school	Functions as alternative school
<b>Graceland ES (1958)</b>			
Square Feet	Demolished	Demolished	Demolished
Classrooms	Demolished	Demolished	Demolished
Design capacity	Demolished	Demolished	Demolished
Enrollment	Demolished	Demolished	Demolished
<b>Gragg/North Area Office</b>			
Square Feet	85,642	85,642	85,642
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
<b>Grahamwood ES (1953)</b>			
Square Feet	107,806	107,806	87,612
Classrooms	65	65	55
Design capacity	1,100	1,100	1,100
Enrollment	972	984	973
<b>Grandview Hts. ES (1953)</b>			
Square Feet	Middle School	Middle School	Middle School
Classrooms	87,612	87,612	87,612
Design capacity	55	55	55
Enrollment	923	923	923
	488	488	447
<b>Graves ES (1953)</b>			
Square Feet	Closed 2013-2014	Closed 2013-2014	Closed 2013-2014
Classrooms	52,321	52,321	52,321
Design capacity	29	29	29
Enrollment	Closed 2013-2014	Closed 2013-2014	Closed 2013-2014
	Closed 2013-2014	Closed 2013-2014	Closed 2013-2014
<b>E. A. Harrold ES (1961)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
87,069	87,069	87,069	87,069			
26	26	26	26			
649	649	649	649			
295	287	296	323			
89,228	89,228	89,228	89,228			
46	46	46	46			
920	920	920	920			
814	775	741	694			
84,584	84,584	84,584	84,584	84,584	84,584	84,584
42	42	42	42	42	42	42
900	900	900	920	840	840	840
632	635	621	755	759	749	791
231,717	231,717	231,717	231,717	231,717	231,717	231,717
104	104	104	104	101	101	101
2,548	2,548	2,548	2,548	2,020	2,020	2,020
2048	2074	1979	2,009	2,029	2,046	2,000
81,834	81,834	81,834	81,834	81,834	81,834	81,834
41	41	41	41	44	44	44
974	974	974	974	1,100	1,100	1,100
656	650	615	654	672	708	697
87,025	87,025	87,025	87,025			
46	46	46	46			
920	920	920	920			
327	361	374	379			
51,813	51,813	51,813	51,813			
25	25	25	25			
500	500	500	500			
451	459	460	423			
86,387	86,387	86,387	86,387			
45	45	45	45			
Functions as alternative school	Functions as alternative school	Functions as alternative school	918			
Functions as alternative school	Functions as alternative school	Functions as alternative school	255			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
85,642	85,642	85,642	85,642			
N/A	N/A	N/A	N/A			
Not available Administration	Not available Administration	Not available Administration	Not available Administration			
87,612	87,612	87,612	87,612			
55	55	55	55			
1,100	1,100	1,100	1,100			
988	1019	1007	984			
Middle School						
87,612	87,612	87,612	85,810			
55	55	55	39			
923	923	1,100	879			
494	592	688	533			
Closed 2013-2014	Closed 2013-2014	Closed 2013-2014				
52,321	52,321	52,321	52,321			
29	29	29	29			
Closed 2013-2014	Closed 2013-2014	Closed 2013-2014	592			
Closed 2013-2014	Closed 2013-2014	Closed 2013-2014	237			
Municipal school	Municipal school	Municipal school	50,200	50,200	50,200	50,200
Municipal school	Municipal school	Municipal school	22	22	22	22

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Summary of Buildings and Sites**  
**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Hamilton ES (1964)			
Square Feet	Merged with Hamilton MS	81,740	81,740
Classrooms	Closed 2019-20	43	43
Design capacity	Closed 2019-20	720	720
Enrollment	Closed 2019-20	356	281
Hamilton HS (1972)			
Square Feet	136,797	136,797	136,797
Classrooms	64	64	64
Design capacity	1,876	1,876	1,876
Enrollment	588	675	618
Hamilton MS (1942)	Merged w/Hamilton ES;K-8 starting in 19-20		
Square Feet	136,797	136,797	136,797
Classrooms	64	64	64
Design capacity	1,597	1,597	1,597
Enrollment	505	228	263
Hanley ES (1960)	ASD school	ASD school	ASD school
Square Feet	104,224	104,224	104,224
Classrooms	57	57	57
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
Havenview MS (1960)			
Square Feet	104,745	104,745	104,745
Classrooms	44	44	44
Design capacity	1,045	1,045	1,045
Enrollment	758	731	769
Hawkins Mill ES (1965)			
Square Feet	67,350	67,350	67,350
Classrooms	36	36	36
Design capacity	720	720	720
Enrollment	305	345	318
Hickory Ridge ES (2001)			
Square Feet	83,060	83,060	83,060
Classrooms	46	46	46
Design capacity	920	920	920
Enrollment	691	692	769
Hickory Ridge MS (2001)			
Square Feet	139,685	139,685	139,685
Classrooms	47	47	47
Design capacity	1,116	1,116	1,116
Enrollment	849	888	828
Highland Oaks ES (1993)			
Square Feet	107,971	107,971	107,971
Classrooms	66	66	66
Design capacity	1,260	1,260	1,260
Enrollment	809	843	848
Highland Oaks MS (2009)			
Square Feet	118,130	118,130	118,130
Classrooms	55	55	55
Design capacity	1,306	1,306	1,306
Enrollment	619	748	683
Hillcrest HS (1962)	ASD school	ASD school	ASD school
Square Feet	169,973	169,973	169,973
Classrooms	59	59	59
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
Hollywood ES (1933)	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school
Square Feet	67,804	67,804	67,804
Classrooms	34	34	34
Design capacity	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school
Enrollment	Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school
Holmes Road ES (2001)			
Square Feet	84,633	84,633	84,633
Classrooms	46	46	46

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**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
Municipal school	Municipal school	Municipal school	440	440	440	440
Municipal school	Municipal school	Municipal school	360	399	391	392
81,740	81,740	81,740	81,740			
43	43	43	43			
720	720	720	860			
325	474	543	525			
136,797	136,797	136,797	336,151			
64	64	64	74			
1,876	1,876	1,597	1,928			
758	636	711	808			
136,797	136,797	136,797	136,797			
64	64	64	64			
1,597	1,597	1,597	413			
267	407	409	252			
ASD school	ASD school	ASD school	ASD school			
104,224	104,224	104,224	104,224			
57	57	57	57			
ASD school	ASD school	ASD school	ASD school			
ASD school	ASD school	ASD school	ASD school			
104,745	104,745	104,745	104,745			
44	44	44	44			
1,045	1,045	1,045	1,045			
712	714	717	792			
67,350	67,350	67,350	67,350			
36	36	36	36			
720	720	720	720			
314	314	315	326			
83,060	83,060	83,060	83,060			
46	46	46	46			
920	920	920	920			
826	841	853	799			
139,685	139,685	139,685	139,685			
47	47	47	47			
1,116	1,116	1,116	1,116			
867	866	883	814			
107,971	107,971	107,971	107,971	107,971	107,971	107,971
66	66	66	66	66	66	66
1,260	1,260	1,260	1,260	1,320	1,320	1,320
835	872	963	941	984	960	1,046
118,130	118,130	118,130	118,130	118,130	118,130	118,130
55	55	55	55	57	57	57
1,306	1,306	1,306	1,306	1,425	1,425	1,425
781	726	769	835	895	947	952
ASD school						
169,973	169,973	169,973	169,973			
59	59	59	59			
ASD school	1,485	1,485	1,537			
ASD school	505	506	561			
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school				
67,804	67,804	67,804	67,804			
34	34	34	34			
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school				
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school				
84,633	84,633	84,633	84,633			
46	46	46	46			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Summary of Buildings and Sites**  
**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Design capacity	920	920	920
Enrollment	648	670	676
Houston HS (1989)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Houston MS (1992)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Humes MS (1925)			
Square Feet	ASD school	ASD school	ASD school
Classrooms	131,301	131,301	131,301
Design capacity	61	61	61
Enrollment	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
Ida B. Wells (1963)			
Square Feet	Alternative school	Alternative school	Alternative school
Classrooms	Alternative school	Alternative school	Alternative school
Design capacity	Alternative school	Alternative school	Alternative school
Enrollment	Alternative school	Alternative school	Alternative school
Idlewild ES (1903)			
Square Feet	65,025	65,025	65,025
Classrooms	33	33	33
Design capacity	660	660	660
Enrollment	512	490	491
E.E. Jeter ES (1949)			
Square Feet	70,058	70,058	70,058
Classrooms	27	27	27
Design capacity	540	540	540
Enrollment	289	405	380
Jackson ES (1957)			
Square Feet	44,568	44,568	44,568
Classrooms	24	24	24
Design capacity	312	312	480
Enrollment	298	315	333
John P. Freeman MS (1973)			
Square Feet	98,000	98,000	98,000
Classrooms	38	38	38
Design capacity	760	760	760
Enrollment	627	632	588
Kansas Career & Technology (1976)			
Square Feet	Demolished	49,000	49,000
Classrooms	Demolished	18	18
Design capacity	Demolished	Closed 2015-16	Closed 2015-16
Enrollment	Demolished	Closed 2015-16	Closed 2015-16
Kate Bond ES (1993)			
Square Feet	107,748	107,748	107,748
Classrooms	58	58	58
Design capacity	1,160	1,160	1,160
Enrollment	813	868	831
Kate Bond MS (2011)			
Square Feet	165,749	165,749	165,749
Classrooms	64	64	64
Design capacity	1,520	1,520	1,520
Enrollment	1113	1191	1142
Keystone ES (1991)			
Square Feet	84,641	84,641	84,641
Classrooms	39	39	39
Design capacity	780	780	780
Enrollment	373	520	484
King Cultural Center (1953)			
Square Feet	102,207	102,207	102,207
Classrooms	N/A	N/A	N/A
Design capacity	Closed 2015-16	Closed 2015-16	Closed 2015-16
Enrollment	Closed 2015-16	Closed 2015-16	Closed 2015-16
Kingsbury ES (1959)			

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
920	920	920	920			
712	550	512	521			
Municipal school	Municipal school	Municipal school	263,689	263,689	263,689	263,689
Municipal school	Municipal school	Municipal school	111	111	111	111
Municipal school	Municipal school	Municipal school	2,220	2,220	2,220	2,220
Municipal school	Municipal school	Municipal school	1,865	1,787	1,678	1,681
Municipal school	Municipal school	Municipal school	92,750	92,750	92,750	92,750
Municipal school	Municipal school	Municipal school	50	50	50	50
Municipal school	Municipal school	Municipal school	1,250	1,250	1,250	1,250
Municipal school	Municipal school	Municipal school	848	859	890	858
ASD school	ASD school	ASD school	ASD school			
131,301	131,301	131,301	131,301			
61	61	61	61			
ASD school	ASD school	ASD school	ASD school			
ASD school	ASD school	ASD school	ASD school			
Alternative school	Alternative school	Alternative school	71,059			
Alternative school	Alternative school	Alternative school	17			
Alternative school	Alternative school	Alternative school	Not available			
Alternative school	Alternative school	Alternative school	Not available			
65,025	65,025	65,025	65,025			
33	33	33	33			
660	660	660	660			
458	480	471	456			
70,058	70,058	70,058	70,058	70,058	70,058	70,058
27	27	27	27	28	28	28
540	540	540	540	560	560	560
379	349	330	186	180	175	188
44,568	44,568	44,568	44,568			
24	24	24	24			
480	480	480	480			
340	346	380	348			
98,000	98,000	98,000	98,000			
38	38	38	38			
760	760	760	760			
544	550	537	592			
49,000	49,000	49,000	49,000			
18	18	18	18			
Closed 2015-16	Not available	Not available	Not available			
Closed 2015-16			Not available			
107,748	107,748	107,748	107,748			
58	58	58	58			
1,160	1,160	11,160	1160			
975	1097	1061	1,091			
165,749	165,749	165,749	165,749			
64	64	64	64			
1,520	1,520	1,520	1,520			
1130	1146	1194	1,213			
84,641	84,641	84,641	84,641			
39	39	39	39			
780	780	780	780			
495	362	399	362			
102,207	102,207	102,207	102,207			
N/A	N/A	N/A	N/A			
Closed 2015-16	alternative school	Not available	Not available			
Closed 2015-16	alternative school	Not available	Not available			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Square Feet	65,250	65,250	65,250
Classrooms	36	36	36
Design capacity	720	720	720
Enrollment	514	544	552
<b>Kingsbury MS</b>			
Square Feet	See Kingsbury HS	See Kingsbury HS	See Kingsbury HS
Classrooms	29	29	29
Design capacity	736	736	736
Enrollment	661	641	597
<b>Kingsbury HS (1950)</b>			
Square Feet	219,201	219,201	219,201
Classrooms	63	63	63
Design capacity	1,563	1,563	1,563
Enrollment	891	1305	1373
<b>Kingsbury Career Technology Center (1976)</b>	Students counted in HS.	Students counted in HS.	Students counted in HS.
Square Feet	51,000	51,000	51,000
Classrooms	21	21	21
Design capacity	Not available	Not available	Not available
Enrollment			
<b>Kirby HS (1980)</b>			
Square Feet	206,224	206,224	206,224
Classrooms	70	70	70
Design capacity	1,693	1,693	1,693
Enrollment	891	865	893
<b>Kirby MS (1987)</b>			
Square Feet	85,050	85,050	85,050
Classrooms	51	51	51
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
<b>Klondike ES (1939)</b>			
Square Feet	85,050	85,050	85,050
Classrooms	51	51	51
Design capacity	ASD closed 2015-16	ASD closed 2015-16	ASD closed 2015-16
Enrollment	ASD closed 2015-16	ASD closed 2015-16	ASD closed 2015-16
<b>Knight Road ES (1959)</b>			
Square Feet	Closed	53,093	53,093
Classrooms	Closed	35	35
Design capacity	Closed	700	700
Enrollment	Closed	546	497
<b>Lakeland ES (2001)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Lakeview ES (1959)</b>			
Square Feet	Facility sold	Facility sold	Closed. Leased to charter school
Classrooms	Facility sold	Facility sold	38,793
Design capacity	Facility sold	Facility sold	21
Enrollment			Closed. Leased to charter school
			Closed. Leased to charter school
<b>Lanier MS (1970)</b>			
Square Feet	Facility sold	Facility sold	Facility sold
Classrooms	Facility sold	Facility sold	Facility sold
Design capacity	Facility sold	Facility sold	Facility sold
Enrollment	Facility sold	Facility sold	Facility sold
<b>Larose ES (1963)</b>			
Square Feet	94,426	94,426	94,426
Classrooms	34	34	34
Design capacity	680	680	680
Enrollment	257	295	288
<b>Lester ES (1955)</b>			
Square Feet	107,896	107,896	107,896
Classrooms	45	45	45
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
<b>Levi ES (1992)</b>			
Square Feet	71,179	71,179	71,179

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**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
65,250	65,250	65,250	65,250			
36	36	36	36			
720	720	720	720			
543	562	555	552			
See Kingsbury HS	See Kingsbury HS	See Kingsbury HS	See Kingsbury HS			
29	29	29	29			
736	736	736	689			
612	597	646	623			
219,201	219,201	219,201	219,201			
63	63	63	63			
1,563	1,563	1,593	1,641			
1277	1173	1132	1,129			
Students counted in HS.	Students counted in HS.	Students counted in HS.	Students counted in HS.			
51,000	51,000	51,000	51,000			
21	21	21	21			
Not available	Not available	Not available	Not available			
206,224	206,224	206,224	206,224			
70	70	70	70			
1,693	1,693	1,693	1,824			
1073	991	1114	1,284			
85,050	85,050	85,050	85,050			
51	51	51	51			
ASD school	1,272	1,272	1,272			
ASD school	538	584	604			
85,050	ASD school 85,050	ASD school 90,835	90,835			
51	51	46	46			
ASD closed 2015-16	ASD school	ASD school	938			
ASD closed 2015-16	ASD school	ASD school	94			
53,093	53,093	53,093	53,093			
35	35	35	35			
700	700	700	700			
516	470	476	469			
Municipal school	Municipal school	Municipal school	115,780	115,780	115,780	115,780
Municipal school	Municipal school	Municipal school	65	65	65	65
Municipal school	Municipal school	Municipal school	1,300	1,300	1,300	1,300
Municipal school	Municipal school	Municipal school	836	805	832	845
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school				
38,793	38,793	38,793	38,793			
21	21	21	21			
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school	420			
Closed. Leased to charter school	Closed. Leased to charter school	Closed. Leased to charter school	Charter School			
Facility sold	Facility sold	Facility sold				
Facility sold	Facility sold	Facility sold	135,959			
Facility sold	Facility sold	Facility sold	29			
Facility sold	Facility sold	Facility sold	693			
Facility sold	Facility sold	Facility sold	389			
Facility sold	Facility sold	Facility sold				
94,426	94,426	94,426	94,426			
34	34	34	34			
680	680	680	680			
367	396	387	392			
107,896	107,896	107,896	107,896			
45	45	45	45			
ASD school	ASD school	1130	1130			
ASD school	ASD school	156	257			
71,179	71,179	71,179	71,179			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Classrooms	31	31	31
Design capacity	620	620	620
Enrollment	446	463	430
Lincoln ES (1923)			
Square Feet	Demolished	80,080	80,080
Classrooms	Demolished	39	39
Design capacity	Demolished	Closed 2014-2015	Closed 2014-2015
Enrollment	Demolished	Closed 2014-2015	Closed 2014-2015
Lincoln MS (1922)			
Square Feet	Demolished	Demolished	Demolished
Classrooms	Demolished	Demolished	Demolished
Design capacity	Demolished	Demolished	Demolished
Enrollment	Demolished	Demolished	Demolished
Locke Elementary (1953)			
Square Feet	Demolished	Demolished	Demolished
Classrooms	Demolished	Demolished	Demolished
Design capacity	Demolished	Demolished	Demolished
Enrollment	Demolished	Demolished	Demolished
Longview MS (1954)			Closed 2006-2007
Square Feet	Demolished	Demolished	76,211
Classrooms	Demolished	Demolished	33
Design capacity	Demolished	Demolished	Closed 2006-2007
Enrollment	Demolished	Demolished	Closed 2006-2007
Lowrance ES (1995)			
Square Feet	112,374	112,374	112,374
Classrooms	62	62	62
Design capacity	1,240	1,240	1,240
Enrollment	832	889	827
Lucie E. Campbell ES (2003)			
Square Feet	84,740	84,740	84,740
Classrooms	46	46	46
Design capacity	920	920	920
Enrollment	510	607	472
Lucy ES (1921)			
Square Feet	102,446	102,446	102,446
Classrooms	49	49	49
Design capacity	980	980	980
Enrollment	361	406	393
Macon ES (1955)	Alternative school	Alternative school	Alternative school
Square Feet	33,051	33,051	33,051
Classrooms	17	17	17
Design capacity	Alternative school	Alternative school	Alternative school
Enrollment	Alternative school	Alternative school	Alternative school
Macon Hall ES (1997)			
Square Feet	110,481	110,481	110,481
Classrooms	63	63	63
Design capacity	1,260	1,260	1,260
Enrollment	1188	1177	1160
Magnolia ES (1950)			
Square Feet	76,804	76,804	76,804
Classrooms	43	43	43
Design capacity	860	860	860
Enrollment	257	381	263
Maintenance (1945)			
Square Feet	389,988	389,988	389,988
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Mallory Warehouse (1945)			
Square Feet	See Maintenance	See Maintenance	See Maintenance
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Manassas HS-Old (1936)			
Square Feet	Demolished	Demolished	Demolished

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
31	31	31	31			
620	620	620	620			
486	491	434	340			
80,080	80,080	80,080	80,080			
39	39	39	39			
Closed 2014-2015	Closed 2014-2015	Closed 2014-2015	620			
Closed 2014-2015	Closed 2014-2015	Closed 2014-2015	255			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Closed 2006-2007	Closed 2006-2007	Closed 2006-2007				
76,211	76,211	76,211	76,211			
33	33	33	33			
Closed 2006-2007	Closed 2006-2007	Closed 2006-2007	Not available			
Closed 2006-2007	Closed 2006-2007	Closed 2006-2007	Closed			
			School name changed from Southwind MS to Lowrance ES in 2010.			
112,374	112,374	112,374	112,374	112,374	112,374	112,374
62	62	62	62	65	65	65
1,240	1,240	1,240	1,240	1,300	1,300	1,300
811	800	833	912	897	896	896
84,740	84,740	84,740	84,740			
46	46	46	46			
920	920	920	920			
480	503	305	352			
102,446	102,446	102,446	102,446	102,446	102,446	102,446
49	49	49	49	48	48	48
980	980	980	980	960	960	960
394	458	504	686	687	630	558
Alternative school	Alternative school	Alternative school				
33,051	33,051	33,051	33,051			
17	17	17	17			
Alternative school	Alternative school	Alternative school	Not available			
Alternative school	Alternative school	Alternative school	Closed			
110,481	110,481	110,481	10,481	93,481	93,481	93,481
63	63	63	63	66	66	66
1,260	1,260	1,260	1,260	1,320	1,320	1,320
1129	1146	1136	1,208	1,151	1,148	1,188
76,804	76,804	76,804	76,804			
43	43	43	43			
860	860	860	860			
224	234	267	298			
389,988	389,988	389,988	389,988			
N/A	N/A	N/A	N/A			
Not available	Not available	Not available	Not available			
Administration	Administration	Administration	Administration			
See Maintenance	See Maintenance	See Maintenance	See Maintenance			
N/A	N/A	N/A	N/A			
Not available	Not available	Not available	Not available			
Administration	Administration	Administration	Administration			
Demolished	Not available	Not available	Not available			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Classrooms	Demolished	Demolished	Demolished
Design capacity	Demolished	Demolished	Demolished
Enrollment	Demolished	Demolished	Demolished
<b>Manassas HS-New (2008)</b>			
Square Feet	151,754	151,754	151,754
Classrooms	38	38	38
Design capacity	990	990	990
Enrollment	413	470	506
<b>Manor Lake ES (1971)</b>			
Square Feet	Closed	Closed	65,640
Classrooms	Closed	Closed	35
Design capacity	Closed	Closed	700
Enrollment	Closed	Closed	322
<b>Maxine Smith STEAM Academy/MCHS</b>	Merged with Middle Collge (Previously Fairview Middle School)	Merged with Middle Collge (Previously Fairview Middle School)	Merged with Middle Collge (Previously Fairview Middle School)
Square Feet	95345	95345	95345
Classrooms	54	54	54
Design capacity	875	875	875
Enrollment	721	721	631
<b>Melrose HS (1970)</b>			
Square Feet	280,000	280,000	280,000
Classrooms	59	59	59
Design capacity	1,407	1,407	1,407
Enrollment	659	582	580
<b>Messick Career &amp; Technology (1930)</b>			
Square Feet	104,118	104,118	104,118
Classrooms	44	44	44
Design capacity	Administration	Administration	Closed 2015-16
Enrollment	Closed 2015-16	Closed 2015-16	Closed 2015-16
<b>Millington ES (1997)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Millington HS (1971)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Millington MS (1971)</b>			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
<b>Mitchell HS (1957,2002)</b>			
Square Feet	117,630	117,630	117,630
Classrooms	45	45	45
Design capacity	1,146	1,146	1,146
Enrollment	420	470	472
<b>Mt. Pisgah MS (2007)</b>			
Square Feet	125,900	125,900	125,900
Classrooms	59	59	59
Design capacity	1,472	1,472	1,472
Enrollment	558	493	483
<b>Newberry ES (1970)</b>			
Square Feet	45,170	45,170	45,170
Classrooms	24	24	24
Design capacity	480	480	480
Enrollment	432	488	440
<b>Norris ES (1960)</b>	Closed. Leased to Charter	Closed. Leased to Charter	Closed. Leased to Charter
Square Feet	52,000	52,000	52,000
Classrooms	25	25	25
Design capacity	Closed. Leased to Charter	Closed. Leased to Charter	Closed. Leased to Charter
Enrollment	Closed. Leased to Charter	Closed. Leased to Charter	Closed. Leased to Charter
<b>North Area Office (1958)</b>			
Square Feet	85,642	85,642	85,642

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
Demolished	Not available	Not available	Not available			
Demolished	Not available	Not available	Not available			
Demolished	Not available	Not available	Not available			
151,754	151,754	151,754	151,754			
38	38	38	38			
990	990	990	1042			
509	340	439	492			
65,640	65,640	65,640	65,640			
35	35	35	35			
700	700	700	700			
301	280	308	354			
Merged with Middle Collge (Previously Fairview Middle School)	Merged with Middle Collge (Previously Fairview Middle School)					
95345	95345					
54	54					
875	875					
625	252	138				
280,000	280,000	280,000	280,000			
59	59	59	53			
1,407	1,407	1,407	1,537			
595	642	738	859			
104,118	104,118	104,118	104,118			
44	44	44	44			
Closed 2015-16	Not available	Not available	Not available			
Closed 2015-16	Adult	Adult	Not available			
Municipal school	Municipal school	Municipal school	115,104	115,104	115,104	115,104
Municipal school	Municipal school	Municipal school	63	63	63	63
Municipal school	Municipal school	Municipal school	1,260	1,260	1,260	1,260
Municipal school	Municipal school	Municipal school	565	581	598	577
Municipal school	Municipal school	Municipal school	309,026	309,026	309,026	309,026
Municipal school	Municipal school	Municipal school	103	103	103	103
Municipal school	Municipal school	Municipal school	2,060	2,060	2,060	2,060
Municipal school	Municipal school	Municipal school	1,270	1,347	1,324	1,386
Municipal school	Municipal school	Municipal school	80,784	80,784	80,784	80,784
Municipal school	Municipal school	Municipal school	30	30	30	30
Municipal school	Municipal school	Municipal school	750	750	750	750
Municipal school	Municipal school	Municipal school	486	480	469	440
117,630	117,630	117,630	117,630			
45	45	45	45			
1,146	1,146	1,172	1,172			
527	516	540	524			
			New building constructed in 2007			
125,900	125,900	125,900	125,900	125,900	125,900	125,900
59	59	59	59	65	65	65
1,472	1,472	1,472	1,472	1,625	1,625	1,625
499	488	509	533	541	600	1,146
45,170	45,170	45,170	45,170			
24	24	24	24			
480	480	480	480			
442	390	414	416			
Closed. Leased to Charter	Closed. Leased to Charter	Closed. Leased to Charter				
52,000	52,000	52,000	52,000			
25	25	25	25			
Closed. Leased to Charter	Closed. Leased to Charter	Closed. Leased to Charter	Closed			
Closed. Leased to Charter	Closed. Leased to Charter	Closed. Leased to Charter	Closed			
85,642	85,642	85,642	85,642			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Northhaven ES (1978)			
Square Feet	84,468	84,468	84,468
Classrooms	43	43	43
Design capacity	860	860	860
Enrollment	305	341	289
North Side HS (1967)			
Square Feet	293,868	293,868	293,868
Classrooms	77	77	77
Design capacity	Closed 2015-16	Closed 2015-16	Closed 2015-16
Enrollment	Closed 2015-16	Closed 2015-16	Closed 2015-16
Nutrition Services (2003)			
Square Feet	300,000	300,000	300,000
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Oak ES (1986)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Oak Forest ES (1993)			
Square Feet	87,550	87,550	87,550
Classrooms	43	43	43
Design capacity	860	860	860
Enrollment	365	475	377
Oakhaven ES (1956)			
Square Feet	74,500	74,500	74,500
Classrooms	41	41	41
Design capacity	820	820	820
Enrollment	551	584	632
Oakhaven HS (1956)			
Square Feet	152,940	152,940	152,940
Classrooms	28	28	28
Design capacity	703	703	703
Enrollment	368	367	376
Oakhaven MS			
Square Feet	See Oakhaven HS	See Oakhaven HS	See Oakhaven HS
Classrooms	18	18	18
Design capacity	449	449	449
Enrollment	328	296	343
Oakshire ES (1966)			
Square Feet	51,892	51,892	51,892
Classrooms	31	31	31
Design capacity	620	620	620
Enrollment	346	386	384
Oakville Mental Health Ctr (1922)			
Square Feet	Demolished	Demolished	Demolished
Classrooms	Demolished	Demolished	Demolished
Design capacity	Demolished	Demolished	Demolished
Enrollment	Demolished	Demolished	Demolished
Orleans ES (1966)			
Square Feet	Demolished	Demolished	Demolished
Classrooms	Demolished	Demolished	Demolished
Design capacity	Demolished	Demolished	Demolished
Enrollment	Demolished	Demolished	Demolished
Overton HS (1959)			
Square Feet	177,940	177,940	177,940
Classrooms	65	65	65
Design capacity	1,544	1,544	1,544
Enrollment	1248	1132	1181
	New School-Open 19-20		
Parkway Viage ES (2020)	Q3		
Square Feet	151,227		
Classrooms	70		
Design capacity	1000		
Enrollment	834		

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
N/A	N/A	N/A	N/A			
Not available Administration	Not available Administration	Not available Administration	Not available Administration			
84,468	84,468	84,468	84,468	84,468	84,468	84,468
43	43	43	44	44	44	44
860	860	860	860	880	880	880
299	291	472	371	368	326	409
293,868	293,868	293,868	293,868			
77	77	77	77			
Closed 2015-16	1,980	1,980	2,006			
Closed 2015-16	268	284	289			
300,000	300,000	300,000	300,000			
N/A	N/A	N/A	N/A			
Not available Administration	Not available Administration	Not available Administration	Not available Administration			
Municipal school	Municipal school	Municipal school	106,420			
Municipal school	Municipal school	Municipal school	69			
Municipal school	Municipal school	Municipal school	1,380			
Municipal school	Municipal school	Municipal school	585			
87,550	87,550	87,550	87,550			
43	43	43	43			
860	860	860	860			
472	499	482	499			
74,500	74,500	74,500	74,500			
41	41	41	41			
820	820	820	820			
622	622	592	489			
152,940	152,940	152,940	152,940			
28	28	28	28			
703	703	703	729			
362	382	416	436			
See Oakhaven HS	See Oakhaven HS	See Oakhaven HS	See Oakhaven HS			
18	18	18	18			
449	449	449	449			
319	327	305	263			
51,892	51,892	51,892	51,892			
31	31	31	31			
620	620	620	620			
421	437	486	447			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	Demolished	Demolished	Demolished			
Demolished	63,888	63,888	63,888			
Demolished	29	29	29			
Demolished	Closed 2011-2012	Closed 2011-2012	Closed			
Demolished	Closed 2011-2012	Closed 2011-2012	Closed			
177,940	177,940	177,940	177,940			
65	65	65	65			
1,544	1,544	1,544	1,593			
1197	1215	1254	1,292			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Summary of Buildings and Sites**  
**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Peabody ES (1909)			
Square Feet	53,997	53,997	53,997
Classrooms	24	24	24
Design capacity	480	480	480
Enrollment	361	387	352
Pyramid Academy (1928)			
Square Feet	165,486	165,486	165,486
Classrooms	N/A	N/A	N/A
Design capacity	Functions as an alternative school	Functions as an alternative school	Functions as an alternative school
Enrollment	Functions as an alternative school	Functions as an alternative school	Functions as an alternative school
Raineshaven ES (1959)			
Square Feet	Demolished	Demolished	66,892
Classrooms	Demolished	Demolished	35
Design capacity	Demolished	Demolished	Closed 2015-16
Enrollment	Demolished	Demolished	Closed 2015-16
Raleigh-Bartlett ES (1971)			
Square Feet	51,891	51,891	51,891
Classrooms	Open classroom	Open classroom	Open classroom
Design capacity	600	600	600
Enrollment	469	501	471
Raleigh-Egypt HS (1969)	Converted to 9-12	Converted to 6-12	Converted to 6-12
Square Feet	145,850	145,850	145,850
Classrooms	62	62	62
Design capacity	1,511	1,511	1,511
Enrollment	559	1028	637
Raleigh-Egypt MS (1979)	Converted back to SCS	Combined with REHS	
Square Feet	133,750	133,750	133,750
Classrooms	38	38	40
Design capacity	948	950	ASD school
Enrollment	453		422
Residential Training Center (1965)			
Square Feet			
Classrooms			
Design capacity			
Enrollment			
Richland ES (1957)			
Square Feet	59,833	81,598	59,833
Classrooms	36	50	36
Design capacity	720	1055	720
Enrollment	855	841	799
Ridgeway/Balmoral ES (1970)			
Square Feet	38,940	38,940	38,940
Classrooms	20	20	20
Design capacity	400	400	400
Enrollment	307	330	313
Ridgeway ES (1969)	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral
Square Feet	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral
Classrooms	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral
Design capacity	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral
Enrollment	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral
Ridgeway HS (1970)			
Square Feet	247,000	247,000	247,000
Classrooms	60	60	60
Design capacity	1,511	1,511	1,511
Enrollment	1009	1180	1315
Ridgeway MS (2001)			
Square Feet	143,000	143,000	143,000
Classrooms	47	47	47
Design capacity	1,116	1,116	1,116
Enrollment	761	754	697
River City High			
Square Feet	Charter school closed 2010-2011	Charter school closed 2010-2011	Charter school closed 2010-2011
Classrooms	Charter school closed 2010-2012	Charter school closed 2010-2012	Charter school closed 2010-2012

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SHELBY COUNTY  
BOARD OF EDUCATION

2017	2016	2015	2014	2013	2012	2011
53,997	53,997	53,997	53,997			
24	24	24	24			
480	480	480	480			
371	375	388	389			
165,486	165,486	165,486	165,486			
N/A	N/A	N/A	N/A			
Functions as an alternative school	Functions as an alternative school	Functions as an alternative school	Not available			
Functions as an alternative school	Functions as an alternative school	Functions as an alternative school	Closed			
66,892	66,892	66,892	66,892			
35	35	35	35			
Closed 2015-16	700	700	700			
Closed 2015-16	398	404	258			
51,891	51,891	51,891	51,891			
Open classroom	Open classroom	Open classroom	Open classroom			
600	600	600	600			
452	438	427	449			
Converted to 6-12						
145,850	145,850	145,850	145,850			
62	62	62	62			
1,511	1,511	1,511	1,615			
911	735	701	742			
133,750	133,750	133,750	133,750			
40	40	40	40			
ASD school	998	998	998			
ASD school	484	578	580			
				40,270		
				Open classroom		
				Not available		
				N/A		
59,833	59,833	59,833	59,833			
36	36	36	36			
720	720	720	720			
801	788	798	783			
38,940	38,940	38,940	38,940			
20	20	20	20			
400	400	400	400			
289	317	329	319			
Merged with Balmoral	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral			
Merged with Balmoral	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral			
Merged with Balmoral	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral			
Merged with Balmoral	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral			
Merged with Balmoral	Merged with Balmoral	Merged with Balmoral	Merged with Balmoral			
247,000	247,000	247,000	247,000			
60	60	60	60			
1,511	1,511	1,511	1,563			
1246	1181	1191	1,072			
143,000	143,000	143,000	143,000			
47	47	47	47			
1,116	1,116	1,116	1,116			
669	655	673	700			
Charter school closed 2010-2011	Charter school closed 2010-2011	Charter school closed 2010-2011	Closed			
Charter school closed 2010-2012	Charter school closed 2010-2012	Charter school closed 2010-2012	Closed			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Summary of Buildings and Sites**  
**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Design capacity	Charter school closed 2010-2013	Charter school closed 2010-2013	Charter school closed 2010-2013
Enrollment	Charter school closed 2010-2014	Charter school closed 2010-2014	Charter school closed 2010-2014
Rivercrest ES (1998)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Riverdale ES (1968)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Riverview ES (1952)	Closed. Leased by charter school	Closed. Leased by charter school	Closed. Leased by charter school
Square Feet	69,422	69,422	69,422
Classrooms	41	41	41
Design capacity	Closed. Leased by charter school	Closed. Leased by charter school	Closed. Leased by charter school
Enrollment	Closed. Leased by charter school	Closed. Leased by charter school	Closed. Leased by charter school
Riverview MS (1967)	K-8 Grade config	K-8 Grade config	K-8 Grade config
Square Feet	150,850	150,850	150,850
Classrooms	35	35	35
Design capacity	780	780	780
Enrollment	400	425	408
Riverwood ES (2010)			
Square Feet	107,565	107,565	107,565
Classrooms	56	56	56
Design capacity	Leased to charter school	1,120	1,120
Enrollment	Leased to charter school	969	939
Robert R. Church ES (2001)			
Square Feet	81,500	81,500	81,500
Classrooms	45	45	45
Design capacity	900	900	900
Enrollment	663	715	751
Ross ES (1976)			
Square Feet	126,662	126,662	126,662
Classrooms	71	71	71
Design capacity	1,420	1,420	1,420
Enrollment	581	727	694
Rozelle ES (1914)			
Square Feet	58,750	58,750	58,750
Classrooms	27	27	27
Design capacity	540	540	540
Enrollment	234	259	232
Sea Isle ES (1955)			
Square Feet	79,703	79,703	79,703
Classrooms	42	42	42
Design capacity	840	840	840
Enrollment	428	488	420
Scenic Hills ES (1957)			
Square Feet	48,338	48,338	48,338
Classrooms	27	27	27
Design capacity	540	540	540
Enrollment	237	350	319
Schilling Farms MS (1999)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Shadowlawn MS (1967)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Shady Grove ES (1963)			

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
Charter school closed 2010-2013	Charter school closed 2010-2013	Charter school closed 2010-2013	Closed			
Charter school closed 2010-2014	Charter school closed 2010-2014	Charter school closed 2010-2014	Closed			
Municipal school	Municipal school	Municipal school	109,536	109,536	109,536	109,536
Municipal school	Municipal school	Municipal school	64	64	64	64
Municipal school	Municipal school	Municipal school	1,280	1,280	1,280	1,280
Municipal school	Municipal school	Municipal school	615	654	695	912
Municipal school	Municipal school	Municipal school	88,199	88,199	88,199	88,199
Municipal school	Municipal school	Municipal school	45	45	45	45
Municipal school	Municipal school	Municipal school	900	900	900	900
Municipal school	Municipal school	Municipal school	1,178	1,185	1,174	1,147
Closed. Leased by charter school	Closed. Leased by charter school	Closed. Leased by charter school				
69,422	69,422	69,422	69,422			
41	41	41	45			
Closed. Leased by charter school	Closed. Leased by charter school	Closed. Leased by charter school	900			
Closed. Leased by charter school	Closed. Leased by charter school	Closed. Leased by charter school	291			
K-8 Grade config	K-8 Grade config					
150,850	150,850	150,850	150,850			
35	35	35	35			
780	780	780	780			
500	531	348	159			
107,565	107,565	107,565	107,565			
56	56	56	56			
1,120	1,120	1,120	1,120			
977	1009	1072	1,022			
81,500	81,500	81,500	81,500			
45	45	45	45			
900	900	900	900			
657	631	711	688			
126,662	126,662	126,662	126,662			
71	71	71	71			
1,420	1,420	1,420	1,420			
768	842	932	961			
58,750	58,750	58,750	58,750			
27	27	27	27			
540	540	540	540			
247	275	280	263			
79,703	79,703	79,703	79,703			
42	42	42	42			
840	840	840	840			
439	445	441	444			
48,338	48,338	48,338	48,338			
27	27	27	27			
540	540	540	540			
284	312	312	382			
Municipal school	Municipal school	Municipal school	97,250	97,250	97,250	97,250
Municipal school	Municipal school	Municipal school	48	48	48	48
Municipal school	Municipal school	Municipal school	1,200	1,200	1,200	1,200
Municipal school	Municipal school	Municipal school	990	1,004	1,044	1,077
Municipal school	Municipal school	Municipal school	119,881	108,936	108,936	108,936
Municipal school	Municipal school	Municipal school	57	57	57	57
Municipal school	Municipal school	Municipal school	1,425	1,425	1,425	1,425
Municipal school	Municipal school	Municipal school	Not available	855	904	909

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Square Feet	48,401	48,401	48,401
Classrooms	25	25	25
Design capacity	500	500	500
Enrollment	384	378	384
Shannon ES (1959)	ASD school	ASD school	ASD school
Square Feet	54,522	54,522	54,522
Classrooms	34	34	34
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
Sharpe ES (1955)			
Square Feet	47,130	47,130	47,130
Classrooms	26	26	26
Design capacity	520	520	520
Enrollment	296	365	312
Sheffield ES (1970)			
Square Feet	46,320	46,320	46,320
Classrooms	31	31	31
Design capacity	620	620	620
Enrollment	542	606	621
Sheffield HS (1966)			
Square Feet	193,236	193,236	193,236
Classrooms	55	55	55
Design capacity	1,329	1,329	1,329
Enrollment	554	661	733
Sheffield Career & Technology (1976)			
Square Feet	47,000	47,000	47,000
Classrooms	21	21	21
Design capacity	Not available	Not available	Not available
Enrollment	Not available	Not available	Not available
Shelby Oaks ES (1996)			
Square Feet	74,069	74,069	74,069
Classrooms	44	44	44
Design capacity	880	880	880
Enrollment	829	864	940
Sherwood ES (1950)			
Square Feet	94,516	94,516	94,516
Classrooms	42	42	42
Design capacity	840	840	840
Enrollment	569	610	675
Sherwood MS (1957)			
Square Feet	141,952	141,952	141,952
Classrooms	52	52	52
Design capacity	1,330	1,330	1,330
Enrollment	775	812	773
Shrine School (1976)			
Square Feet	74,512	74,512	74,512
Classrooms	Open classroom	Open classroom	Open classroom
Design capacity	Not available	Not available	Not available
Enrollment			
Snowden ES (1909)			
Square Feet	199,849	199,849	199,849
Classrooms	65	65	65
Design capacity	1,300	1,300	1,300
Enrollment	1261	1323	1380
South Area Office (1959)			
Square Feet	Demolished	Demolished	Demolished
Classrooms	Demolished	Demolished	Demolished
Design capacity	Demolished	Demolished	Demolished
Enrollment	Demolished	Demolished	Demolished
South Park ES (2000)			
Square Feet	77,075	77,075	77,075
Classrooms	40	40	40
Design capacity	800	800	800
Enrollment	475	562	612
South Side MS (1962)	ASD school	ASD school	ASD school
Square Feet	254,967	254,967	254,967
Classrooms	71	71	71
Design capacity	Closed 2014-15	Closed 2014-15	Closed 2014-15
Enrollment	Closed 2014-15	Closed 2014-15	Closed 2014-15

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
48,401	48,401	48,401	48,401			
25	25	25	25			
500	500	500	500			
383	415	444	448			
ASD school	ASD school	ASD school				
54,522	54,522	54,522	54,522			
34	34	34	34			
ASD school	ASD school	ASD school	ASD school			
ASD school	ASD school	ASD school	ASD school			
			179			
47,130	47,130	47,130	47,130			
26	26	26	26			
520	520	520	520			
352	440	469	496			
46,320	46,320	46,320	46,320			
31	31	31	31			
620	620	620	620			
592	623	565	555			
193,236	193,236	193,236	193,236			
55	55	55	55			
1,329	1,329	1,329	1,407			
757	745	781	828			
47,000	47,000	47,000	47,000			
21	21	21	21			
Not available	Not available	Not available	Not available			
Not available	Not available	Not available	Not available			
74,069	74,069	74,069	74,069			
44	44	44	44			
880	880	880	880			
869	822	867	826			
94,516	94,516	94,516	94,516			
42	42	42	42			
840	840	840	840			
651	668	663	678			
141,952	141,952	141,952	141,952			
52	52	52	52			
1,330	1,330	1,330	1,235			
821	880	675	509			
74,512	74,512	74,512	74,512			
Open classroom	Open classroom	Open classroom	Open classroom			
Not available	Not available	Not available	Not available			
Not available	Not available	Not available	Not available			
199,849	199,849	199,849	199,849			
65	65	65	65			
1,300	1,300	1,300	1,300			
1382	1482	1503	1,480			
Demolished	Closed 2005-2006	Closed 2005-2006	38,663			
Demolished	N/A	N/A	N/A			
Demolished	Closed 2005-2006	Closed 2005-2006	Not available			
Demolished	Closed 2005-2006	Closed 2005-2006	Administration			
77,075	77,075	77,075	77,075			
40	40	40	40			
800	800	800	800			
540	521	562	532			
ASD school	ASD school	ASD school				
254,967	254,967	254,967	254,967			
71	71	71	71			
Closed 2014-15	Closed 2014-15	1,771	1,771			
Closed 2014-15	Closed 2014-15	263	276			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Southwest Career & Technology(1976)			
Square Feet	64,201	64,201	64,201
Classrooms	23	23	23
Design capacity	Not available	Not available	Not available
Enrollment	Not available	Not available	Not available
Southwind ES (1990)			
Square Feet	108,303	108,303	108,303
Classrooms	65	65	65
Design capacity	1300	1300	1300
Enrollment	628	827	726
Southwind MS	School name changed to	School name changed to	School name changed to
Square Feet	Lowrance ES in 2010.	to Lowrance ES in 2010.	to Lowrance ES in 2010.
Classrooms			
Design capacity			
Enrollment			
Southwind HS (2007)			
Square Feet	326,926	326,926	326,926
Classrooms	104	104	104
Design capacity	2,475	2,475	2,475
Enrollment	1580	1678	1502
Spring Hill ES (1956)			
Square Feet	65,698	65,698	65,698
Classrooms	35	35	35
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
Springdale ES (1940)			
Square Feet	58,986	58,986	58,986
Classrooms	24	24	24
Design capacity	480	480	480
Enrollment	259	283	256
Sycamore ES (2000)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Stafford ES (1965)			
Square Feet	56,216	56,216	56,216
Classrooms	30	30	30
Design capacity	Not available	Not available	Not available
Enrollment	Not available	Not available	Not available
Tara Oaks ES (1995)			
Square Feet	Municipal school	Municipal school	Municipal school
Classrooms	Municipal school	Municipal school	Municipal school
Design capacity	Municipal school	Municipal school	Municipal school
Enrollment	Municipal school	Municipal school	Municipal school
Teaching & Learning Academy (1958)			
Square Feet	57,803	57,803	57,803
Classrooms	N/A	N/A	N/A
Design capacity	Not available	Not available	Not available
Enrollment	Administration	Administration	Administration
Treadwell ES (1985)			
Square Feet	55,512	55,512	55,512
Classrooms	45	45	45
Design capacity	900	900	900
Enrollment	742	747	699
Treadwell MS (HS Prior to 2010) (1948)			
Square Feet	145,870	145,870	145,870
Classrooms	40	40	40
Design capacity	998	998	998
Enrollment	570	484	463
Trezevant HS (1960)			
Square Feet	296,765	296,765	296,765
Classrooms	67	67	67
Design capacity	1,667	1,667	1,667
Enrollment	476	545	536

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
64,201 23 Not available Not available	64,201 23 Not available Not available	64,201 23 Not available Not available	64,201 23 Not available Not available			
108,303 65 1300 734	108,303 65 1300 756	108,303 65 1300 819	108,303 65 1,300 873	108,303 68 1,360 861	108,303 68 1,360 842	108,303 68 1,360 842
School name changed to Lowrance ES in 2010.	School name changed to Lowrance ES in 2010.	School name changed to Lowrance ES in 2010.	School name changed to Lowrance ES in 2010.			
326,926 104 2,475 1487	326,926 104 2,475 1508	326,926 104 2,475 1660	326,926 104 2,548 1,777	326,926 116 2,320 1,698	326,926 116 2,320 1,690	326,926 116 2,320 1,931
	ASD school K-2. SCS has Grades 3-5	ASD school K-2. SCS has Grades 3-5				
65,698 35 ASD school ASD school	65,698 35 700 165	65,698 35 700 261	65,698 35 700 370			
58,986 24 480 258	58,986 24 480 278	58,986 24 480 277	58,986 24 480 284			
Municipal school Municipal school Municipal school Municipal school	Municipal school Municipal school Municipal school Municipal school	Municipal school Municipal school Municipal school Municipal school	127,627 64 1,280 796	127,627 64 1,280 823	127,627 64 1,280 794	127,627 64 1,280 791
56,216 30 Not available Not available	56,216 30 Not available Not available	56,216 30 Not available Not available	56,216 30 Not available Not available			
Municipal school Municipal school Municipal school Municipal school	Municipal school Municipal school Municipal school Municipal school	Municipal school Municipal school Municipal school Municipal school	109,405 69 1,380 659	109,405 69 1,380 682	109,405 69 1,380 729	109,405 69 1,380 745
57,803 N/A Not available Administration	57,803 N/A Not available Administration	57,803 N/A Not available Administration	57,803 N/A Not available Administration			
55,512 45 900 644	55,512 45 900 650	55,512 45 900 689	55,512 45 900 677			
145,870 40 998 382	145,870 40 998 392	145,870 40 998 407	145,870 40 998 372			
296,765 67 1,667 625	296,765 67 1,667 667	296,765 67 1,667 559	296,765 67 1,745 615			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
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**Summary of Buildings and Sites**  
**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Trezevant Career & Technology (1976)			
Square Feet	62,546	62,546	62,546
Classrooms	27	27	27
Design capacity	Not available	Not available	Not available
Enrollment	Not available	Not available	Not available
University Middle(first year 2019-20)			
Square Feet	Inside East HS		
Classrooms	Inside East HS		
Design capacity	Inside East HS		
Enrollment	75		
Vance MS (1971)			
Square Feet		150,300	150,300
Classrooms		36	36
Design capacity		Closed 2013-2014	Closed 2013-2014
Enrollment	Demolished	Closed 2013-2014	Closed 2013-2014
Vollentine ES (1930)			
Square Feet	75,100	75,100	75,100
Classrooms	37	37	37
Design capacity	740	740	740
Enrollment	276	359	292
Walker Elementary (1963)			
Square Feet		43,558	43,558
Classrooms		N/A	N/A
Design capacity			
Enrollment	Demolished	Admin closed	Admin closed
Wells Station ES (1954)			
Square Feet	69,001	69,001	69,001
Classrooms	35	35	35
Design capacity	1100	1100	1100
Enrollment	719	786	725
Westhaven ES (1956)--OLD			
Square Feet	Closed 2013-2014	Closed 2013-2014	Closed 2013-2014
Classrooms	67,082	67,082	67,082
Design capacity	44	44	44
Enrollment	Closed 2013-2014	Closed 2013-2014	Closed 2013-2014
Westhaven ES Rebuilt 2017			
Square Feet	107,000	107,000	107,000
Classrooms	51	51	51
Design capacity	840	840	840
Enrollment	737	854	738
Westside ES (1952)			
Square Feet	67,028	67,028	67,028
Classrooms	29	29	29
Design capacity	580	580	580
Enrollment	335	335	305
Westside MS (1960)			
Square Feet	ASD school	ASD school	ASD school
Classrooms	133,852	133,852	133,852
Design capacity	35	35	35
Enrollment	ASD school	ASD school	ASD school
Westwood ES (1962)			
Square Feet	ASD school	ASD school	ASD school
Classrooms	77,428	77,428	77,428
Design capacity	47	47	47
Enrollment	ASD school	ASD school	ASD school
Westwood HS (1958)			
Square Feet	181,342	181,342	181,342
Classrooms	51	51	51
Design capacity	1,329	1,329	1,329
Enrollment	339	382	344
White Station ES (1933)			
Square Feet	76,420	76,420	76,420
Classrooms	42	42	42
Design capacity	840	840	840

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
62,546 27 Not available Not available	62,546 27 Not available Not available	62,546 27 Not available Not available	62,546 27 Not available Not available			
150,300 36 Closed 2013-2014 Closed 2013-2014	150,300 36 Closed 2013-2014 Closed 2013-2014	150,300 36 Closed 2013-2014 Closed 2013-2014	150,300 36 Closed 2013-2014 Closed 2013-2014			
75,100 37 740 232	75,100 37 740 223	75,100 37 740 265	75,100 37 740 270			
43,558 N/A Admin closed	43,558 N/A Admin closed	43,558 N/A Not available Administration	43,558 N/A Not available Administration			
69,001 35 1100 714 Closed 2013-2014 67,082 44 Closed 2013-2014 Closed 2013-2014	69,001 35 700 739 Closed 2013-2014 67,082 44 Closed 2013-2014 Closed 2013-2014	69,001 35 700 750 Closed 2013-2014 67,082 44 Closed 2013-2014 Closed 2013-2014	69,001 35 700 683 Closed 2013-2014 67,082 44 Closed 2013-2014 Closed 2013-2014			
107,000 51 840 698						
67,028 29 580 310	67,028 29 580 323	67,028 29 580 302	67,028 29 580 342			
ASD school 133,852 35 ASD school ASD school	ASD school 133,852 35 ASD school ASD school	ASD school 133,852 35 ASD school ASD school	ASD school 133,852 35 ASD school ASD school	Westside MS became an Achievement School District (ASD) school in 2013. 133,852 35 875 ASD school		
ASD school 77,428 47 ASD school ASD school	ASD school 77,428 47 ASD school ASD school	ASD school 77,428 47 940 225	ASD school 77,428 47 940 332			
181,342 51 1,329 332	181,342 51 1,329 381	181,342 51 1,329 404	181,342 51 1,329 462			
76,420 42 840	76,420 42 840	76,420 42 840	76,420 42 840			

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Summary of Buildings and Sites**  
**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Enrollment	646	646	617
White Station HS (1952)			
Square Feet	247,624	247,624	247,624
Classrooms	98	98	98
Design capacity	2,401	2,401	2,401
Enrollment	2031	2141	2205
White Station MS (1960,2007)			
Square Feet	144,411	144,411	144,411
Classrooms	53	53	53
Design capacity	1,259	1,259	1,259
Enrollment	1250	1282	1265
Whitehaven ES (1949)			
Square Feet	49,885	49,885	49,885
Classrooms	30	30	30
Design capacity	600	600	600
Enrollment	414	511	412
Whitehaven HS (1931)			
Square Feet	232,776	232,776	232,776
Classrooms	68	68	68
Design capacity	1,666	1,666	1,666
Enrollment	1630	1707	1706
White's Chapel ES (1951)			
Square Feet	Demolished	Closed	ASD school
Classrooms	Demolished	Closed	ASD school
Design capacity	Demolished	Closed	ASD school
Enrollment	Demolished	Closed	ASD school
Whitney ES (1962)			
Square Feet	ASD school	ASD school	ASD school
Classrooms	63,979	63,979	63,979
Design capacity	30	30	30
Enrollment	ASD school	ASD school	ASD school
William H. Brewster (2006)			
Square Feet	95,220	95,220	95,220
Classrooms	41	41	41
Design capacity	820	820	820
Enrollment	437	515	410
Willow Oaks ES (1951)			
Square Feet	71,759	71,759	71,759
Classrooms	42	42	42
Design capacity	840	840	840
Enrollment	686	762	689
Winchester ES (1960)			
Square Feet	82,664	82,664	82,664
Classrooms	40	40	40
Design capacity	800	800	800
Enrollment	545	624	567
Windridge ES (2001)			
Square Feet	84,214	84,214	84,214
Classrooms	46	46	46
Design capacity	920	920	920
Enrollment	483	509	481
Wooddale HS (1967)			
Square Feet	263,513	263,513	263,513
Classrooms	80	80	80
Design capacity	1928	1928	1928
Enrollment	603	605	776
Wooddale MS (1970)			
Square Feet	184,760	184,760	184,760
Classrooms	62	62	62
Design capacity	ASD school	ASD school	ASD school
Enrollment	ASD school	ASD school	ASD school
Woodstock MS (1956)			
Square Feet	84,850	84,850	84,850
Classrooms	62	62	62
Design capacity	973	973	973
Enrollment	321	317	268
Total SCS Buildings			

Continued from Prior Page

**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
637	599	615	627			
247,624	247,624	247,624	247,624			
98	98	98	98			
2,401	2,401	2,401	2,401			
2175	2189	2313	2,293			
144,411	144,411	144,411	144,411			
53	53	53	53			
1,259	1,259	1,259	1,259			
1289	1254	1303	1,247			
49,885	49,885	49,885	49,885			
30	30	30	30			
600	600	600	600			
460	463	491	459			
232,776	232,776	232,776	232,776			
68	68	68	68			
1,666	1,666	1,666	1,666			
1763	1777	1848	1,906			
ASD school	ASD school	ASD school	Closed			
ASD school	ASD school	ASD school	Closed			
ASD school	ASD school	ASD school	Closed			
ASD school	ASD school	ASD school	Closed			
ASD school	ASD school	ASD school				
63,979	63,979	63,979	63,979			
30	30	30	30			
ASD school	ASD school	ASD school	640			
ASD school	ASD school	ASD school	ASD school			
95,220	95,220	95,220	95,220			
41	41	41	41			
820	820	820	820			
409	366	429	438			
71,759	71,759	71,759	71,759			
42	42	42	42			
840	840	840	840			
662	674	671	685			
82,664	82,664	82,664	82,664			
40	40	40	40			
800	800	800	800			
660	580	494	365			
84,214	84,214	84,214	84,214			
46	46	46	46			
920	920	920	920			
514	545	527	621			
263,513	263,513	263,513	263,513			
80	80	80	80			
1928	1928	1928	1960			
872	1067	1163	1311			
184,760	184,760	184,760	184,760			
62	62	62	62			
ASD school	ASD school	1,473	1,473			
ASD school	ASD school	699	762			
84,850	84,850	84,850	84,850	84,850	84,850	84,850
62	62	62	62	43	43	43
973	973	973	973	1,075	1,075	1,075
275	320	330	434	468	485	516

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

School/Building	2020	2019	2018
Square Feet	21,584,095	22,082,834	22,292,543
Classrooms	8,201	8,373	8,462
Design capacity	138,977	141,354	141,172
Enrollment	84,438	91,367	89,050
<b>SCS schools on non-SCS property (enrollment)</b>			
Campus Elementary	343	344	333
Hollis F. Price Middle College	93	109	120
MCS Prep School - Southeast	Closed	Closed	Closed
Memphis Virtual School	118	141	92
Memphis Health Careers Academy	Closed 2015-16	Closed 2015-16	Closed 2015-16
Middle College High (Relocated to Fairview in 2011)	Included with Maxine	Included with Maxine	Included with Maxine
Martin Luther King Transition Center	Closed 2015-16	Closed 2015-16	Closed 2015-16
Highland Oaks Primary			
<b>Total non-SCS property (enrollment)</b>	554	594	545
<b>Charter Schools (enrollment)</b>			
Arrow Academy of Excellence	90	73	83
Aspire East Academy	356	282	190
Aster College Prep	18		
Aurora Collegiate Academy	324	338	338
Bellevue Memphis Academy	147		
Circles of Success	224	235	178
City University	254	266	275
City University School Of Independence	14	16	17
City University Boys Prep	Closed	88	66
City University Girls Prep	129	99	97
DuBois Elementary School of Arts Technology	Closed	201	233
DuBois Elementary School of Entrepreneurship	343	218	295
DuBois High School of Arts Technology	Closed	Closed	192
DuBois Middle of Leadership Public Policy	Closed	129	184
DuBois High of Leadership Public Policy	Closed	Closed	151
DuBois Middle School of Arts Technology	Closed	125	158
Freedom Prep Academy	268	78	
Freedom Prep Elementary	486	323	102
Freedom Prep	715	537	650
Gateway University (started 2017-18 school year)	Closed	152	1
Goodwill Excel	Adult	199	279
Granville T. Woods Academy of Innovation	298	407	350
KIPP Diamond (Became a charter school 2009-renamed/restructured-see Caldwell)	0	0	0
KIPP Memphis Collegiate Elementary (Caldwell)	285	417	482
KIPP Memphis Collegiate Middle (Caldwell)	319	333	324
KIPP Academy at Cypress (renamed/restructured-see Cypress)	478	492	0
KIPP Memphis Academy Middle (Cypress)	345	342	390
KIPP Memphis Collegiate High (Cypress)	0		473
Kaleidoscope School of Memphis (first school year: 2017-18)	94	71	40
Leadership Preparatory Charter School	327	263	168
Legacy Leadership Academy (Open one school year: 2017-18; Closed prior to 2018-19)	Closed	3	18
Memphis Academy of Health Sciences	284	311	275
Memphis Academy of Health Science High	415	426	431
Memphis Academy of Science & Engineering	586	616	512
Memphis Business Academy	506	483	456
Memphis Business Academy Elementary	372	341	370
Memphis Business Academy Hickory Hill Elementary; new 2018-19	171	90	
Memphis Business Academy Hickory Hill Middle; new 2018-19	62	28	
Memphis Business Academy High	495	469	463
Memphis College Prep	279	249	270
Memphis Delta Prep	389	304	224
Memphis Rise Academy	657	557	435
Memphis Grizzlies Prep	116	346	332
Memphis School of Excellence ES/MS (Mendenhall Campus: restructured as ES/MS on)	288		561
Memphis School of Excellence High School (Grades 9-12 relocated to new Winchester )	521		1
Moving Ahead School of Scholars	Closed 2015-16	Closed 2015-16	Closed 2015-16
New Consortium of Law and Business	Closed 2015-16	Closed 2015-16	Closed 2015-16
Omni Prep - North Pointe Lower	Closed 2015-16	Closed 2015-16	Closed 2015-16
Omni Prep - North Pointe Middle	Closed 2015-16	Closed 2015-16	Closed 2015-16
Memphis STEM Academy	272	187	127
Nexus STEM Academy (aka Power Center Academy Southeast Middle - started 2016-17)			79
Nexus STEM Academy Elementary (aka Power Center Academy Southeast Elementary - started 2017-18)			69
Perea Elementary	134		
Power Center (restructured - see Power Center Academy below)	457	1,071	
Power Center Elementary	800		

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**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
22,362,044	22,318,932	22,343,453	26,956,417	6,760,805	6,654,805	6,429,219
8,501	8,479	8,486	10,616	3,189	3,133	3,133
141,932	149,675	167,253	217,154	67,357	66,215	66,215
90,220	92,799	98,342	131,782	46,175	45,141	46,616
333	329	329	329			
112	108	117				
Closed			197			
145	103		93			
Closed 2015-16	74	90	105			
Included with Maxine	283	236	198			
Closed 2015-16			316			
			Students transferred to Highland Oaks ES in 2010.			
607	897	772	1,237	0	0	0
81	81	58	29			
103						
275	199	175	113			
235	246	247	244			
290	301	294	314			
19	23					
66	56	73	115			
101	82	60	37			
284	279	319	203			
298	266	238	179			
221	159	115	74			
156	136	124	104			
91	17	23				
180	208	215	140			
59						
601	601	475	367			
343	adult					
427	291					
943	1162	1013	846			
737	396	298	199			
129	78					
316	265	323	311			
429	385	401	389			
450	407	389	360			
378	320	571	428			
343	334					
417	381	383	323			
265	316	289	212			
256						
328	211	95				
261	252	238	157			
475	453	453	389			
Closed 2015-16	58					
Closed 2015-16	225	155	163			
Closed 2015-16	186	201	193			
Closed 2015-16	148	127	125			
75						
95						

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**

**OPERATING INFORMATION**

**Summary of Buildings and Sites**

**Last ten fiscal years ending June 30**

<b>School/Building</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>
Power Center Academy Elementary (6120 Winchester) (aka PCA Hickory Hill Elementa	185	124	535
Power Center Academy High (5390 Mendenhall Sq. Mall) (aka PCA Hickory Hill High)	610	582	652
Power Center Academy (5449 Winchester) (aka PCA Hickory Hill Middle)	290	227	459
Promise Academy	319	363	399
Soulsville Academy	666	647	645
Southern Avenue	392	368	439
Southern Avenue Middle	Closed 2015-16	Closed 2015-16	Closed 2015-16
Southwest Early College High (started 2017-18 SY)	192	178	103
Star Academy	313	279	244
Thurgood Marshall High School	Closed	Closed	Closed
Thurgood Marshall Middle School	Closed	Closed	Closed
Veritas College Preparatory	157	149	138
Vision Prep	386	405	293
<b>Total Charter School Enrollments</b>	<b>16,653</b>	<b>15,312</b>	<b>14,246</b>
<b>District Total Enrollment</b>	<b>101,645</b>	<b>107,273</b>	<b>103,841</b>

Note:; Enrollment based on the 20th Day.

**SHELBY COUNTY  
BOARD OF EDUCATION**

2017	2016	2015	2014	2013	2012	2011
1478	1301	960	605			
391	424	482	460			
636	641	632	588			
425	436	372	364			
Closed 2015-16	161	249	265			
230	235	232	236			
			59			
		188	12			
131	136	100	192			
224	155					
13,242	12,011	10,567	8,795	0	0	0
104,069	105,707	109,681	141,814	46,175	45,141	46,616

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Insurance Coverage and Surety Bonds**  
**Fiscal year ending June 30**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

Type	Policy Term	Company	Policy Number	Cost
Student athletic accident	7/1/19 - 7/1/20	Mutual of Omaha Insurance Co.	SR2014TN-P-053841	\$235,738.00
Insurance consultant	By Contract	Willis Tower Associates	NA	\$72,500.00
Property insurance	7/1/19 - 7/1/20	Travelers Indemnity	KTKCMB4J28807619	\$907,301.00
Property & boiler/machinery insurance	7/1/19 - 7/1/20	Travelers Indemnity	KTKCMB4J28807619	Included with the property Insurance
Flood insurance - A. Maceo Walker	9/10/19 - 9/10/20	Wright National Flood	41 QT46812394	\$3,553.00
Flood insurance - American Way Middle	8/20/19 - 8/20/20	Wright National Flood	411151883626 00	\$1,935.00
Flood insurance - North Area Office	10/30/19 - 10/30/20	American Bankers Ins. Co.	99055147112019	\$4,935.00
Flood insurance - IT Bldg & Training Ctr.	10/30/19 - 10/30/20	American Bankers Ins. Co.	990551471422019	\$3,553.00
Vehicle insurance out of state	7/1/19 - 7/1/20	National Continental Ins.	CTN 000-5109-984-9	\$13,799.51
JROTC	7/1/19 - 6/30/20	Self-insured	None	Self-insured
Voluntary student insurance Participation voluntary	7/1/19 - 7/1/20	K&K Insurance	JXS0000030730900	Individual student coverage
Surety/criminal bond general employees	7/1/19 - 7/1/20	Ohio Casualty Insurance	5105811	\$3,944.00
Surety bond commissioners	Althea Greene 2/26/19 - 8/2/20 Kevin Woods 8/2/16 - 8/2/20 Shante Avant 9/1/19 - 9/1/20 William Orgel 8/2/18 - 8/2/22 Michelle Robinson McKissack 9/1/18 - 9/1/22 Stephanie Love 9/1/18 - 9/1/22 Scott McCormick 9/1/18 - 9/1/22 Miska Clay-Bibbs 9/1/18 - 9/1/22 Joyce Dorse Coleman 9/1/18 - 9/1/22	Fidelity and Deposit of Maryland Fidelity and Deposit of Maryland Fidelity and Deposit of Maryland Fidelity and Deposit of Maryland Fidelity and Deposit of Maryland Hartford Fire Insurance Co. Hartford Fire Insurance Co. Hartford Fire Insurance Co. Hartford Fire Insurance Co.	20BSBIB7984 9038809 9038865 9038806 9038805 20BSBGW1801 20BSBGX0029 20BSBGW1843 20BSBGW1807	\$100.00 \$100.00 \$100.00 \$100.00 \$100.00 \$90.00 \$100.00 \$170.00 \$170.00
Medicare Section 111	7/1/19 - 7/1/20	Self -Insured (Self reporting to Medicare)	NA	NA
Law enforcement liability insurance	7/1/19 - 7/1/20	Crum & Forster Specialty	GLO-583582	\$117,171.00
Germantown athletic field liability insurance	7/30/19 - 7/30/20	Cincinnati Insurance	ENP 026 76 50	\$6,122.00

Source: School District Risk Management



**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Graduation Information**  
**Last ten fiscal years ending June 30**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

<b>Fiscal Year</b>	<b>Regular Diploma</b>	<b>Special Education Certificate</b>	<b>Occupational Diploma</b>	<b>Total</b>
2011	3,172	34		3,206
2012	3,510	95		3,605
2013	3,142	53		3,195
2014	8,925	166		9,091
2015	7,300	165		7,465
2016	7,298	183		7,481
2017	6,941	178		7,119
2018	6,662	168	1	6,831
2019	6,489	138	12	6,639
2020	6,498	161	12	6,671

Note: Shelby County Schools graduation information is unavailable prior to 2009.

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**School Lunch Program**  
**Last ten fiscal years ending June 30**

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Charge per lunch to students:						
Paid elementary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Paid secondary	-	-	-	-	-	-
Paid high school	-	-	-	-	-	-
Reduced	-	-	-	-	-	-
Charge per lunch to adults	\$ 3.99	\$ 3.75	\$ 3.75	\$ 2.00	\$ 2.00	\$ 3.50
Number of days served	131	180	175	179	179	174
Number of free lunches served	9,951,173	14,435,594	13,962,433	14,504,635	15,067,418	15,124,383
Percent of total lunches served	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Average number of free lunches served daily	78,963	80,198	79,785	81,031	84,176	86,922
Number of paid lunches served at reduced price	-	-	-	-	-	-
Percent of total lunches served	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Number of paid lunches served at regular price	-	-	-	-	-	-
Percent of total lunches served	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Average number of paid lunches served daily:						
At reduced price	-	-	-	-	-	-
At regular price	-	-	-	-	-	-
Total number of lunches served	9,951,173	14,435,594	13,962,433	14,504,316	15,067,418	15,124,383
Average number of lunches served daily	75,963	80,198	79,785	81,030	84,176	86,922
Weighted FTE average daily attendance	136,256	134,753	135,366	134,203	139,755	141,916

Source: Tennessee Department of Education School Nutrition Program Year-to-Date Meal Counts/Participation

**SHELBY COUNTY  
BOARD OF EDUCATION**

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	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
\$	2.25	\$ 2.25	\$ 2.00	\$ 2.00
	2.25	2.25	2.00	2.00
	2.25	2.25	2.00	2.00
	0.30	0.40	0.40	0.40
\$	3.50	\$ 3.25	\$ 3.00	\$ 3.00
	175	178	177	176
	12,502,586	1,878,650	1,849,565	1,918,868
	85.68%	52.62%	46.28%	45.02%
	71,443	10,554	10,450	10,903
	620,289	266,969	10,450	10,903
	4.25%	7.48%	0.26%	0.26%
	1,468,796	1,424,529	1,858,175	2,066,310
	10.07%	39.90%	46.49%	48.48%
	3,545	1,500	59	62
	8,393	8,003	10,498	11,740
	14,591,671	3,570,148	3,996,777	4,262,168
	83,381	20,057	22,581	24,217
	195,359	54,887	54,823	56,162

**STATISTICAL AND OTHER INFORMATION (UNAUDITED)**  
**OPERATING INFORMATION**  
**Pupil Transportation**  
**Last ten fiscal years ending June 30**

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
School Buses				
Type I	407	423	429	387
Type II	-	-	-	-
Total	<u>407</u>	<u>423</u>	<u>429</u>	<u>387</u>
Daily one-way miles traveled for all buses				
From residence to first pick-up	6,192	4,259	3,270	3,040
From first pick-up to last school served	<u>11,186</u>	<u>12,395</u>	<u>14,554</u>	<u>13,826</u>
Total	<u>17,378</u>	<u>16,654</u>	<u>17,824</u>	<u>16,866</u>
Pupils transported				
Enrolled				
Regular	25,251	26,108	22,081	21,554
Special education	1,770	1,721	1,765	1,771
ADT 1 1/2 miles +				
Regular	20,130	15,803	15,371	15,968
Special education	1,394	1,478	1,765	1,771
Injuries				
Treated and released	4	6	9	12
Confined overnight	-	-	-	-
Type of accident				
Property damage	28	68	69	91
Personal injury	1	6	8	8

Source: Annual Pupil Transportation Report

**SHELBY COUNTY  
BOARD OF EDUCATION**

<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
472	451	642	312	311	316
-	-	-	-	-	-
<u>472</u>	<u>451</u>	<u>642</u>	<u>312</u>	<u>311</u>	<u>316</u>
3,453	8,282	27,366	1,857	2,010	1,879
11,870	11,976	26,964	12,416	8,470	8,691
<u>15,323</u>	<u>20,258</u>	<u>54,330</u>	<u>14,273</u>	<u>10,480</u>	<u>10,570</u>
23,708	37,116	54,409	23,331	23,153	22,777
1,975	2,117	2,689	667	440	370
15,686	28,179	43,721	22,320	22,496	22,188
1,975	1,691	2,232	623	396	343
7	30	4	3	2	3
-	2	-	-	-	-
98	9	67	55	48	52
5	17	8	7	8	2

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# **Statutory Reporting Section**

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**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND  
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Chairperson and Members of the  
Shelby County Board of Education  
Memphis, Tennessee

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, the aggregate remaining fund information and the budgetary comparisons of the general fund, capital projects fund, food service fund, and special revenue – categorically aided fund of the Shelby County Board of Education (the Board) (a component unit of Shelby County, Tennessee) as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements, and have issued our report thereon dated December 22, 2020.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Board's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control.

*A deficiency in internal control* exists when the design or operation of control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Board's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Board's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*. The State of Tennessee Department of Audit, *Audit Manual* requires the filing of a schedule of cash shortages and thefts. The schedule includes all cash shortages and thefts which have occurred in the current and previous years, and any investigative audits being perform. The schedule contained no instances which occurred during the year ended June 30, 2020.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Board's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Board's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Watkins Mikusall, PLLC Bantz, Jolley, White & Co.

Memphis, Tennessee  
December 22, 2020

**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON  
INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE**

To the Chairperson and Members of the  
Shelby County Board of Education  
Memphis, Tennessee

**Report on Compliance for Each Major Federal Program**

We have audited the Shelby County Board of Education's (the Board) (a component unit of Shelby County, Tennessee) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Board's major federal programs for the year ended June 30, 2020. The Board's major federal programs are identified in the summary of audit results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Board's compliance.

***Opinion on Each Major Federal Program***

In our opinion, the Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2020.

## Report on Internal Control Over Compliance

Management of the Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Board's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of our testing based on the requirements of Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Watkins Mikusall, PLLC Banks, Jolley, White & Co.*

Memphis, Tennessee  
December 22, 2020

**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**  
**For the year ended June 30, 2020**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

Grantor/Pass Through Grantor/Program Title	Federal Domestic Assistance Number	Grantor Number	Expenditures
<b>Federal Awards</b>			
<b>U.S. Department of Labor</b>			
<b>Passed Through Shelby County Government</b>			
Workforce Investment Act - Employment and Training Activities for Out of School Youth	17.259	2019-0167	\$ 13,727
Workforce Investment Act - Employment and Training Activities for In School Youth	17.259	CA2022013	338,537
<b>Total 17.259 WIOA Youth Activities</b>			<u>352,263</u>
<b>U.S. Department of Justice</b>			
<b>Passed Through State of Tennessee</b>			
Comprehensive School Safety Initiative	16.560	2016-CK-BX-0011	443,605
<b>Total 16.560 National Institute of Justice Research, Evaluation, and Development Project Grants</b>			<u>443,605</u>
<b>U.S. Department of Agriculture</b>			
<b>Passed Through State of Tennessee</b>			
<b>Child Nutrition Program Cluster</b>			
National School Breakfast Program*	10.553	N/A	14,436,216
<b>Total 10.553 National School Breakfast Program</b>			<u>14,436,216</u>
National School Lunch Program*	10.555	N/A	34,829,106
National School Lunch Program-Non Cash Assistance	10.555	N/A	3,376,747
<b>Total 10.555 National School Lunch Program</b>			<u>38,205,853</u>
Summer Food Service Program	10.559	N/A	983,094
<b>Total 10.559 Summer Food Service Program</b>			<u>983,094</u>
<b>Total Child Nutrition Program Cluster</b>			<u><b>53,625,163</b></u>
Child Care Food Program	10.558	N/A	13,100
At Risk Supper Program	10.558	N/A	2,264,149
<b>Total 10.558 Child and Adult Care Food Program</b>			<u>2,277,249</u>
Fresh Fruit and Vegetable Program	10.582	N/A	866,791
<b>Total 10.582 Fresh Fruit and Vegetable Program</b>			<u>866,791</u>
<b>Total U.S. Department of Agriculture</b>			<u><b>56,769,203</b></u>
<b>U.S. Department of Education Direct Funding</b>			
Project STAND	84.051	V051A160030	55,516
<b>Total 84.051 Career and Technical Education-National Programs</b>			<u>55,516</u>
Transition School to Work Program (FY19)	84.126	57874	21,807
Transition School to Work Program	84.126	57874	116,748
<b>Total 84.126 Rehabilitation Services Vocational Rehabilitation Grants to States</b>			<u>138,554</u>
Project Prevent	84.184	S184M140089	7,671
<b>Total 84.184 School Safety National Activities</b>			<u>7,671</u>
STEM in the Library	84.215	S215G180121	323,236
<b>Total 84.215 Innovative Approaches to Literacy, Full-service Community Schools; and Promise Neighborhoods</b>			<u>323,236</u>
<b>Subtotal U.S. Department of Education Direct Funding</b>			<u><b>\$ 524,977</b></u>

**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**  
**For the year ended June 30, 2020**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

Grantor/Pass Through Grantor/Program Title	Federal Domestic Assistance Number	Grantor Number	Expenditures
<b>U.S. Department of Education</b>			
<b>Passed Through State Department of Education</b>			
Title I, Part A Improving Basic Programs-Operated by LEA's *	84.010	S010A190042	\$ 50,676,595
Title I, Neglected	84.010	S010A190042	389,281
Adaptive Learning Technology Grant	84.010	S010A180042	691,766
District Priority School Improvement Grant	84.010	S010A180042	4,075,300
Priority School Exit Grant	84.010	S010A190042	263,667
ATSI 2018 Designation Grant	84.010	S010A180042	163,399
ATSI 2019 Designation Grant	84.010	S010A190042	302,648
Title I, Part D	84.010	S010A190042	107,207
School Improvement Grant Cohort 4	84.010	S010A170042	351,431
ESEA Consolidated Administration	N/A	N/A	2,526,469
<b>Total 84.010 Title I Grants to Local Education Agencies</b>			<b>59,547,764</b>
 <b>Special Education Cluster</b>			
IDEA Part B-High Cost	N/A	2019	293,061
IDEA Technology Partnership Grant	84.027	H027A180052-18A	92
IDEA Part B *	84.027	H027A190052	21,437,029
<b>Total 84.027 Special Education Grants to States</b>			<b>21,730,182</b>
 IDEA Part B - Preschool - Special Education - Preschool Grants			
<b>Total 84.173 Special Education Preschool Grants</b>	84.173	H173A190095	291,470
			291,470
<b>Total Special Education Cluster</b>			<b>22,021,653</b>
 GEAR-UP			
GEAR-UP	84.334	P334S120004	130,502
<b>Total 84.334 Gaining Early Awareness and Readiness for Undergraduate Programs</b>	84.334	P334S120004	116,901
			247,402
 Vocational Education - Basic Grants to States			
<b>Total 84.048 Career and Technical Education -- Basic Grants to States</b>	84.048	V048A190042	2,675,573
			2,675,573
 Title IX, A - Education for Homeless Children and Youth			
<b>Total 84.196 Education for Homeless Children and Youth</b>	84.196	S196A190044	107,098
			107,098
<b>U.S. Department of Education Passed Through-Continued</b>			
 Mentors Matter Reimbursement			
<b>Total 84.305 Education Research, Development and Dissemination</b>	84.305	R372A150015	1,403
			1,403
 The Coronavirus Aid, Relief and Economic Security Act (CARES) *			
<b>Total 84.425D COVID-19 Education Stabilization Fund</b>	84.425D	S425D200047	27,581
			27,581
 Twenty First Cent. Community Learning-Cohort 2014			
Twenty First Cent. Community Learning-Cohort 2014	84.287	S287C190043	1,078
Twenty First Cent. Community Learning-Cohort 2017	84.287	S287C190043	132,846
Twenty First Cent. Community Learning-Cohort 2018	84.287	S287C190043	595,541
Twenty First Cent. Community Learning-Cohort 2019	84.287	S287C190043	456,193
<b>Total 84.287 Twenty-First Century Community Learning Centers</b>			<b>1,185,659</b>
 Title III-Language Instruction for English Learners and Immigrant Students*			
Title III-Immigrant Grant	84.365	S365A190042	922,098
<b>Total 84.365 English Language Acquisition State Grants</b>	84.365	S365A190042	35,969
			958,067
 Title II, Part A Teacher and Principal Training & Recruiting *			
Title II, Part A Improving Teacher and Leader Quality	84.367	S367A190040	4,520,488
SCS SEED Grant	84.367	S367A190040	31,219
<b>Total 84.367 Supporting Effective Instruction State Grants</b>	84.367	U367D150007	219,148
			4,770,855
 Race to the Top - Preschool Expansion Grant *			
<b>Total 84.419 Preschool Development Grants</b>	84.419	S419B150026	7,130
			7,130
 Title IV-A Student Support and Academic Enrichment *			
Title IV-A Student Support and Academic Enrichment Competitive Grant	84.424	S424A190044	2,791,756
<b>Total 84.424 Student Support and Academic Enrichment Program</b>	84.424	S424A180044	30,622
			2,822,378
<b>Subtotal U.S. Department of Education Passed Through</b>			<b>94,372,563</b>
<b>Total U.S. Department of Education</b>			<b>\$ 94,897,540</b>
 <b>U.S. Department of Health and Human Services</b>			

**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**  
**For the year ended June 30, 2020**

**SHELBY COUNTY**  
**BOARD OF EDUCATION**

Grantor/Pass Through Grantor/Program Title	Federal Domestic Assistance Number	Grantor Number	Expenditures
<b>Center for Mental Health Services</b>			
Read to Be Ready Summer Literacy Grant	93.575	G1801TNCCDF	\$ 20,282
<b>Total 93.575 Child Care and Development Block Grant</b>			<u>20,282</u>
Head Start *	93.600	04CH4727-06-01	396,625
Head Start *	93.600	04CH011116-01-03	12,359,138
Head Start *	93.600	04CH011116-02-00	10,861,135
Head Start Reimbursable Meals			<u>295,249</u>
<b>Total 93.600 Head Start</b>			<u>23,912,147</u>
Substance Abuse Prevention and Treatment	93.959	DGA62410_2019-2020_017	<u>23,830</u>
<b>Total 93.959 Block Grants for Prevention and Treatment of Substance Abuse</b>			<u>23,830</u>
 <b>U.S. Department of Health and Human Services</b>			
<b>Passed Through Center For Disease Control</b>			
CDCP HIV/STD Prevention	93.079	1 NU87PS004371-01-00	12,280
CDCP HIV/STD Prevention	93.079	5 NU87PS004371-02-00	<u>214,551</u>
<b>Total 93.079 Cooperative Agreements to Promote Adolescent Health through School-Based HIV/STD Prevention and School-Based Surveillance</b>			<u>226,831</u>
<b>Total U.S. Department of Health and Human Services</b>			<u><b>24,183,090</b></u>
<b>Total Federal Awards</b>			<u><b>176,645,701</b></u>
 <b>State Awards</b>			
<b>State Department of Education</b>			
Family Resource Center	N/A	N/A	44,663
Safe Schools	N/A	N/A	917,300
School Safety	N/A	N/A	1,398,935
Coordinated School Health	N/A	N/A	419,885
Priority School State Grant	N/A	N/A	794,239
Priority School Principal Leadership Incentive Grant	N/A	N/A	234,194
Voluntary Pre-K	N/A	N/A	9,693,948
TN SCORE	N/A	N/A	31,624
Middle School CTE/STEM Start-Up Grants	N/A	N/A	37,268
Lottery for Education: Afterschool Programs	N/A	N/A	<u>272,504</u>
			<u>13,844,560</u>
<b>Total State Awards</b>			<u><b>13,844,560</b></u>
<b>Total Federal and State Awards</b>			<u><b>\$ 190,490,261</b></u>

\* Uniform Guidance applicable to the Federal awards

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**NOTE 1 – BASIS OF PRESENTATION**

The Schedule of Expenditures of Federal and State Awards is based on the modified accrual basis of accounting, consistent with accounting for governmental type funds. It includes the transactions related to the receipt of federal and state funds by the Shelby County Board of Education (the "District") under programs of the federal and state government for the year ended June 30, 2020. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position, or cash flows of the District.

Individual awards within each category of federal awards are identified by CFDA number and program name. The awards are also presented in total by funding agency.

**NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Expenditures reported on the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in either Cost Principles for State, Local and Indian Tribal Governments, or the Uniform Guidance, as applicable, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

The District has elected not to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance. Federally negotiated indirect cost rates are used.

There were no federal awards passed through to subrecipients.

**FOOD DONATION**

Non-monetary assistance is reported in the schedule at the fair market value of the commodities received and disbursed. At June 30, 2020, the Shelby County Board of Education had food commodities totaling \$568,907 in inventory.

**NOTE 3 – RECONCILIATION OF THE SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS TO THE FINANCIAL STATEMENTS**

The following is a reconciliation of expenditures per the schedule of expenditures of federal and state awards to the expenditure balances in the Categorically Aided Fund, per the District's financial statements.

Totals per schedule of expenditures	\$ 190,490,261
Add: Expenditures not shown on the schedule	14,429,305
Subtract: Food service expenditures not reported in categorially aided fund	(57,064,452)
Other expenditures not reported in categorially aided fund	(4,103,680)
Total categorically aided fund expenditures	\$ 143,751,434

During the year ended June 30, 2020, the District received approximately \$10 million of funding from federal sources under the School and Libraries Program, commonly known as the E-Rate program. Of that amount, approximately \$7 million represented a settlement of funds initiated by Memphis City Schools prior to transferring its charter to Shelby County Schools. The E-Rate program is specifically excluded from coverage under Uniform Guidance; therefore, amounts expended in connection with this program are not included on the Schedule of Expenditures of Federal Awards.

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
 For the Year Ended June 30, 2020

**SHELBY COUNTY  
 BOARD OF EDUCATION**

**SECTION I – SUMMARY OF INDEPENDENT AUDITOR’S RESULTS**

**Financial Statements**

Type of auditor’s report issued on whether financial statements audited were prepared in accordance with accounting principles generally accepted in the United States of America Unmodified

Internal control over financial reporting:  
 Material weakness(es) identified? \_\_\_\_\_ Yes   X   No

Significant deficiency(ies) identified not considered to be material weakness(es)? \_\_\_\_\_ Yes   X   None Reported

Noncompliance material to financial statements noted? \_\_\_\_\_ Yes   X   No

**Federal Awards**

Internal control over major programs:  
 Material weakness(es) identified? \_\_\_\_\_ Yes   X   No

Significant deficiency(ies) identified not considered to be material weakness(es)? \_\_\_\_\_ Yes   X   None Reported

Type of auditor’s report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a) \_\_\_\_\_ Yes   X   No

Identification of major programs:

*CFDA # 84.010 – Title I Grants to Local Education Agencies*  
*CFDA # 84.367 – Supporting Effective Instruction State Grants*

Dollar threshold used to distinguish between Type A and Type B programs: \$3,000,000

Did auditee qualify as a low-risk auditee?   X   Yes \_\_\_\_\_ No

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)**  
For the Year Ended June 30, 2020

**SHELBY COUNTY  
BOARD OF EDUCATION**

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**SECTION II – FINANCIAL STATEMENT FINDINGS**

None reported.

**SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

None reported.

**SECTION IV – STATE AUDIT MANUAL FINDINGS AND QUESTIONED COSTS**

None reported.

**SECTION V – PRIOR YEAR AUDIT FINDINGS**

**A. PRIOR YEAR FINDINGS - FINANCIAL STATEMENT AUDIT**

**2019-001 Schedule of Expenditures of Federal Awards (SEFA) Not Accurately Reported**

**Condition:** Federal funding was not accurately reported on the Schedule of Expenditures of Federal Awards (SEFA). The amount of misstatement on the SEFA was approximately \$3.1 million that related to three federal programs (CFDA numbers).

**Current Year Status:** Corrected

**B. PRIOR YEAR FINDINGS – MAJOR FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

NONE

**C. PRIOR YEAR FINDINGS – STATE AUDIT MANUAL FINDINGS AND QUESTIONED COSTS**

**2019-002 Closing the Accounting Records within Required Period**

**Condition:** The Board's accounting records were not closed by August 30th and several significant post-close entries were made during October and November.

**Current Year Status:** Corrected

**2019-003 Expenditures in Excess of Budget**

**Condition:** In the General Fund, expenditures for several functions exceeded budget by approximately \$14,500,000.

**Current Year Status:** Corrected

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